An institution, like a person, changes dramatically over time. As we mature, we learn new things, acquire new skills and rise to new challenges. Yet, ideally, while we change in so many ways we remain true to our core principles. So it is with Hartford Hospital. As we enter 2004 and the 150th anniversary of our founding, we celebrate the changes that, over the years, have kept this hospital one of the finest in the world. At the same time, we are proud that this institution continues to honor the core principle on which we were founded: service to the community. Hartford Hospital was born in 1854 out of the belief that, in a civilized society, communities have an obligation to care for the health of all their members. Early that year, a disastrous factory explosion awakened Hartford’s leaders to the fact that many people in the community had no way to obtain needed medical care. Motivated by humanitarian concern, leaders throughout the community called for the establishment of a public hospital. Hartford Hospital was officially launched that spring. Today, Hartford Hospital continues to serve the community in countless ways: by providing excellent, affordable medical care; pioneering new technologies and treatments; reaching beyond our walls to bring quality care wherever it’s needed; working to sustain the vitality of our neighborhood; and promoting good health for people throughout our region. One hundred and fifty years after our birth, we know more, we do more and we look very different. But time has never altered our commitment to the community that brought us to life.

Celebrating Our 150th Anniversary in 2004

Editor’s Note: Although this annual report reflects fiscal year 2003, it is being published in 2004, the 150th anniversary of the founding of Hartford Hospital. For that reason, we are using these pages to recall our past and celebrate our future.
Vision. Humanity. And the ability to transform ideas into reality. These are some of the qualities that have distinguished Hartford Hospital’s leaders from the beginning. The hospital had its origins in a disaster that rocked the city of Hartford on March 2, 1854. The steam boiler at the Fales and Gray Car Manufactory exploded, killing nine workers instantly and leaving scores seriously injured and burned. The city had never seen such a catastrophe. But, for some Hartford residents, the event revealed an important truth: The city was not prepared to provide medical care for large numbers of people or those without wealth. Community leaders joined forces to spearhead the establishment of a public hospital. Dr. George B. Hawley of the Hartford Medical Society was an especially passionate advocate, serving on a key early committee, authoring opinion pieces in the Hartford Courant and making speeches to galvanize community support. Hawley later served on the hospital’s first executive committee and its first medical staff. Another founder, Board member David Watkinson, advanced the hospital $16,739 to purchase a triangular, nine-acre lot at the southern end of the city on which to construct the hospital. Watkinson later bequeathed $40,000 to the hospital to care for the poor. Francis Parsons, a successful attorney, served as the first president of the Board of Directors. Today, Hartford Hospital is still led by a volunteer Board of Directors, ensuring that the hospital continues to be guided by the community. The original hospital site has been expanded over time and is now three times its original size.

1854

The explosion that leveled a Hartford factory gave rise to Hartford Hospital. Civic leaders believed it was the moral responsibility of a community to provide medical care for all its ill and injured.
1917-1936 Lewis Albert Sexton, MD, served as chief administrator of Hartford Hospital from 1917 to 1936. An able manager and compassionate physician, Dr. Sexton presided over a period of expansion for Hartford Hospital as it sought to meet the growing demand for hospital care. Eight new buildings were erected during his tenure.

1936-1954 Wilmar Mason Allen, MD, chief administrator from 1936 to 1954, helped transform Hartford Hospital into one of the most modern and efficient hospitals in the nation. Despite the Depression and World War II, Dr. Allen and the Board conducted two fund drives that enabled the construction of a completely new physical plant.

1954-1976 T. Stewart Hamilton, MD, served as chief administrator from 1954 to 1976. A leader of national prominence, Dr. Hamilton brought Hartford Hospital widespread acclaim. He was instrumental in the passage of legislation that created Medicare. As a result, the first Medicare check ever produced was written to Hartford Hospital.

1976-1986 John K. Springer served as Hartford Hospital’s president from 1976 until 1986, when he became the first president of Connecticut Health System (CHS). Mr. Springer had presided over the creation of this integrated delivery system that included other health care institutions and provider-sponsored managed care companies.

1986-PRESENT Current CEO John J. Meehan was named president of Hartford Hospital in 1986. Under his leadership the hospital has become one of the most technologically advanced and respected health care institutions in the world. He further developed the integrated delivery system through Hartford Healthcare Corporation.

