Maria Gray, BSN, RN, is a nurse coordinator and has worked at Hartford Hospital for 14 years. Throughout the night and on weekends, Maria shows unwavering commitment and kindness to each patient, delivering on our promise to serve the community 24 hours a day, 7 days a week. Her background in intensive care, along with her pursuit of an advanced practice degree, keeps her focused on quality and safety at all times. She demonstrates resilience in all things and leads by example, offering much-needed comfort to employees and patients alike.

Dr. Mario Katigbak found himself caring for a young patient who was admitted to Hartford Hospital after a motor vehicle accident. The patient and his family were anxious and frustrated because their son was healthy and active before the accident. Dr. Katigbak, a compassionate physician who lives Hartford HealthCare’s values and constantly volunteers discretionary effort, met with the family and the patient to make everyone feel at ease. After a successful surgery, the patient was able to go home with his puppy at his side and is now pursuing his studies at UCONN.

Chloe Donaldson, BSN, RN, is a clinical leader for a 47-bed medical unit, the largest inpatient unit in the entire Hartford HealthCare system. Chloe takes the time to earn the trust of patients and advocates tirelessly on their behalf. Although she has only been a nurse for three years, she has emerged as a selfless leader by embodying excellence, caring and integrity. She is always in the moment, bringing a comforting smile and a calm, gentle demeanor to make each person feel like they are the only person she’s taking care of.

Angel Ortiz was working at his job in Hartford Hospital Laundry Services when a coworker had a sudden medical emergency. Angel was standing nearby and caught the coworker as he fell. After checking for pulse and respiration, Angel immediately started CPR. Thanks to Angel’s caring personality, strong faith, calm demeanor and decisiveness, his coworker survived and was back to his normal routine within a week. For his life-saving efforts, Angel was recognized with a REACH Award from the Southside Institutions Neighborhood Alliance.
Hartford Hospital plays an important and vital role as a premier healthcare provider in the region. Gone are the days of traveling to Boston or New York for the most advanced care. We have world-class talent in every category right here, along with the heart of a small, tight-knit community.

We offer all these features while serving as a community hospital to those who live in our neighborhood and a quaternary care hospital to the remainder of the state. This unique position has supported our growth and success in the past year.

In 2018, Hartford Hospital continued to build a human-centered system of care delivery focused on safety, quality and experience. Together we have made a great deal of progress. This can be seen through our strong performance and successes across many different measures.

Looking forward to fiscal year 2019, we anticipate a year which will enhance our organization for success in the decades to come. We are embarking on a journey to becoming number one in patient experience in the entire northeast by 2023. We will accomplish this by better serving each and every customer while delivering the quality care you have come to expect.

We have everything we need in place to make this a reality. We are focused on our world-class institutes and building on our tertiary and quaternary care capabilities, which will serve as the foundation of future progress. We are also working to implement rigorous process improvement and hold ourselves accountable.

None of this would be possible without every person who works at Hartford Hospital. Our team delivers extraordinary care in the safest and most compassionate way each day. Our journey to excellence is truly a group effort, and we are so grateful for those who make it possible and for the patients who trust them with their care.

Sincerely,

Bimal Patel
President, Hartford Hospital & Hartford HealthCare’s Hartford Region
Senior Vice President, Hartford HealthCare
U.S. News & World Report Names Hartford Hospital Best in Hartford Metro Area

Hartford Hospital has been ranked #1 in the Hartford metro area and among the best in Connecticut for 2018-2019 by U.S. News & World Report.

The annual U.S. News Best Hospitals rankings recognize hospitals that excel in treating the most challenging patients. This year, Hartford Hospital ranks as “High Performing” in two specialties, nephrology and pulmonology, and four procedures, aortic valve surgery, heart bypass surgery, heart failure and colon cancer surgery.

U.S. News & World Report recently changed its methodology, making it much more difficult to achieve a rank in “High Performing” banners. The new methodology recognizes the best of the best.

Women’s Choice Award® Honors one of America’s Best Stroke Centers

Hartford Hospital has been named one of America’s Best Stroke Centers by the Women’s Choice Award®, America’s trusted referral source for the best in healthcare. The award signifies that Hartford Hospital is in the top 8% of 4,812 U.S. hospitals offering stroke care services.

This award reflects the work of the HealthCare Ayer Neuroscience Institute at Hartford Hospital. The institute’s commitment to a cutting-edge stroke center model, where we provide care across the spectrum, has been unwavering.

Milestone Achievement in Stroke Care

Hartford Hospital has received the American Heart Association/American Stroke Association’s Get With The Guidelines®-Stroke Gold Plus Achievement Award with a Target: Stroke Honor Roll Elite Plus designation for the second year in a row.

The Elite Plus award is the highest designation available and recognizes the team for using the most up-to-date evidence-based treatment guidelines to improve patient care and outcomes.

Exemplary Care for Older Adults

Hartford Hospital has once again received exemplar status through Nurses Improving Care for Healthsystem Elders (NICHE). This honor recognizes the hospital’s dedication to geriatric care and the many ways the team demonstrates organizational commitment to the care of older adults.

The hospital has been a NICHE member since 2003 and has maintained the exemplar status since 2015.
The team at the new Center for Living Donation includes, from left, Asamoah Anane, RN; Xiaoyi Ye, MD; Pamela Cyr, RN; Kate D’Addalbo, LCSW; and Caroline Rochon, MD.

Center for Living Organ Donation Helps People Give the Ultimate Gift

Living donor transplants are often the best option for people with kidney or liver disease. But a person in need of transplant often spends years waiting for an organ to become available through the National Organ Transplant registry.

Advances in kidney paired donation programs over the past decade have allowed for incompatible pairs to participate in kidney paired exchanges. And people who want to give the gift of life directly to anyone in need can have a center match them through the registry.

These advances have given patients in need of an organ many options, but they still need donors to volunteer. The new Center for Living Organ Donation at Hartford Hospital aims to improve education and awareness, and also ease the process for those who are considering donation or are in the process of becoming a donor.

“We know that becoming a living donor can be scary, but donor safety is always our first priority,” said Caroline Rochon, MD, director of the Center for Living Organ Donation and a transplant surgeon at Hartford Hospital.

“We provide many services to ensure our living donors feel comfortable and supported throughout the journey.” The center offers personalized help for living donors and takes care of many details to make the process as easy as possible. The team also uses a comprehensive living donor evaluation to meet the unique physical and emotional needs of each donor.

Ultimately, living organ donation is fulfilling for the recipient and the donor. “Many living donors tell us the experience is rewarding,” Dr. Rochon said. “There is no greater gift one can give than the gift of life.”
Transplant Center Earns National Recognition

The Hartford Hospital Transplant Center received several honors in 2018, including the National Kidney Foundation’s Excellence in Care Award and the National Kidney Registry Excellence in Teamwork Award.

The Excellence in Care Award recognizes Hartford Hospital’s accomplishments as a transplant center. In 2018, the center performed a record-breaking 103 kidney transplants and 31 liver transplants.

The Excellence in Teamwork Award recognized Hartford Hospital’s collaboration with nine other centers to complete a challenging kidney swap which involved 18 surgeries and ultimately resulted in nine life-saving transplants.

Hartford Hospital Recognized as Friendly Place for Women and Babies

Hartford Hospital was re-designated as a Baby-Friendly Hospital for another five years by Baby-Friendly USA, an organization that recognizes hospitals and birthing centers for offering optimal care for breastfeeding mothers and their babies. Hartford Hospital was the first in Connecticut to earn the designation in 2000.

The Special Deliveries Childbirth Center at Hartford Hospital supports breastfeeding by providing education before and after birth, hands-on support and teaching from maternity nursing staff, Certified Lactation Consultants through our Lactation Center, a breastfeeding support group and much more.

Hartford Hospital was also named one of 100 hospitals and health systems with great women’s health programs, according to Becker’s Healthcare, publisher of Becker’s Hospital Review. The hospital was recognized for being one that serves a full range of women’s health needs.

Becker’s specifically highlighted the collaboration among experts from Women’s Health & Ambulatory Care Services and the Hartford HealthCare Cancer Institute at Hartford Hospital.
New Inpatient Rehabilitation Unit Will Help Many Regain Independence

Some patients leaving the hospital after a serious injury or illness require intensive therapy to regain their independence and return home safely. Until recently, many of these patients were transferred to other facilities. But now, Hartford Hospital has a new on-site option available: a 26-bed inpatient rehabilitation unit located right on campus.

The unit’s state-of-the-art gym and apartment will help patients simulate everyday activities in a realistic way — with the goals of building strength, endurance, balance, coordination and mobility. Because of the unit’s location, patients also have access to an entire team of medical experts should the need arise, as well as ancillary inpatient and outpatient services.

Most importantly, the unit delivers highly specialized rehab care proven to get patients home faster and healthier. During their rehab, patients practice skills like grooming, bathing, dressing, feeding and other activities using new techniques and assistive devices. In the event patients have language or communication deficits, these needs are addressed as well.

Patients in an inpatient rehabilitation unit usually transition to the next level of care faster than when they go to a skilled nursing facility. Readmission rates are also lower, and the nurse-to-patient ratio is smaller for more personalized care.
Fifth Cardiac Cath Lab Opens

Hartford Hospital’s fifth cardiac catheterization lab opened its doors in 2018, adding extra space to accommodate one of the state’s busiest programs with over 1,500 procedures performed each year.

The new lab is equipped with state-of-the-art technology to provide advanced diagnostic and interventional procedures. It will support anticipated growth in the Heart & Vascular Institute’s pipeline in 2019 and beyond.

First Transcatheter Mitral Valve Replacement

The Hartford HealthCare Heart & Vascular Institute at Hartford Hospital completed its first transcatheter mitral valve replacement in 2018.

Transcatheter mitral valve replacement, or TMVR, allows doctors to replace a malfunctioning mitral valve — either the patient’s own or bioprosthetic valve from a previous surgery — using a small tube called a catheter inserted into a large vein in the groin instead of conventional open-heart surgery.

The procedure was approved by the FDA in mid-2018 as an alternative for patients with severe mitral valve disease who are poor candidates or have increased risk for conventional mitral valve surgery.

This minimally invasive approach allows patients to avoid another open-heart surgery.

Sabet Hashim, MD
Cardiothoracic Surgeon
LIFE STAR Adds Service in Massachusetts

Fleet’s Third Helicopter Now In Flight

A new LIFE STAR helicopter based at Westfield-Barnes Regional Airport began flying as the only air ambulance service in western Massachusetts. This expansion of services is a result of a partnership between Hartford HealthCare, Baystate Health and Air Methods, a medical transport company.

Patients suffering from medical emergencies and traumas that require timely transport to tertiary care centers are those that benefit from air ambulance services. In situations like a stroke or major blood loss, every minute matters — and rapid air transportation can make all the difference in survival and recovery.

Other LIFE STAR helicopters are based at MidState Medical Center in Meriden and Backus Hospital in Norwich, with a combined 32,000 flights and more than 20,000 patients in 30-plus years.

Black & Red Gala Calls on Everyone to ‘Be a Lifesaver’

With more than 1,100 guests filling The Bushnell Center for the Performing Arts to see Tony Award-winning performer Idina Menzel, the 2018 Black & Red raised more than $1.1 million to benefit the Hartford HealthCare Heart & Vascular Institute at Hartford Hospital.

The funds raised will help advance the institute’s mission of delivering the highest quality patient outcomes in cardiology, vascular surgery and cardiac surgery.

In addition to supporting innovation in cardiovascular disease management, the Black & Red raises awareness about issues important to the community. This year’s community education campaign encourages everyone to “Be a Lifesaver” by learning hands-only CPR.

The event featured hands-on opportunities to use cardiac and CPR training and educational equipment with the guidance of Hartford Hospital physicians.
Bone & Joint Institute Expands During First Year

The Bone & Joint Institute at Hartford Hospital celebrated the culmination of its inaugural year in 2018. The Bone & Joint Institute’s first year was filled with many notable successes, including a 48 percent year-over-year growth in joint replacement surgeries.

Quality measures were also up during the first year, with a nearly 30-point improvement in patient experience scores since the grand opening. The improvement in quality is also reflected in the lower rates of surgical site infection and blood clots at the Institute, along with a greater percentage of patients discharged to home healthcare.

Spaces at the Institute left open for future development were needed early due to the high demand for exemplary care. In mid-2018, two new operating rooms and 11 new patient rooms were opened to serve even more patients, bringing the total to 10 operating rooms and 59 inpatient beds.

The Bone & Joint Institute welcomed its second physician-in-chief, Dr. Theodore A. Blaine, in July 2018. Dr. Blaine is recognized nationally and internationally for his expertise in orthopedics. He has a broad range of experience in academic, clinical, research and administrative roles at leading academic institutions.

Dr. Blaine’s clinical expertise is in shoulder replacements, with an excellent reputation for quality outcomes in these surgeries. He has received numerous postgraduate honors and teaching awards and has been recognized as one of the Best Doctors in America.

The Institute’s first physician-in-chief, Dr. Courtland Lewis, retired in 2018. Dr. Lewis joined the medical staff at Hartford Hospital in 1990 and assumed a leadership position in 2013. Dr. Lewis was instrumental in the development of the Institute and the move to its new state-of-the-art hospital.
Eye Surgery Center Celebrates 20 Years

The Hartford Hospital Eye Surgery Center in Newington marked its 20th Anniversary in 2018.

The Eye Surgery Center has become a regional leader in surgical eye care, offering the most advanced procedures to treat cataracts, glaucoma, corneal diseases, eyelid malfunctions and tumors, and certain retinal diseases. Over the last two decades, doctors have cared for nearly 200,000 patients at the Center.

The Center was the first to offer Femto-Laser Assisted Cataract Surgery — a minimally invasive, bladeless option that enhances precision during eye surgery.

The Center also offers the ORA/VerifEye and Verion systems, sophisticated technology that helps ophthalmologists more accurately select and place lens implants during cataract surgery — giving patients better eye sight immediately after their procedure.

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<th>Procedures</th>
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CMS Administrator Visits Hartford Hospital to Kick Off Listening Tour

Seema Verma, Administrator of the Center for Medicare and Medicaid Services (CMS), visited Hartford Hospital in 2018 for a conversation with physicians and other experts.

Administrator Verma's stop in Hartford kicked off a national listening tour designed to gather feedback on how the agency can ease regulatory burdens for our nation's caregivers.

During the visit, she led a round-table discussion and sought input from Hartford HealthCare and Connecticut State Medical Society physicians and leaders on experiences with the agency, and ideas for improvement. Specifically, Hartford Hospital leaders discussed developing more consistent quality measures, facilitating care integration, enabling faster adoption of new technologies and treatments, strengthening support for Medicaid and addressing the opioid crisis in Connecticut.
First Deep Brain Stimulation at Hartford Hospital

Deep Brain Stimulation is one option for certain patients with Parkinson’s disease when their symptoms can’t be controlled with medication. Designed to increase functionality and reduce abnormal movements like tremor or rigidity, it can be a life-changing procedure for patients.

Dr. Patrick Senatus and his team from the Deep Brain Stimulation Clinic at Hartford HealthCare’s Ayer Neuroscience Institute conducted the first of these procedures at Hartford Hospital in 2018. Dr. Senatus is a renowned neurosurgeon with extensive experience in minimally invasive and restorative spine surgery.

The Clinic is among the expanding services available through the David & Rhoda Chase Family Movement Disorders Center, as it works to achieve its goal of being a national leader in providing patients with innovative treatment and top quality home services and care, and advancing clinical research.

New Suite for Advanced GI Procedures

Physicians have used endoscopy to diagnose gastrointestinal disorders for decades, using special cameras to examine the inside of the esophagus, stomach and colon. In recent years, endoscopy has been used to treat problems in these areas as well.

Newer, more advanced techniques now let doctors treat early cancers and other disorders of the gastrointestinal tract using endoscopy — avoiding the risks of conventional surgery.

A new dedicated suite at Hartford Hospital allows highly skilled teams to use a specially designed space for these advanced endoscopic procedures. The space is centrally located with specially trained staff including nurses, techs and physicians.

These advanced procedures are available at only a few dozen centers in the country, but Hartford Hospital performs well over 15,000 each year.

Using these techniques in the new dedicated space, complications are reduced, outcomes are equivalent to open surgery and most patients are able to go home the next day.
Aided by MSK study, Cancer Institute Helps Monroe Man Fight Advanced Prostate Cancer

When Gordon Cleland found out he had advanced prostate cancer in January of 2017 he said he would do whatever it took to beat the disease. An avid runner and swimmer, the 68-year-old attorney said he was prepared physically to take on the rigors of surgery and treatment.

Typically, a patient with metastatic prostate cancer doesn’t undergo a prostatectomy — surgery to remove part or all the cancerous prostate gland. For decades, doctors believed the procedure wouldn’t be effective if the cancer had already spread to other parts of the body.

Through the Hartford HealthCare Cancer Institute’s membership in the Memorial Sloan Kettering (MSK) Cancer Alliance, Cleland found out that he would be a candidate for a recent MSK study.

Under the study, when there are metastasis to just a few sites, patients undergo androgen deprivation therapy (injections to lower the male hormone testosterone) and radiation to the metastatic sites. The patient then goes on to have a prostatectomy.

Cleland was a perfect candidate, so the team at the Hartford HealthCare Cancer Institute at Hartford Hospital applied the protocol from MSK.

Prior to his surgery, Cleland received three to five highly focused sessions of stereotactic body radiation therapy at Hartford Hospital.

Cleland’s cancer was later declared undetectable. While he continues to see his urologist and oncologist for routine monitoring, he is grateful for each moment the clinical trial was able to add to his life.

Hartford Hospital Expands Access to TAVR

The Hartford HealthCare Heart & Vascular Institute at Hartford Hospital has been selected as one of 35 hospitals nationwide participating in a study that allows low-risk patients with severe aortic stenosis to receive a replacement aortic valve in a minimally invasive procedure using catheters instead of conventional open-heart surgery.

Since the Food and Drug Administration approved transcatheter aortic valve replacement, or TAVR, for high-risk patients in 2011, Hartford Hospital has performed more than 800 successful procedures — the foundation of one of the biggest TAVR programs in New England.

It’s the only New England hospital accepted for this study, the Partner 3 Low Risk Continued Access Registry, by Edwards Lifesciences of Irvine, California, maker of the Sapien 3 biological-tissue heart valve used in the TAVR procedure.

Hartford Hospital physicians have served as principal investigators in several national trials documenting the safety and efficacy of TAVR, leading to the FDA’s approval for the procedure in extreme-risk, high-risk and intermediate-risk patients.

Already, Hartford Hospital has performed more than 100 successful TAVR procedures in intermediate-risk patients, with no fatalities or serious complications. Because of the newness of TAVR technology, it’s expected doctors will follow a patient’s health for at least 10 years to help determine the long-term durability of the Sapien 3 valve.

The latest study, which can include up to 2,000 low-risk patients nationwide, began in June 2018 and will continue as the FDA examines the Low Risk trial results.
Hartford Hospital Technology Saves Lives During Flu Season

Hartford Hospital doctors used a heart-lung machine during 2018’s deadly flu season to save the lives of patients who experienced respiratory failure because of the virus. The machine, extracorporeal membrane oxygenation (ECMO), is a bypass device that directly oxygenates the blood so failing hearts and lungs can rest and recover. The device does the work of the heart and lungs outside of the body — taking in the patient’s un-oxygenated blood through plastic tubing that is attached to the patient, pumping it through the machine and returning oxygenated blood into the patient’s body.

Hartford Hospital is one of the few area hospitals to offer ECMO, and the only hospital in New England currently providing “ECMO-on-the-go,” in which a team of specialists can bring ECMO to another hospital when they have a patient who needs life-saving intervention.

Such was the case of Luis Cordeiro, who two years ago developed Acute Respiratory Distress Syndrome (ARDS) because of the flu. Hartford Hospital doctors placed Cordeiro on ECMO. He survived and made a full recovery.

“They told my wife I had a 10 percent chance to survive,” he said. “I am here two years later, back to work, everything is back to normal.”