This 1937 aerial photograph shows the original triangular property the founders purchased in 1855. As the community and its needs grew, so did Hartford Hospital. By the 1930s, it was made up of a complex of interconnected buildings.
Just as their successors do today, early members of Hartford Hospital’s Board of Directors took their responsibilities seriously. This volume contains meticulously recorded minutes of meetings of Hartford Hospital’s Board of Directors from 1854 to 1901.
Advances in medicine have helped people lead longer, healthier lives. Hartford Hospital has always been in the vanguard of medical innovation, using leading-edge research and technologies to provide the community with the finest medical care. The physicians and nurses who cared for patients at Hartford Hospital in its earliest years had few diagnostic or treatment options to choose from. Typhoid, diphtheria and tuberculosis—then called “consumption”—took many lives. Cold-water baths were the only way to reduce fever. Diagnosis relied on observation and touch; rest and nutrition were the most common treatments. But the 20th century was to change all that. In 1900, Hartford Hospital acquired one of the new X-ray machines, an important diagnostic and treatment tool. As the century went on, new infection-control methods enabled surgeons to perform lifesaving procedures. New medical tests were developed, and new pharmaceuticals appeared, including sulfa drugs and the first antibiotics. Intravenous administration of fluids became possible. By 1959, Hartford Hospital was performing its first open-heart surgeries. Today, miraculous new medicines and sophisticated technologies are helping us cure or control diseases, look inside the body to diagnose illness and injury, and resolve life-threatening conditions using minimally invasive techniques. As it has for 150 years, Hartford Hospital remains committed to keeping pace with advances in medical science.

1900

When Hartford Hospital was founded, a list of existing medications would have filled less than a page, and most would have been prepared by individual doctors or pharmacists. The mid-20th century medications shown here are antiquated by today’s standards, when a 2,500-page volume is required to list available drugs.
A friendly nurse helps the medicine go down in this circa 1942 photo by respected photographer William Rittase. It was taken during a fund drive conducted to finance construction of “the New Hartford Hospital,” an ultra-modern physical plant—consisting of the South and High Buildings—that replaced the maze of earlier buildings.

Hartford Hospital’s well-stocked pharmacy in 1911. The explosion of pharmaceutical research and knowledge as the century progressed was to dramatically expand the contents and complexity of the hospital pharmacy.

An X-ray being performed at Hartford Hospital circa 1942. The hospital acquired its first X-ray machine in 1900 and established an X-Ray Department in 1910. By the early 1940s, X-rays were common diagnostic and treatment tools.

A circa 1910 Bausch & Lomb microscope from Hartford Hospital’s archives. Medical research has always been an important part of the hospital’s mission as it seeks to continuously improve care.

An 1899 appendectomy. The discovery of antibiotics toward the middle of the next century improved patients’ prospects after open surgery. Today’s less invasive techniques further reduce risk and speed recovery.

Much has changed in medicine since this photograph was taken in the 1940s. For one thing, doctors seeing inpatients are likely to be “hospitalists.”
Today, diagnosis and treatment are dramatically improved by the use of advanced imaging technology. This image from a PET/CT scan shows a malignant lung nodule that might not have been discovered otherwise. In 2002, Hartford Hospital became the first hospital in New England to install this sophisticated PET/CT instrument.

Ronald Rosenberg, MD, medical director of Clinical Nuclear Medicine at Hartford Hospital, demonstrates the advanced PET/CT scanner. With this instrument, physicians can precisely locate a cancerous tumor, see how far it has spread and determine whether therapies are working.

Continuous learning is a hallmark of life at Hartford Hospital. The body of medical knowledge is constantly growing and changing, and we are committed to staying in the forefront.

This hyperbaric oxygen chamber is a key component of Hartford Hospital’s Center for Wound Healing and Hyperbaric Medicine. Opened in 2003, the center uses hyperbaric oxygen therapy, state-of-the-art medicines and healing techniques, and a multidisciplinary approach to treat hard-to-heal wounds.

Hartford Hospital uses the most advanced CT scanning equipment available in the world today. With it, physicians can see inside the body to diagnose and treat serious, sometimes life-threatening, conditions. Here, a CT scan of the abdominal aorta reveals a narrowing of a blood vessel supplying the patient’s kidney.

Medical advances have made pregnancy and childbirth safer than ever. Noninvasive ultrasound studies such as the one being done here can detect fetal problems early, so steps can be taken to address them, sometimes even before the baby is born.