“I am so grateful to Dr. Gluck and his team for saving my husband’s life,” said Victoria Cordeiro, Luis’ wife. “I had no idea what ECMO was. My husband’s life was saved because of this technology, and I want others to know that this is available at Hartford Hospital.”

System-Wide Emergency Drill Succeeds with Team Effort

Hartford HealthCare became one of the first health systems in the nation to conduct a system-wide emergency management drill in September 2018.

In the scenario, tornadoes caused major damage in the Springfield area of Massachusetts, including power outages. More than 500 patients needed to be evacuated from Springfield-area hospitals to HHC hospitals in less than 24 hours.

Through the HHC system-wide Emergency Operations Center, the Care Logistics Center, local Incident Command Centers and other entity involvement, HHC was able to make room for the 500 patients in the drill.

Hartford Hospital’s Incident Management Team participated in the exercise by standing up an Emergency Operations Center. Lessons learned during the drill will help the system’s flagship hospital improve emergency response at all levels.

The exercise, organized by Director of HHC Emergency Management Patrick Turek, also revealed some areas for improvement, including more specific ways to communicate between local incident command centers and the HHC Emergency Operations Center, more widespread use of technology systems to communicate critical information and how to better integrate outpatient and non-acute locations into the process.
Hartford Hospital Speeds Care for Stroke Patients

When someone is having a stroke, every second counts. At Hartford Hospital, the stroke team uses advanced imaging technology to significantly increase the window of treatment and improve outcomes for many stroke patients.

Under a protocol established in early 2018, patients are screened using a tissue-based imaging technology called RAPID that pinpoints the area of damage caused by the stroke, locates salvageable area of brain tissue and establishes a time window for treatment. If a patient is identified at another Hartford HealthCare facility using this protocol, they are quickly transferred to Hartford Hospital for advanced treatment. When the patient arrives, every moment matters. Any delay can put them at risk of post-stroke complications or disability. Fortunately, Hartford Hospital exceeds the American Stroke Association’s guidelines for treatment in many areas.

For example, the Association recommends that patients receive a medication that helps dissolve a clot causing a stroke within 60 minutes of arrival. Thanks to process improvements the stroke team put in place in 2018, patients can get that medication at Hartford Hospital in just 18 minutes.

The stroke team also reduced the time it takes for patients to receive a CT scan. The Association recommends a scan within 25 minutes arrival. At Hartford Hospital, patients can get the scan in just 9 minutes. These cutting-edge protocols have already made Hartford Hospital one of the fastest in the country for stroke care.
New Hyperbaric Chambers Offer Comfortable Spaces for Wound Healing

Chronic wounds affect 6.7 million people in the U.S. An aging population and increasing rates of diseases and conditions such as diabetes, obesity and the late effects of radiation therapy contribute to the chronic wound epidemic. Left untreated, chronic wounds can lead to diminished quality of life.

Hyperbaric oxygen therapy (HBOT) is used to treat more than a dozen medical conditions including diabetic foot ulcers, radiation injuries to tissue and bone, necrotizing infections, compromised skin grafts and skin flaps as well as some types of arterial insufficiency and ischemia.

HBOT increases the blood’s ability to carry oxygen to wound tissue and enhances white blood cell activity. HBOT also accelerates the formation of blood vessels at the wound site. As a result, the therapy helps reduce swelling, fight infection, and produce healthy tissue.

Hartford Hospital welcomed two new hyperbaric oxygen therapy chambers to its Wound Healing & Hyperbaric Medicine Center in 2018. The transparent acrylic chambers deliver 100 percent oxygen at a pressure greater than atmospheric pressure, which improves oxygen delivery to all tissues in the body.

The new hyperbaric oxygen chambers offer a private space for each patient to rest or watch television or movies during each two hour treatment session.
Gun Buyback Event Aims to Prevent Firearm Injuries, Deaths

While many people think having a gun at home will keep them safe, experts and policymakers agree that firearms in the home are dangerous. If you have a gun in your home, it is much more likely to be used to kill you or another loved one than it is to be used on someone who poses a threat.

Hartford Hospital hosted a gun buyback event in partnership with Connecticut Children’s Medical Center, Saint Francis Hospital and Medical Center, the Hartford Police Department and the Community Renewal Team in 2018. The buyback was designed to combat preventable injuries and deaths by encouraging people to remove unsecured and unwanted guns from their homes.

Dr. Daniel Freess, an emergency physician at Hartford Hospital and president of the Connecticut College of Emergency Physicians, joined Senators Chris Murphy and Richard Blumenthal, and Mayor Luke Bronin for a press conference to discuss the risks posed by accidental firearm injuries.

Netflix Series Prompts Community Conversations on Suicide

The Institute of Living hosted several events to screen episodes of the hit Netflix series ‘13 Reasons Why’ and conducted town hall discussions in early 2018. The show captured the attention of adolescents and adults alike for its graphic themes, which include suicide, sexual assault, substance abuse and bullying.

The expert panels included Dr. Hank Schwartz, Laura Saunders, PsyD, ABPP, Pat Rehmer from the Hartford HealthCare Behavioral Health Network and members of the community.

Schwartz and Saunders stressed the importance of open dialogue between parents and their children about difficult topics such as suicide, sexual assault, bullying and substance abuse.
Farewell, but not Goodbye
Institute of Living education building to be named for retiring leader

The Institute of Living (IOL) Commons Building will be named after Harold (Hank) Schwartz, MD, whose legacy includes transforming the IOL into what it is today and the recognition he has brought it across the state and nation.

The building, which also houses the Myths, Minds and Medicine museum, will be renamed the Harold I. Schwartz Center for Education.

Dr. Schwartz, affectionately known as Hank, stepped down as psychiatrist-in-chief on Oct. 1, 2018, although he will continue seeing patients, mentoring, researching and writing on the IOL campus for at least the next two years.

Hartford HealthCare Chief Executive Officer Elliot Joseph and Hartford Hospital President Bimal Patel honored Hank during a reception in September at Hartford Hospital’s Bone & Joint Institute. Bimal praised Dr. Schwartz for his leadership, conviction and bold execution throughout his tenure, recalling his uncompromising dedication to patients and how he often went above and beyond the call of duty to meet their unique needs.

Dr. Schwartz praised the doctors, psychologists, nurses, social workers, techs, administrative assistants, housekeepers and many more who made it all possible.
People living with Peripheral Artery Disease (PAD), a condition where blood flow to legs is poor because arteries are narrow or blocked, now have one more option for reducing pain and improving quality of life: a supervised exercise program. The program, which can deliver similar outcomes to surgery including decreased leg cramping and better quality of life, is now covered by Medicare, Medicaid and most insurance plans.

One such offering is Hartford Hospital’s Cardiac Rehabilitation Program. Each 60-minute exercise session is conducted by registered nurses and cardiovascular exercise physiologists. Assessments, stretches and exercise evaluations with aerobic therapy help each patient progress through the 12-week program.

Participants attend 36 total sessions and may attend between three and five sessions each week. The structure of the program offers guidance and encouragement from clinical experts, along with motivation from peers in a group environment.

Dr. Stefan Kachala, a thoracic surgeon at the Hartford HealthCare Cancer Institute, performed the first successful robotic esophagectomy in the state using the da Vinci® robotic system in March 2018.

A robotic esophagectomy is a minimally-invasive approach that employs small incisions made in the upper abdomen and chest to remove the malignant area of the esophagus. In the first case at Hartford Hospital, the patient’s stomach was used to replace the portion of the esophagus that was removed.

For the patient, the robotic approach promotes a faster recovery, earlier mobility, less blood loss and more precision.

Outcomes for esophageal cancer patients who undergo robotic esophagectomy are either the same or better than those who have the procedure done without the aid of the robot or in open surgery.
Men are 40 percent more likely to die from almost every chronic medical condition than women. There are many reasons for this, including that men are less likely to visit the doctor. But a new program at Hartford HealthCare is designed to change that: the Tallwood Men’s Health Center in Farmington.

The new center is designed to incorporate doctors and décor for men. Under this one roof, physicians can offer care services, including urology, preventative cardiology, endocrinology, medical and surgical weight loss, and behavioral health.

Even more important than individual services is the coordination of care with a dedicated nurse coordinator. The nurse coordinator integrates care between physicians in the center, and works with established primary care physicians to ensure that men are getting the health care they need and deserve.

The first time a man enters the building, regardless of the reason, he is asked to complete an age-appropriate checklist designed to identify unmet needs. Rather than focusing only on specific health complaints, this approach supports preventive care.
Cancer Care Innovation Unit Opens in Conklin Building

The dedicated clinical trials unit officially opened in October at the Hartford HealthCare Cancer Institute at Hartford Hospital, the newest outgrowth of our pioneering membership in the Memorial Sloan Kettering (MSK) Cancer Alliance.

The number of new drugs approved by the Food & Drug Administration through clinical trials has greatly increased over the past decade. The new Cancer Care Innovation Unit provides access to breakthrough therapies at the earliest possible moment in their development, allowing patients fresh options for cancer therapy.

“The six-patient unit is an important step forward in advancing our clinical trials portfolio through our MSK partnership,” said Dr. Peter Yu, physician-in-chief of the institute. “We expect that we will need to expand it in the near future as well as we bring more clinical trial options to patients at other Hartford HealthCare locations.

This is a landmark event that shows we have reached a critical mass in our resources and capabilities that will allow us to move at an ever faster pace to improve the lives of patients with cancer and their families and loved ones.”

At the ribbon cutting for the unit, Kristi Gafford, vice president of operations for the Cancer Institute, said, “Today we make a dream a reality. It could not have been done without the generosity and hard work of our community.”

Inspired by the work of the MSK Alliance, Hartford Hospital Corporators Jack Corroon and Bill Thomson led philanthropic efforts to fund construction of the unit. The Cancer Care Innovation Unit is just the latest example of how the MSK Alliance has invigorated cancer care in Connecticut.

Bed Reorganization Increases Patient Satisfaction

The bed reorganization team completed their work redesigning Hartford Hospital in order to overcome space challenges and offer better settings for patient care.

The team sought feedback from front-line staff and providers and established several goals, including co-locating medicine patients in one building, increasing patient bed capacity, converting patient beds to private rooms and aligning ICUs with supporting units.

In a span of eight months, nearly one-third of all inpatient units were renovated, cleaned and moved. The impact on our patients was significant and immediate. Of the units that were touched as part of this re-organization, every patient unit increased their patient satisfaction scores by 16 to 100 percent.
Institute Growth Drives Job Growth in Hartford

The growing institutes of Hartford HealthCare led to job growth on the Hartford Hospital campus in 2018. These new jobs serve as an economic driver for the City of Hartford and the State of Connecticut. They also bring talented individuals to the heart of our system, adding new skills and competencies to the workforce.

New Jobs Transform Lives — and Neighborhoods

Partnership Connects Hartford Residents to Jobs in the Neighborhood

When Jose Melendez (right) and Elsie Ingles (left) moved to Hartford from Puerto Rico after Hurricane Maria, they were looking for jobs. A neighbor told them to go to the Southside Institutions Neighborhood Alliance (SINA), where they met with Career Navigator Elsa Huertas (center).

Thanks to Hartford Hospital’s partnership with SINA on a program called “Walk to Work,” Elsa was eager to help Jose and Elsia find jobs in the healthcare field, and close to home.

Elsa helped them navigate the Hartford Hospital career website, identify references, revise their resumes and conduct mock interviews. In the spring of 2018, Jose started his new job in Food and Nutrition Services and Elsie began two new roles as a patient care assistant and a patient administrative assistant.

Caption: Jose Melendez and Elsie Ingles pose with Elsa Huertas, SINA’s career navigator.
Helping a College Student in Need

Barry Kriesberg, Hartford Hospital’s vice president of operations, was reading the newspaper in the summer of 2018 when he found a story about a homeless college student in the capital city. He learned the young woman had been sleeping wherever she could and often going hungry while taking certified nurse aid courses at a local community college.

Heartbroken for her plight and misfortune, Barry reached out to several colleagues to see what Hartford Hospital could do.

Vicie Brooks, a nurse and community outreach coordinator, reached the student by phone within hours and invited her to visit the hospital. Heather Quinn and Marlene Harris helped schedule a job shadow opportunity and interview while the student was on campus.

Thanks to their efforts, the student started her new job at Hartford Hospital in the fall. The opportunity offers the student a chance to put her education to good use and work toward a more stable future.
Hartford Hospital Experts Lead Call to Action on Supply Shortage

When Hurricane Maria devastated Puerto Rico in 2018, the powerful storm knocked out power to much of the island — including a group of IV bag manufacturing plants.

The loss of power created a shortage of IV bags during a critical time: the 2018 flu season, which sent more people to their healthcare providers than at any time since the 2009 H1N1 pandemic, and was linked to more than 30 deaths in Connecticut.

This unusual flu season made the IV bag shortage a matter of life and death.

In the midst of this shortage, Hartford Hospital worked with clinical pharmacies across Hartford HealthCare to ensure patient care was not interrupted.

Senator Richard Blumenthal joined Dr. Jack Ross, chief of infectious disease, and Eric Arlia, pharmacy director, for a press conference to bring attention to the converging events.

During a Heart Attack, Time Saved is Muscle Saved

Two patients experiencing a heart attack in September benefited from exceptional teamwork between doctors, nurses, first responders and others at Hartford Hospital. Thanks to their efforts, both patients made it from the front door to the cardiac cath lab in less than ten minutes, beating American Heart Association guidelines by more than 90 percent.

Because delays in treating a heart attack increase cardiac muscle damage, time is muscle. That’s why the Association recommends a ‘door-to-balloon’ time of 90 minutes or less for heart attacks with ST segment elevation (also known as STEMI). Door-to-balloon time is a way to measure how much time has elapsed between when the patient arrives in the emergency department and when a catheter guidewire crosses the culprit lesion in the cardiac cath lab.

On average, less than half of STEMI patients receive treatment within the recommended timeframe, and even hospitals in the 90th percentile have an average door-to-balloon time around 49 minutes. But the team at Hartford Hospital raised the bar by achieving a nine minute door-to-balloon time, and then raised it again with an eight minute door-to-balloon time just a couple weeks later.

The quick treatment times were the result of ongoing process improvements led by the Hartford HealthCare Heart & Vascular Institute at Hartford Hospital. Because every moment matters in these emergency situations, every person involved plays an important role in faster communication, diagnosis, transport, lab preparation, decision making and treatment. These outstanding results go a long way in helping improve quality of life for patients after a heart attack.
Generous Donors Propel Success of Campaign for Hartford Hospital

With the mission of transforming care and promoting lifetime wellness, the Campaign for Hartford Hospital raised a record-breaking $90 million as it advanced important clinical programs and strengthened the hospital’s facilities. The fundraising effort — under the leadership of campaign Chair George Estes and with the dedicated service of the campaign’s Steering Committee — supported a far-reaching mission that touched virtually every clinical area of Hartford Hospital.

The capstone of the campaign, the Hartford HealthCare Bone & Joint Institute at Hartford Hospital, which opened in January 2017, set the stage for unprecedented advancements that will benefit Hartford HealthCare patients for generations.

The following are some of the areas advanced through gifts to the campaign:

- Brownstone Ambulatory Care Services — Relocation Project
- The Chase Family Movement Disorders Center Critical Care Unit refurbishments (Center 8 ICU and Bliss 10 ICU)
- Hartford HealthCare Ayer Neuroscience Institute
- Hartford HealthCare Bone & Joint Institute at Hartford Hospital
- Hartford HealthCare Cancer Institute (Cancer Treatment Innovation Unit and other initiatives)
- Hartford HealthCare Center for Education, Simulation and Innovation
- Nursing Education
- The Institute of Living
- Special Project Funding by the Hartford Hospital Auxiliary
- Tallwood Urology & Kidney Institute

Every person and organization that supported the campaign helped to make needed transformations in medical care possible for those we serve.
Good Works for Hartford Hospital

When the Hartford Hospital Auxiliary was founded in 1921, its members made bandages needed by the hospital. Today, the Auxiliary donates hundreds of thousands of dollars each year to Hartford Hospital with one goal in mind: to make a difference in the community by supporting the values of Caring, Safety, Excellence and Integrity.

Some of the more than 30 projects funded for 2018 included:

- $13,140 for a new bladder scanner in Women’s Health Services, to help reduce infections and related complications.
- $7,282 to purchase compression supplies and garments so that underserved patients in the lymphedema program can maintain the swelling reduction achieved during therapy.
- $24,120 for the Institute of Living’s Webb Schools to purchase six ‘smart boards’ that help identify and present interactive, engaging physical activities to students each day.
- $29,095 for Radiation Oncology to purchase an immobilization system that helps reduce errors by allowing diagnostic-quality MRI scans while patients are in the exact treatment position.
- $22,325 to purchase an additional ultrasound machine for IV Therapy Services, enabling the proper placement of peripheral intravenous catheters.
- $23,746 to purchase a TIMS DICOM System for Speech Pathology to maximize safety and efficiency in the treatment of people with swallowing difficulties.
- $15,000 for the Center for Education, Simulation and Innovation to purchase software that allows providers to practice fundamentals of endoscopic surgery on the virtual reality simulator.
- $21,690 for an i-STAT machine, blanket warmer and three treatment chairs to facilitate better patient care and experience at the Center for Advanced Heart Failure’s infusion center.
- $50,000 to cancer survivor Mary Lowengard, who led a grassroots effort to create an uplifting mural on a gray concrete wall facing cancer patients while they receive infusions.

While the Auxiliary has evolved since its founding 95 years ago, it remains a critical partner for the hospital in improving the health of its community. A simple way to support these efforts is to shop at the Auxiliary Store or eat at the Au Bon Pain café. Each purchase directly benefits the Auxiliary’s revenue, to be donated back to Hartford Hospital.

Employee of the year

Presented in May 2018

Xenia Caballero
Employee of the Year

Xenia Caballero has made a difference in the lives of countless people through her work in the Transplant Center. Her positive attitude and contagious smile are famous for bringing much-needed comfort to patients, family members and colleagues in our Transplant Center.

Known for sharing her commitment to health and healing far beyond the Hartford Hospital campus, Xenia volunteers her time to many important causes and rallies coworkers to participate in charitable events outside of standard work hours. She constantly supports her peers and creates a culture of gratitude by recognizing them for going above and beyond.
Teams of the year  Awards were presented at the annual Celebrating Achievements and Team of the Year Awards in November 2017.

Bliss 7 East Throughput Kaizen
Hartford Hospital's Clinical Team of the Year

Every day patients are admitted to the hospital and must get to the right place. What may look simple at first glance is actually quite complex. Staff on our Bliss 7 East unit and beyond set out to make this process better for patients and staff alike. They came up with innovative ideas, made changes to team meetings, and experimented with a new way to assign beds to patients on the unit. Thanks to these positive changes, patients are moving through the hospital more efficiently and going home sooner — back to their lives and their loved ones.