When innovative medications are proven safe and effective, Hartford Hospital is always among the first hospitals in the country to use them to benefit patients.
From its earliest days, Hartford Hospital has been distinguished by the quality of its medical staff. Hartford Hospital physicians pioneered medical advances that have dramatically improved health care around the world. The physicians who helped found Hartford Hospital were among the most eminent and qualified of their time. Many members of Hartford Hospital’s first medical staff were founding members of the Hartford Medical Society, which was formed in 1846 to encourage collegiality among physicians who were formally trained. As medical knowledge expanded over the years, the physicians who came to Hartford Hospital brought leading-edge expertise with them. This led to the creation of specialized departments focused on various aspects of patient care. The hospital’s Department of Obstetrics and Gynecology began with the appointment of Phineas Henry Ingalls, MD, in 1884. Dr. Ingalls was also instrumental in the development of the Hartford Hospital Training School for Nurses. Dr. Ansel Granville Cook’s appointment as attending orthopedic surgeon in 1889 marked the founding of the Department of Orthopedics. Surgery was advanced by Dr. Oliver Cotton Smith. And, under the leadership of Dr. Thomas Hepburn, the Department of Urology was formally begun in 1935. Today, Hartford Hospital’s well-established reputation for medical excellence continues to attract the world’s finest medical minds.

1908

Dr. Ansel Granville Cook, Hartford Hospital’s first orthopedic surgeon, gained an international reputation, especially in foot surgery. Among his many distinctions, Dr. Cook made a specially designed pair of shoes for President-elect William Howard Taft in 1908. During World War I, Dr. Cook devised a method for making customized boots for U.S. soldiers with problem feet.
Medical knowledge is always changing, as are the instruments used in applying it. Instruments here were designed and, in some cases, made by pioneering neurosurgeon William Beecher Scoville, MD, who founded Hartford Hospital’s Department of Neurosurgery.
Dr. Ansel Granville Cook (right) was a skilled physician and the founder, in 1889, of Hartford Hospital’s Department of Orthopedics. But, as this circa 1890 photo shows, he found time for a little humor when a camera was nearby.

Dr. Thomas Hepburn (left) founded Hartford Hospital’s Urology Department. Many specialties were practiced for quite some time before being formally recognized as distinct disciplines. The nurse at the right of this 1917 photo, Julia Perdrizet Michaels, is the great, great aunt of a physician practicing at Hartford Hospital today.

A Hartford Hospital surgical team at work in 1900 under what was then a newfangled electric light fixture. Electrification, completed in 1899, provided bright lighting that helped surgeons better see what they were doing. Also by 1900, improved infection-control techniques were making abdominal surgery safer and more common.

Physicians are better able to pinpoint problem areas prior to surgery, thanks to new imaging techniques. Hartford Hospital neurosurgeon David Kvam, MD, uses frameless stereotactic technology to locate a brain tumor before operating in this 2001 photo.

Today’s physicians must master increasingly complex technology in order to provide the best care. In this circa 1998 photo, Hartford Hospital urologist Steven Shichman, MD, (second from left) demonstrates to a visiting physician the hand-assisted laparoscopic nephrectomy technique that he pioneered.

While performing a balloon angioplasty, interventional radiologist Michael Hallisey, MD, tracks a ball-tipped catheter that has reached the site of a blockage in the patient’s artery. Doctors are increasingly using minimally invasive techniques to perform lifesaving procedures, thanks to advances in medical technology.
Hartford Hospital was among the first institutions in America to establish a formal nurse training program, and was a leader in adopting the team nursing concept. More educated and skilled than ever before, today’s nurses are recognized as collaborative partners in patient care. When Hartford Hospital was founded, nursing had not yet emerged as a formal profession. But by the 1870s, Florence Nightingale’s revolutionary nurse training program was commanding attention throughout the Western world. When Dr. Benjamin Hawley first proposed the creation of a nurse training school at Hartford Hospital in 1876, there were only three such schools in the U.S. In March 1877, Hartford Hospital’s Training School for Nurses, which was based on the innovative Nightingale Plan, opened under the direction of Frances A. Tuttle. The curriculum included lectures, reading and practical experience. Students could not be married, and they lived at the hospital, receiving room, board and a stipend of $10 a month. The addition of trained nurses to the hospital staff significantly improved patient care. In the decades that followed, medical knowledge expanded dramatically, requiring nurses to have more extensive education and take on demanding new responsibilities. Today, Hartford Hospital’s nurses are key members of collaborative, interdisciplinary teams dedicated to providing unsurpassed excellence in patient care.

1895

In 1895, Linda A. Richards, America’s first trained nurse, became superintendent of Hartford Hospital’s Training School for Nurses, later called the Hartford Hospital School of Nursing. Richards had visited with Florence Nightingale in England and established the first school of nursing in Japan. In 1911, she published a book about her experiences as a nurse, Reminiscences of America’s First Trained Nurse.
The Hartford Hospital Training School for Nurses held students to the highest intellectual and moral standards. But that didn’t mean that the young ladies couldn’t indulge in some lighthearted moments with a handy teaching tool, as they did for this 1894 photo.