Bed Re-Org Team
Hartford Hospital’s Clinical Support Team of the Year

When the Hartford Hospital we know today was built in the 1940s, running out of space was hard to imagine. Yet nearly 80 years later, more space is needed to care for the people we serve. Staff from 18 different departments joined together to make room for additional hospital beds and convert more rooms to private rooms. Over an eight-month period, several spaces were renovated and updated to accommodate units from other parts of the hospital. The number of private rooms increased by 10 percent and 79 percent of beds in our Medicine Department were brought together into a single building for more efficient patient care. Most importantly, more patients told us they were satisfied with their experience after the reorganization was complete.
Board of directors

Douglas G. Elliot
Chairman of the Board

David R. McHale
Vice Chairman of the Board

Arnold Chase
Alexia Cruz, Esq.
James Loree
Yvette Meléndez

Dariush Owlia, MD
E. Carol Polifroni, EdD, RN, CNE, NEA-BC, ANEF
Matthew Saidel, MD
Elease Wright
Eric Zachs

Ex-Officio:
Michael O’Loughlin, MD
Vice President, Medical Staff

Bimal Patel
President, Hartford Hospital
Hartford Region
Senior Vice President
Hartford HealthCare

Board of governors as of 9.30.2018

John Alves
Stewart W. Beckett, III, DVM*
Andy F. Bessette
Michael P. Botelho*
James E. Bowers
Marla J. Byrnes
Eric Daniels
Gregory E. Deavens
Laura R. Estes
David S. Federman
Jeffrey A. Flaks
Marilda L. Gándara
Jonathan Gengras
Ross H. Hollander
Gregory M. Jones

Elliot Joseph
Judith M. Keppelman
Brian W. MacLean
Cathy Malloy
David J. McQuade
John H. Motley
Jeffry L. Nestler, MD
JoAnn Price
Richard P. Roberts*
Magdalena Rodriguez
Susan Rottner
Thomas Sargent
Paul R. C. Sullivan, MD
Connie Weaver
Diann L. Wienke

Ex-Officio:
Bimal Patel
President, Hartford Hospital
Hartford Region
Senior Vice President
Hartford HealthCare

Matthew L. Saidel, MD
President, Medical Staff

Michael T. O’Loughlin, MD
Vice President, Medical Staff

Shelley Dodd
Co-President, Hartford Hospital Auxiliary

Jennifer Wedeles
Co-President, Hartford Hospital Auxiliary

*Governor’s Appointees
### Administration

**Bimal Patel**  
President, Hartford Hospital & Hartford Region  
Senior Vice President, Hartford HealthCare

**Julie Drouin**  
Vice President, Finance & Budget

**Cheryl Ficara, RN, MS**  
Regional Vice President, Patient Care Services

**Carol Garlick**  
Regional Vice President, Philanthropy

**Ajay Kumar, MD**  
Regional Vice President, Medical Affairs

**Daniel Kombert, MD**  
Associate Vice President, Medical Affairs

**Barry Kriesberg**  
Regional Vice President, Operations

**Harold Schwartz, MD**  
Regional Vice President, Behavioral Health  
Physician-in-Chief, Institute of Living  
*Term ended September 30, 2018*

**Adam Steinberg, MD**  
Regional Medical Director, Quality

**Peru Venkatesh, MD**  
Chief Academic Officer/Interim Chief of Medicine

### Hartford HealthCare Institute Leadership

**Mark Alberts, MD**  
Physician-in-Chief  
Hartford HealthCare Ayer Neuroscience Institute  
Chief, Department of Neurology  
Hartford Hospital

**Theodore Blaine, MD**  
Physician-in-Chief  
Hartford HealthCare Bone & Joint Institute  
at Hartford Hospital

**Mariane Carna**  
Senior Vice President  
Hartford HealthCare Heart & Vascular Institute

**Wendy Elberth**  
Senior Vice President  
Hartford HealthCare Ayer Neuroscience Institute

**Kristi Gafford**  
Senior Vice President  
Hartford HealthCare Cancer Institute

**Sabet Hashim, MD**  
Co-Physician-in-Chief  
Hartford HealthCare Heart & Vascular Institute

**Courtland Lewis, MD**  
Physician-in-Chief  
Hartford HealthCare Bone & Joint Institute  
at Hartford Hospital  
*Term ended June 29, 2018*

**Stacey Lombardi**  
Director of Operations  
Hartford HealthCare Bone & Joint Institute  
at Hartford Hospital

**Patricia Rehmer**  
Senior Vice President  
Hartford HealthCare Behavioral Health Network

**Jan Ruderman**  
Vice President  
Hartford HealthCare Tallwood Urology & Kidney Institute

**Steven Shichman, MD**  
Medical Director  
Hartford HealthCare Tallwood Urology & Kidney Institute

**Paul D. Thompson, MD**  
Co-Physician-in-Chief  
Hartford HealthCare Heart & Vascular Institute

**Peter Yu, MD**  
Physician-in-Chief  
Hartford HealthCare Cancer Institute

### Operational & System Support Leadership

**Eric Arlia**  
Pharmacy

**Darren Bonneau**  
Radiology

**Amato DeRosa**  
Biomedical Engineering

**Michaela Donnelly**  
Planning & Marketing

**Leo Garrison**  
Engineering/Facilities

**Tina Loarte-Rodriguez**  
Quality

**Sharon Michaud**  
Information Technology Services

**Giuseppe Mignosa**  
Laboratory Services

**Alison Rapose**  
Human Resources

**David Fichandler**  
Administration

**Sally Strange**  
Patient Experience
Medical officers

Matthew L. Saidel, MD
President of Staff

Michael O’Loughlin, MD
Vice President of Staff

William V. Sardella, MD
Treasurer of Staff

Kenneth Robinson, MD
Secretary of Staff

Medical staff

Our medical staff includes some of the nation’s most-respected physicians and advanced practitioners. They are talented, compassionate and committed to providing patients with the best possible care.

A complete list of our medical staff can be viewed on our Hartford Hospital web site: www.hartfordhospital.org/findaphysician
Awards Honor Exceptional Contributions to Medical Community

The 2018 Medical Staff Awards honored individuals who have made exceptional contributions to the medical community.

Medical Staff Awards were presented to:

Dr. Jack Greene (top) and Dr. Lenworth Jacobs (bottom)
Distinguished Service Award

Dr. Avital Porat (left center) and Danette Alexander, PhD (right center)
Quality & Safety Award

Dr. Eric Oligino
David Hull, MD Young Practitioner Award

Dr. Paul Thompson
Physician in Philanthropy Award
Clinical chiefs

Mark Alberts, MD
Neurology

Theodore A. Blaine, MD
Orthopedics

Gregory S. Bonaiuto, MD
Otorhinolaryngology

Adam F. Borgida, MD
Obstetrics & Gynecology

Timothy Boyd, MD
Radiation Oncology

Thomas Farquhar, MD, PhD
Radiology

Peru Venkatesh, MD
Medicine (Interim)

Robert Hagberg, MD
Cardiac Surgery

Victor C. Herson, MD
Pediatrics/Neonatal

Inam U. Kureshi, MD
Neurosurgery

Courtland G. Lewis, MD
Orthopedics
*Term ended June 29, 2018

Srinivas Mandavilli, MD
Pathology/Lab Medicine

Jerry Neuwirth, MD
Ophthalmology

Peter Pasciucco, DDS
Dentistry/General Dentistry

Harold I. Schwartz, MD
Psychiatry
*Term ended September 30, 2018

Patricia A. Sheiner, MD
Surgery/Transplantation

Steven J. Shichman, MD
Urology

Paul Thompson, MD
Medicine/Cardiology

Witold M. Waberski, MD
Anesthesiology

Jonathan Gates, MD
Surgery

Robert Hagberg, MD
Cardiac Surgery

Victor C. Herson, MD
Pediatrics/Neonatal

Peru Venkatesh, MD
Medicine (Interim)

Inam U. Kureshi, MD
Neurosurgery

Courtland G. Lewis, MD
Orthopedics
*Term ended June 29, 2018

Srinivas Mandavilli, MD
Pathology/Lab Medicine

Jerry Neuwirth, MD
Ophthalmology

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Dentistry/General Dentistry

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Psychiatry
*Term ended September 30, 2018

Patricia A. Sheiner, MD
Surgery/Transplantation

Steven J. Shichman, MD
Urology

Paul Thompson, MD
Medicine/Cardiology

Witold M. Waberski, MD
Anesthesiology
Nursing leadership

Ellen Blair, DNP, APRN, PMHCNS-PC, NEA-BC
Psychiatry

Michael Davis, RN, BSN, MBA, NEA-BC
Medicine/IV Therapy/Oncology/Respiratory Care Services

Kim Hayes, MS, RN, CNOR
Bone & Joint Institute
Perioperative Services

Carol Ghergurovich, RN, MS, NEA-BC
Bone & Joint Institute
Ambulatory Service

Michael Gilgenbach, RN, MS, CNOR
Perioperative Services

Karen Habig, RN, MS
Cardiology/Cardiac Surgery

Michele Kolios, RN, BSN, MS
Critical Care

Beth Lawlor, RN, BSN, MS, CCM, CPHM, NEA-BC
Care Coordination

Gail Nelson, RN, MS, NEA-BC
Regulatory Readiness & Nursing Operations

Margaret Hanbury, RN, MPA, CPHQ
Quality & Safety
Perioperative Services

Amy Schroder, RN, MSN, CNML
Women’s Health & Ambulatory Care Services

Maria Tackett, RN, EdD, CCRN, CEN
Ayer Neuroscience Institute (Interim)
Professional Services

Patricia Veronneau, RN, MSN
Surgery Acute Care
Patient & Family Transitions

Susanne Yeakel, RN, MSN, NEA-BC, CNML
Surgical Services/Wound Care/Ostomy Program

Sue Williamson, RN
Emergency Services
Community benefit year ended 9.30.2017

Total Community Benefit
$126,468,070

- Community health improvement services and community benefit operations
  $1,964,649

- Subsidized health services
  $3,810,252

- Health professions education
  $39,939,747

- Research
  $1,848,015

- Cash and in-kind contributions to community
  $8,464,664

- Charity care at cost
  $9,420,620

- Unreimbursed Medicaid
  $61,020,123
Statistical highlights

- Transitions from Inpatient Care: 2018 - 44,648, 2017 - 43,831
- Patient Days: 2018 - 238,677, 2017 - 234,653
- Total Surgeries: 2018 - 46,245, 2017 - 45,091
- Outpatient Visits: 2018 - 59,873, 2017 - 57,002

As of press time, financials were in the process of being audited.
### Assets year ended 9.30.2018

<table>
<thead>
<tr>
<th>Current Assets</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>43,909,783</td>
<td>26,226,254</td>
</tr>
<tr>
<td>Interest in investments held by Endowment, LLC</td>
<td>18,589,558</td>
<td>14,169,122</td>
</tr>
<tr>
<td>Accounts receivable, less allowances</td>
<td>149,935,863</td>
<td>145,819,996</td>
</tr>
<tr>
<td>Other receivables</td>
<td>17,666,896</td>
<td>19,537,712</td>
</tr>
<tr>
<td>Due to - from affiliates</td>
<td>9,976,692</td>
<td>(11,084,558)</td>
</tr>
<tr>
<td>Inventories of supplies</td>
<td>23,443,880</td>
<td>25,615,327</td>
</tr>
<tr>
<td>Prepaid expenses and other assets</td>
<td>10,607,915</td>
<td>9,223,323</td>
</tr>
<tr>
<td>Current portion of assets whose use is limited</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td><strong>Total current assets</strong></td>
<td><strong>274,130,588</strong></td>
<td><strong>229,507,176</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Assets whose use is limited</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest in investments held by Endowment, LLC</td>
<td>275,689,954</td>
<td>215,857,884</td>
</tr>
<tr>
<td>Donor-restricted interest in investments held by Endowment, LLC</td>
<td>270,769,411</td>
<td>221,285,449</td>
</tr>
<tr>
<td>Investments and other assets</td>
<td>290,689</td>
<td>372,769</td>
</tr>
<tr>
<td>Investments for restricted purposes</td>
<td>4,418,665</td>
<td>6,981,615</td>
</tr>
<tr>
<td>Escrow funds for long term debt</td>
<td>–</td>
<td>8,399,222</td>
</tr>
<tr>
<td>Funds designated for debt service</td>
<td>7,640,501</td>
<td>8,737,880</td>
</tr>
<tr>
<td>Investments held by HHCISL</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>558,809,221</strong></td>
<td><strong>461,634,819</strong></td>
</tr>
</tbody>
</table>

### 2018 vs. 2017

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funds held in trust by others</td>
<td>129,076,606</td>
<td>122,724,486</td>
</tr>
<tr>
<td>Interest in investments held by Endowment, LLC</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Investment in subsidiaries</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td>Other assets</td>
<td>107,300,623</td>
<td>76,610,215</td>
</tr>
<tr>
<td>Property, plant, and equipment, net</td>
<td>498,521,174</td>
<td>494,384,861</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>1,567,838,211</strong></td>
<td><strong>1,384,861,557</strong></td>
</tr>
</tbody>
</table>
## Liabilities and Net Assets  
**Year ended 9.30.2018**

### Current Liabilities

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>33,220,771</td>
<td>39,556,713</td>
</tr>
<tr>
<td>Salaries, wages, payroll taxes, and amounts withheld from employees</td>
<td>39,180,576</td>
<td>36,485,807</td>
</tr>
<tr>
<td>Accrued expenses</td>
<td>12,673,739</td>
<td>10,526,469</td>
</tr>
<tr>
<td>Estimated third-party settlements</td>
<td>26,361,571</td>
<td>7,244,427</td>
</tr>
<tr>
<td>Current portion of long-term debt and capital leases</td>
<td>3,067,997</td>
<td>45,686,065</td>
</tr>
<tr>
<td>Current portion of accrued pension liabilities</td>
<td>1,334,689</td>
<td>1,587,647</td>
</tr>
<tr>
<td>Current portion of other liabilities</td>
<td>14,440,059</td>
<td>15,629,160</td>
</tr>
<tr>
<td><strong>Total current liabilities</strong></td>
<td>130,279,403</td>
<td>156,716,288</td>
</tr>
<tr>
<td>Long-term debt and capital leases</td>
<td>413,217,490</td>
<td>417,734,070</td>
</tr>
<tr>
<td>Accrued pension liabilities</td>
<td>153,853,389</td>
<td>228,580,220</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>66,636,305</td>
<td>68,456,800</td>
</tr>
<tr>
<td>Self insurance liabilities</td>
<td>–</td>
<td>–</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>763,986,586</td>
<td>871,487,379</td>
</tr>
</tbody>
</table>

### Net Assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net assets without donor restrictions</td>
<td>386,800,531</td>
<td>154,104,313</td>
</tr>
<tr>
<td>Net assets with donor restrictions</td>
<td>417,051,093</td>
<td>359,269,866</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td>803,851,625</td>
<td>513,374,179</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>1,567,838,211</td>
<td>1,384,861,557</td>
</tr>
</tbody>
</table>
### Revenue year ended 9.30.2018

<table>
<thead>
<tr>
<th>Gross Patient Service Revenue</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Inpatient revenue</td>
<td>1,970,560,519</td>
<td>1,811,052,882</td>
</tr>
<tr>
<td>Outpatient revenue</td>
<td>1,164,351,455</td>
<td>1,053,247,841</td>
</tr>
<tr>
<td>Professional service revenue</td>
<td>149,320,486</td>
<td>130,967,234</td>
</tr>
<tr>
<td></td>
<td><strong>3,284,232,460</strong></td>
<td><strong>2,995,267,958</strong></td>
</tr>
<tr>
<td>Contractual allowances</td>
<td>2,004,649,099</td>
<td>1,844,151,203</td>
</tr>
<tr>
<td>Bad Debts</td>
<td>13,112,56</td>
<td>12,182,681</td>
</tr>
<tr>
<td>Charity care</td>
<td>32,201,630</td>
<td>32,401,849</td>
</tr>
<tr>
<td></td>
<td><strong>2,049,963,295</strong></td>
<td><strong>1,888,735,734</strong></td>
</tr>
<tr>
<td><strong>Net patient service revenue</strong></td>
<td>1,234,269,165</td>
<td>1,106,532,224</td>
</tr>
<tr>
<td>Other operating revenue</td>
<td>136,698,991</td>
<td>112,943,507</td>
</tr>
<tr>
<td>Net assets released from restriction</td>
<td>7,319,582</td>
<td>8,355,083</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td><strong>1,378,287,738</strong></td>
<td><strong>1,227,830,814</strong></td>
</tr>
</tbody>
</table>
## Expenses & Operating Income  
**year ended 9.30.2018**

<table>
<thead>
<tr>
<th>Operating Expenses</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Fringe</td>
<td>581,060,963</td>
<td>546,418,454</td>
</tr>
<tr>
<td>Supplies and other</td>
<td>288,668,517</td>
<td>244,540,865</td>
</tr>
<tr>
<td>Purchased services</td>
<td>401,537,590</td>
<td>334,994,101</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>52,443,010</td>
<td>47,166,919</td>
</tr>
<tr>
<td>Provision for non-patient bad debts</td>
<td>37,488</td>
<td>8,178</td>
</tr>
<tr>
<td>Interest Expense</td>
<td>16,116,314</td>
<td>11,394,617</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>1,339,863,883</strong></td>
<td><strong>1,184,523,133</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Operating income (loss)</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>38,423,854</td>
<td>43,307,681</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Nonoperating income (loss)</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income from investments</td>
<td>22,552,321</td>
<td>32,450,567</td>
</tr>
<tr>
<td>Other</td>
<td>(1,042,949)</td>
<td>(2,230,584)</td>
</tr>
<tr>
<td></td>
<td>21,509,373</td>
<td>30,219,983</td>
</tr>
<tr>
<td><strong>Excess (deficiency) of revenues over expense</strong></td>
<td><strong>59,933,227</strong></td>
<td><strong>73,527,664</strong></td>
</tr>
</tbody>
</table>

| Operating margin (%)      | 2.79%           | 3.53%           |
Corporators as of 9.30.2018

Carol Albert
Hilary Allen
John Alves
Raymond S. Andrews, Jr.
Angel Arce
Doris M. Armstrong, RN
Linda Atkins
Philip E. Austin, PhD
Ramani Ayer

Luis Caban
Edward Casares, Jr.
Coleman H. Casey, Esq.
Michael J. Casparino
Leon Chameides, MD
Jo Champlin Casey
Leslie C. Clark
Brian Clemow
Sanford Cloud
Leonard G. Clough
Adrienne W. Cochrane
Holly R. Cohen
Jeffrey L. Cohen, MD
Naomi K. Cohen
H. Bacon Collamore, Jr.
Melvyn Colon
Erin Concepcion
Jeannie Conrad
Karen P. Conway, Esq.
Michael M. Conway, MD
Samuel P. Cooley
Trygve N. Cooley
John A. Corroon
Mary B. Coursey
James W. Cox-Chapman, MD
Geoffrey Craig
Mary Cray
H. David Crombie, MD
Edward B. Cronin, MD
Andrew R. Crumble
Alexia E. Cruz
Lillian Cruz

Jonathan A. Dixon, MD
Kate H. Dixon
Jaye Donaldson
Tiffany Donelson
James E. Dougherty, MD
Michael Drescher, MD
Thomas W. Dugdale, MD
Susan B. Dunn

Douglas G. Elliot
Neil H. Ellis
Shayna Ellovich
Matthew Ely, MD
Susan Ely
James F. English, Jr.
Anne M. Esposito
Linda Estabrook
George L. Estes, III
Laura R. Estes
Douglas C. Evans

Marri Fairbanks
Janet Bailey Faude
David R. Fay
Joan W. Feldman, Esq.
Robert L. Fisher, MD
Lori Flaks
Muriel Fleischmann
Barbara Foley
Kathanne Fowler
Evan Fox, MD
Donald R. Frahm
Arthur W. Frank, Jr.
Jerry Franklin
Stephanie Frazao
Sandra Bender Fromson
Arthur P. Funk, Jr.

Richard F Gamble
Marilda L. Gândara
Alexander R. Gaudio, MD

Martin J. Gavin
Roger A. Gelfenbien
E. Clayton Gengras, Jr.
Jonathan Gengras
Robyn Gengras
Patricia Giardi
Paula Gilberto
Honorable Robert Gilligan
Gena Glickman, PhD
Louis J. Golden
Maureen Ford-Goldfarb
Robert B. Goldfarb
William H. Goldfarb
Robert A. Goldschmidt, CPA, PE
Robert B. Goode, Jr.
David G. Gordon
Samuel Gray
Arnold C. Greenberg
Dolores A. Grenier
R. Nelson Griebel
Edward Guay

David Hadden
David M. Hadlow
Carrie L. Hammond
Jonathan A. Hammond, Jr., MD
Sabet W. Hashim, MD
April Haskell
Susan S. Hatch
Erik N. Healer
William B. Henry, MD
Alfred Herzog, MD
Katharine W. Herzog
George Hession, Jr.
J. Gregory Hickey
Alcyse F. Hild
David H. Hild, MD
Robert L. Hill
Faith Himelstein
John Hincks
Marcia Hincks
I. Bradley Hoffman

Jeffrey S. Hoffman
Jonathan Hoffman
Matthew S. Hoffman
Marcy Hollander
Ross H. Hollander
Beverly Holt
Timothy A. Holt
Suzanne M. Hopgood
Jeffrey Hughes
Cornelia Hull
Jeriann Hunter

Lenworth M. Jacobs, MD
Lucille Janatka
Medina Jett, Esq.
David Jimenez
Carol N. Jones
Gregory Jones
Richard F. Jones, III, MD
Carolyn Joseph

Philip Kane
Norman C. Kayser
Saundra A. Kee Borges, Esq.
Peter G. Kelly, Esq.
Jack S. Kennedy
Judith M. Keppelman, Esq.
Francis J. Kiernan, MD
Roger R. Klene
Joseph J. Klimek, MD
Joan J. Kohn
Michael Konover
Jack A. Krichavsky
Alice K. Kugelman
Ajay Kumar, MD
Inam U. Kureshi, MD

Hernan LaFontaine
Alan M. Laites
Sonja L. Larkin-Thorne
Christopher Larsen
**Trust funds**

*Founded on bequests and gifts which are restricted to use of income only:*

- Betty Agee Memorial Fund
- Edwin Ashberg Fund
- Lucy Brace Allen Free Bed Fund
- Marjorie H. Allen Free Bed Fund
- Alumnae Association, Hartford Hospital School of Nursing
- Mary W. Anderson Fund
- James P. Andrews Fund
- Lilian Andrews Free Bed Fund
- Harriett Wadsworth Arnold Fund
  u/w/o Frederick W. Arnold
- Mary Ogden Avery Memorial Fund
- Avery-Welcher Free Bed Fund
- Beatrice Fox Auerbach Capital Equipment Fund
- William T. Bacon Free Bed Fund
- Eugene Ballard Fund
- Raphael and Julia R. Ballerstein Free Bed Fund
- D. Newton Barney Educational Building Endowment Fund
- Laura D. Barney Free Bed Fund
- Marie and Raymond Beauregard Endowment Fund
- Ruth H. and Roger S. Beck MD Endowment Fund
- W. Marston and Katharine Becker Fund
- Ruth Russell Belding Fund
- Alice Howard Bennett Free Bed Fund
- Samuel Barwick Beresford Free Bed Fund
- Diane D. and Timothy S. Bengston Endowment Fund
- John M. and Shelly A. Biancamano Fund
- Helen Sterling Brainard Free Bed Fund for Children
- Leverett and Mary Brainard Free Bed Fund
- Lyman B. Brainard and Lucy M. Brainard Free Bed Fund
- Mary B. Brainard Fund
- Newton C. and Elsie B. Brainard Fund
- Amaziah Brainerd Fund
- Dorothea H. Brandon Memorial Fund
- Howard W. Brayton Fund
- Alice Stephen Brewster Free Bed Fund
- Barbara Bridgman Fund
- Frances Wood Britton Free Bed Fund
- Ruth Talcott Britton Fund
- John H. Brooks Fund
- Brooks-Woodford Memorial Fund
- F.A. and Martha W. Brown Fund
- Frederick S. and Almera O. Brown Fund
- John D. Brown Fund
- Isabel Goodrich Buck Fund
  u/m/o Francis Goodrich Buck
- Addie W. Burpee Fund
- Angie L. Burr Fund
- Robert W. and Marjorie V. Butcher Endowment Fund
- Elsie A. Butler and William N. Butler Fund
  u/w/o William N. Butler
- Mary Gleason Camp Memorial Fund
- Carbone Family Fund
- Coleman H. and Jo Champlin Casey Fund
- Natalie Chambers Fund
  u/m/o Francis Chambers
- CRTS Richards Chandler Fund
- Mary Robinson Cheney Fund
- Cheney Brothers’ Free Bed Fund
- Children’s Fund
- Citizens Endowment Fund
- Julie J. Gilman Clark Fund for Assistance
- Mabel H.P. Clark Social Service Fund
- Robert J. Clark Endowment Fund
- Susan S. Clark Free Bed Fund
- Cohen Family Endowed Fund for Oncology
- Fred Cohen Endowment Fund
- Francis W. Cole Fund
- Martha Isham Cone Free Bed Fund
  u/m/o Lillian C. Cone
- Charles B. Cook Free Bed Fund
- Frank W. Corbin Fund
- Florence S. Marcy Crofut Educational Endowment Fund
- C. Wellington Crosby Fund
  u/w/o Mathew George Thompson
- Daniel P. Crosby Fund
- Francis Crosby Fund
- Ralph W. Cutler Free Bed Fund
- Ruth Brainard Cutler Fund
- Julia W. Ensign Darling Fund
- Issac B. and Maria Ann Davis Fund
  u/w/o John O. Davis
- Pierpont Davis Fund
- Calvin Day Free Bed Fund
- Edward M. Day Fund
- L.A. Dickinson Fund
- Edward H. Dillon Fund
- Austin Cornelius Dunham Laboratory Fund
- Austin Cornelius Dunham Training School Nurses’ Prize Fund
- Sarah R. Dunham Fund
- Lucius H. Elmer Fund
- William Ely Free Bed Fund
- Endowment 1994 Fund
- Joseph R. Ensign and Mary P. Ensign Free Room Fund
- T.R. Farrell Free Bed Fund
- The Maury Ferriter Endowment Fund
- Anna B. Fischer Free Bed Fund
- George H. Fitts Fund
- Frank J. and Kathryn W. Flynn Memorial Fund
- George Bushnell Foster Fund
- James P. Foster Fund
- Gurdon Fox Fund
- Moses Fox Free Bed Fund No 1
- Moses Fox Free Bed Fund No 2
- Elizabeth Roberts Fredericksen Endowed Fund for Nursing Excellence
- Emily Fitts Memorial Endowment Fund
- Bernadine D. Gale Fund
  u/w/o Philip B. Gale
- George Gay 2000 Endowment Fund
- George H. Gilman, Sr. Fund
  u/w/o George H. Gilman, Jr.
- Global Health Endowment Fund
- Anna M. Goodwin Fund
- Daniel M. Goodwin Free Bed Fund
- Francis and Mary Goodwin Free Bed Fund
- The Rev. Dr. James Goodwin Memorial Free Bed Fund
- James Lippincott Goodwin Fund
- Mary Elizabeth Lincoln Goodwin Bed Fund
  u/w/o Charles L. Goodwin
- Rev. Stephen Henry and Helen Woodward Granberry Free Bed Fund
- Ella Grasso Scholarship Fund
- The Neil J. Grey, M.D. Fund for Diabetes
- C.L. & L.M. Griggs Grohmann Fund
  u/w/o Carl L. Grohmann
- Dwight Griswold Lectureship Fund
- Frank L. and Agnes E. Griswold Fund
- Christine J. Haas Fund
- Hannah S. and William P. Haas Fund
- George Hall Fund No 1
- George Hall Fund No 2
- Harriet Hall Fund
- Joseph T. Hall Fund
- Margaret J. Hall Free Bed Fund
- Edith May Hart Free Bed Fund
- Emma May Hart Fund
- Ferdinand Austin Hart Free Bed Fund
- Harold and Ethel Hart Endowment Fund
- Hartford Archdeaconry, Children’s Cot Fund
- Hartford Hospital Research Endowment Fund
- Norman Hendenst Fund
- Edward P. Hickmott Free Bed Fund
- Elisha E. Hilliard Fund
Trust funds continued

Albertus S. Hills Fund*
Hills Fund
u/w/o Carrie E. Hills Knight
Frederick W. Hills Fund*
J. Coolidge Hills, Ellery Hills and Nancy H. Hills Fund*
Drayton Hillyer Fund*
Mrs. Henry P. Hitchcock Free Bed Fund*
Harold G. Holcombe Fund*
Jane Holton Memorial Fund
Edward Williams Hooker Free Bed Fund*
Hospital Social Service Fund
Edmund G. Howe, William J. Wood and Frances Howe Wood Fund
Charles L. Hubbard Fund
Lucius E. Humphrey and Grace H. Humphrey Fund
Newman Hungerford Fund No.1*
Newman Hungerford Free Bed Fund No 2*
Newman Hungerford Free Bed Fund No 3*
Institute of Living Endowment Fund
Jefferson House Good Samaritan Fund
Charles A. Jewell Free Bed Fund*
Lyman B. Jewell Fund
Katherine W. Johnson Fund
The Jonathan Lodge #66 I.O.O.F. and Jonathan Welfare Society Endowment Fund
Jennie C. Jones Memorial Fund
Edwin B. Judd Fund
Junior League of Hartford Free Bed Fund*
Keney Fund*
Mary J. Keney Fund
Edith and Will Kingsbury Fund
George W. Klett Fund
Robert C. and Leonice M. Knox Fund
Henry Kohn Free Bed Fund
u/m/o Richard Case Kohn
Herman P. Kopplemann Fund
Dr. John C. Leonard Fund
Hyman Levine Fund
James M. Linton Fund
Marilyn Lippman Memorial Fund
Susan E. Lyon Memorial Fund
Morris and Edith Mancoll Fund
Augusta M. Manning Free Bed Fund*
Edith Oakley Martin Fund
u/w/o Richard P. Martin
Roland Mather Permanent Fund of the Hartford Hospital
Francis T. Maxwell Fund
Dr. John Butler McCook Memorial Fund
William B. Cray Fund*
Harriett Rowley McKown Fund
Juliette McLean Free Bed Fund*
George J. Mead Fund
Charles B. Miller Free Bed Fund*
Ella F. Miller Free Bed Fund*
Maria L. Moody and Bertram E. Moody Fund
for Palliative Care
Henry K. Morgan Fund
Junius S. Morgan Fund
William D. Morgan Fund
Grace Root Morris Fund
Arnold Henry Moses Fund
John C. Niblack Trauma Support Endowment Fund
Frederick L. Nichols Endocrine Fund
John C. Niblack Fund
Edward King Root Maintenance Fund
Edward King Root Free Bed Fund*
Hudson H. Root Free Bed Fund*
Lewis P. Roraback Fund
G. Gardiner Russell Fund
Ada Gilbert Russell Fund*
Mary I. B. Russell Fund*
Mary Thomson Russell Cancer Research Fund
William C. Russell Social Welfare Fund*
William C. Russell and Ada G. Russell Free Bed Fund*
William A. Sanborn Free Bed Fund
Joseph D. Sargent Cancer Research Fund
School of Nursing Endowment Fund*
Schizophrenia Treatment Fund
William G. Sexton Fund
Clara Piester Fund
u/w/o Everett Piester
Ralph and Lula Pinney Fund
The Charles Polivy, MD, Surgical Education Fund
Charles F. Pond Free Bed Fund*
Caroline E. Porter Free Bed Fund*
Eliza Storrs Porter Free Bed Fund*
John Porter and Caroline E. Porter Fund
Camilla Jilson Potter Free Bed Fund*
Samuel O. Prentice Free Bed Fund*
William H. Putnam Research Fund
Ludwig J. Pyrtek, MD Chair Fund
Barbara Coles Ralston Endowment Fund
M. Katherine Reis Free Bed Fund*
The Ned C. and Janet C. Rice Fund
for Excellence
Edith Kerr Richards Memorial Fund*
Herrick C. Ridlon, MD Fund
Charles C. and Emily Cheney Riley Fund
Sophia S. Risley Fund No.1
Sophia S. Risley Fund No. 2
Elvira Evans Roberts Free Bed Fund*
Edward K. Root Fund
Edward King Root Maintenance Fund
Judson H. Root Free Bed Fund*
Lewis P. Roraback Fund
G. Gardiner Russell Fund
Ada Gilbert Russell Fund*
Mary I. B. Russell Fund*
Mary Thomson Russell Cancer Research Fund
William C. Russell Social Welfare Fund*
William C. Russell and Ada G. Russell Free Bed Fund*
William A. Sanborn Free Bed Fund
Joseph D. Sargent Cancer Research Fund
School of Nursing Endowment Fund*
Schizophrenia Treatment Fund
William G. Sexton Fund
Los and Howard Siegal Endowed Fund for Nursing Excellence
Clayton H. Smart Fund for Diabetes
Ellen T. Smith Free Bed Fund*
Olcott and Lucy Smith Research Fund
Dr. Oliver C. Smith Fund No. 1*
Dr. Oliver C. Smith Fund No. 2
Dr. Oliver C. Smith Fund No. 3
W. Leslie Smith, MD Fund
Joseph S. and Margaret A. Stackpole Fund
Staff Memorial Fund
Hannah Marcy Starr Free Bed Fund*
Melancthon Storrs Fund
u/w/o Gertrude S. Perkins
Edward A. and Etta W. Suisman Fund
Mary Mulready Sullivan Symposium Endowment Fund
Frank C. Sumner Fund
Alice Taintor Free Bed Fund*
Tallwood Center for Education, Simulation and Innovation Pediatric Training Endowment Fund
Tallwood Urology and Kidney Institute Endowment Fund
The Taylor Fund
Madeline Murphy Taylor Fund
Isham Terry Fund*
Oliver Grant Terry and Amelia Smith Terry Fund
u/w/o Mary A. Terry
Gertrude D.S. Thompson Free Bed Fund*
Hartwell G. Thompson Fund
James M. Thomson Free Bed Fund*
Thrift Shop Nursing Education Fund
Dr. Ralph M. Tovell Fund
Continued on next page...
Trust funds continued

Grace Tuttle Fund
  u/w/o Sarah Tuttle and
  u/w/o William F. Tuttle

Jane "Tuttle Free Bed Fund for Nurses, etc."*

Miles A. Tuttle Free Bed Fund*

Sarah Tuttle Free Bed Fund
  u/codicil to Will of Jane Tuttle*

William F. Tuttle Free Bed Fund
  u/codicil to Will of Jane Tuttle*

William F. Tuttle Free Bed Fund
  u/w/o Jane "Tuttle"*

Kate G. Tyler Fund

H. Whitney Tyler Fund

Bernadette Warren Fund

Nathan M. Waterman Free Bed Fund*

Arne Welhaven Memorial Library Fund

Cassius Welles and Susie Russell Welles Fund
  u/w/o William C. Russell

Mary A. Whaples Fund*

Frank L. Wilcox Free Bed Fund*

Wildwood Sanatorium Investment Fund

Elizabeth W. Williams Free Bed Fund*

Eugene Phillips Williams Fund*

Josephine Williams Estate Fund
  u/m/o Lyman B. Jewell

Josephine Williams Trust Fund

Hattie Johnson Wilson Free Bed Fund*

Robert J. Winkler Endowment Fund

Solomon and Katie Wohl Free Bed Fund*

Bertha B. Woodford Fund

Charles G. Woodward Fund

Mary S. Woodward Fund

Henry I. Wright Fund*

The Zachs Endowment Research Fund

Trust Funds not held by the Treasurer of the Hartford Hospital. From Bank of America as trustee:

John G. & Jane M. Austin Trust

Edwin H. Bingham Trust

Harriet Bundy Est. Trust

Willie O. Burr Trust

Elizabeth M. Burt Trust

John J. Corning Trust

David Crary, Jr., Trust

Flora M. Crary Trust

Harriet Dickman Trust

Emma B. Fehrer Trust

George Gay Trust

Leila C. Hunter Trust

Charles A. Hunter Trust

Emma B. Lane Est. Trust

Sarah Pardee Trust

Lewis P. Roraback Trust

E. Terry Smith Trust

Winchell Smith Trust

Louise Terry Trust

Joseph P. Trumbull Trust

Frank W. Weston Trust

Anna C.F. Butler Trust

George J. Capewell Foundation
  u/w/o Garafelia Capewell
  u/w/o George J. Capewell, Jr.
  u/w/o Mary A. Capewell
  u/w/o Ida G. Capewell

I. Kent Fulton Trust

William L. Montague

Ethel Wood Thomas Trust

Aaron W.C. Williams Trust

Charles G. Woodward Trust

Grace Holcomb Humphrey Trust

Sara Pardee Trust

Joseph P. Trumbull Trust

Frank W. Weston Trust

Mary Botsford Trust

George J. Capewell Foundation
  u/w/o Garafelia Capewell
  u/w/o George J. Capewell, Jr.
  u/w/o Mary A. Capewell
  u/w/o Ida G. Capewell

William R. Morgan Trust

Aaron W. C. Williams Trust

Charles G. Woodward Trust

Julia S. Reynolds Trust

Trust Funds held by the Treasurer of the Hartford Hospital Jefferson House:

Elizabeth C. Bacon

William T. Bacon

John F. Baker Fund

Alice M. Bartholomew

Mary Jane Blackman Fund

Brooks-Woodford Memorial Fund

F. A. Brown Fund

Martha W. Brown Fund

Wickliffe S. Buckley Fund

Louise S. Bunce Fund

Harriet Turner Burnham Fund

Silas Chapman, Jr., Fund

Mabel H.P. Clark Fund

Susan S. Clark

Caroline L. Cooley

Josephine H. Davis Fund

Charles E. Fox Fund
  u/w/o Frederick K. Fox

Bernadine D. Gale Fund

Charles S. Goodwin Fund
  u/w/o Charles L. Goodwin

Jessie I. Herriman Fund

Elsie M.S. Hills Fund

Mrs. Henry P. Hitchcock

Charles L. Hubbard Fund

Keney Fund

George Rice Lester Fund

George S. Lewis
  u/w/o Cornelia B. Hinsdale

Emma Brown Lyman

Mary P. Mansfield Fund

Eliza F. Mix

John Porter and Caroline E. Porter Fund

Edward V. Preston and Clara M. Preston Fund

Judson H. Root Fund

W. C. Russell Fund

Ellen T. Smith

William L. Sugden Fund

Catherine Tuttle Fund
  u/w/o Sarah Tuttle

William Tuttle
  u/w/o Sarah Tuttle

Bertha B. Woodford Fund

Charles G. Woodward Fund

Mary S. Woodward Fund

P. Henry Woodward Fund

Trust Funds held by the Treasurer of the Hartford Hospital Jefferson House:

Elizabeth C. Bacon

William T. Bacon

John F. Baker Fund

Alice M. Bartholomew

Mary Jane Blackman Fund

Brooks-Woodford Memorial Fund

F. A. Brown Fund

Martha W. Brown Fund

Wickliffe S. Buckley Fund

Louise S. Bunce Fund

Harriet Turner Burnham Fund

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Susan S. Clark

Caroline L. Cooley

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Edward V. Preston and Clara M. Preston Fund

Judson H. Root Fund

W. C. Russell Fund

Ellen T. Smith

William L. Sugden Fund

Catherine Tuttle Fund
  u/w/o Sarah Tuttle

William Tuttle
  u/w/o Sarah Tuttle

Bertha B. Woodford Fund

Charles G. Woodward Fund

Mary S. Woodward Fund

P. Henry Woodward Fund

Those starred are “Free Bed” funds which have been given to enable the hospital to provide care to any and all, based on financial need on application.
**Affiliations**

**Primary affiliate of:**
The University of Connecticut School of Medicine, for both undergraduate and graduate medical education. Hartford Hospital has four residencies and 14 integrated residencies in conjunction with the Capital Area Health Consortium. The hospital also sponsors one affiliated Rushford Center fellowship, 16 Hartford Hospital fellowships and 17 fellowships in conjunction with the Capital Area Health Consortium.

**Affiliate and partner of:**
Dartmouth Medical School for undergraduate medical education.

**National affiliations:**

**Associate degree (AND)**
Capital Community College

**Baccalaureate degree (BSN)**
Central Connecticut State University
Quinnipiac University
Southern Connecticut State University
University of Connecticut
University of Hartford
University of St. Joseph

**Master's degree (MSN)**
Boston College
Fairfield University
Quinnipiac University
Sacred Heart University
Saint Joseph University
University of Connecticut
University of Hartford
University of St. Joseph

**Clinical Internships**
American International College
Bay Path University
Boston University
Drexel University
Eastern CT State University
Fordham University
Florida International University
Franklin Pierce University
Laboure College
Manchester Community College
MCPHS University
Misericordia University
Quinnipiac University
Sacred Heart University
Smith College
Southern Ct State University
Springfield College
Springfield Technical Community
Springfield Technical Community
Trinity College
University of Bridgeport
University of Connecticut
University of Hartford
University of New England
University of New Hampshire
University of Rhode Island
University of St. Joseph