A 1956 photo of a nursing team at Hartford Hospital. The hospital pioneered the “team nursing” concept in the mid-20th century. This approach to patient care acknowledged a greater managerial role for nurses. Team leaders analyzed patients’ needs and delegated various tasks to appropriate team members.

The first nurses trained at Hartford Hospital could not have imagined the heights to which their professional descendants would rise. John Fisher, RN, Chief Flight Nurse of Hartford Hospital’s Life Star team, brings emergency care by air to people statewide.

Nurses today are key members of collaborative, multidisciplinary teams. Like Becky Keparutis, RN, they are the vigilant front line in caring for hospitalized patients, and provide a critical link between patients and other professionals.

Hartford Hospital’s School of Nursing had a proud, 99-year tradition of excellence in nursing education. The program was discontinued in 1976. This bronze statue, donated by alumni to commemorate the school, stands in the hospital’s Meditation Garden.

Being a nurse in the 21st century demands more knowledge and skill than ever. Today’s nurses complete exacting educational programs, perform sophisticated tasks and have greater autonomy. Yet, like Beverley McKoy, RN, CNOR, they bring to their profession the enthusiasm and compassion that have distinguished nurses from the beginning.

Linda A. Richards, Lady Superintendent of the Hartford Hospital Training School for Nurses from 1895 to 1897, instructs a class of student nurses. Among other skills, early students learned to apply leeches. As medical knowledge exploded throughout the 20th century, nurses took on increasingly complex responsibilities.
This silver tea set owned by the Hartford Hospital School of Nursing saw daily service in the 1940s, ’50s and ’60s. Ethel Brooks, RN, who served as director of the school and of nursing services at the hospital, cultivated in her students a respect for the civilities of life, including regular afternoon tea.
Hartford Hospital’s physical plant has evolved steadily over the past 150 years to reflect burgeoning medical knowledge and changing community needs. Hartford Hospital’s first building drew on the best current thinking in hospital design. It consisted of a three-story center building, with a two-story wing for men’s and women’s wards. The design emphasized sunlight and fresh air and featured gas lighting, central heat, speaking tubes, an operating room and a medical library. Wisely, the founders made sure the design provided for future expansion. Throughout the 19th and early 20th centuries, the hospital erected new structures as needs arose. By the 1930s, the campus was a rambling complex of buildings. The Board decided to replace the hodgepodge with a modern facility. By 1949, the South and High Buildings, as well as the Jefferson Street Medical Building, were open, followed by the Bliss Wing in 1972. Spaces opened in the 1990s and 2000s included the Helen and Harry Gray Cancer Center and the state-of-the-art CORE Building (Central Sterile Supply, Operating Room, Radiology and Emergency Department). Today, the hospital continues to reflect the changing world of health care by reaching out into the community with primary care offices, rehabilitation and laboratory facilities and wellness centers throughout our service area. Providing outstanding health care whenever and wherever it’s needed: That’s Hartford Hospital’s commitment to our community.

1855
From 1855 to 1860 when its first building opened, Hartford Hospital treated patients at this building, which stood at the intersection of Maple and Retreat Avenues. Known as The Home for the Sick, it had been an experimental undertaking by a society of concerned citizens. The photo dates from the 1890s.
When the High Building opened in 1948, it was a model of patient-care efficiency. It featured intercoms in patient rooms and was the first hospital with a built-in oxygen system. Combined with the South Building (visible at the far right), it gave Hartford Hospital a capacity of 810 patients and 170 infant bassinets.

The Barney Building opened in 1932. It was part of the School of Nursing and featured a gymnasium, a swimming pool, classrooms and a library.

South Building, completed in 1942, was the first structure of the modern Hartford Hospital. The second phase, construction of the 13-story High Building, was postponed because of World War II. The original plan for one 18-story building was changed because the structure would have impeded air traffic at Brainard Field.
Hartford Hospital continues to evolve to meet community needs. The CORE facility, seen left of the Brownstone Building, was completed in 2002. CORE’s expanded surgery, emergency-medicine and radiology capabilities position the hospital to serve the community well for years to come. Funds for the renovations came largely from the 150th Anniversary Campaign.

An aerial view of the Hartford Hospital campus today. The hospital still occupies the nine-acre triangular piece of land the founders purchased in 1855, but the property has been expanded over the years by additional purchases.

The Medical Office Building at 85 Seymour Street, completed in 1986, gives patients and physicians convenient access to the hospital and to a range of health care specialists.

The Helen & Harry Gray Cancer Center opened in 1990. Created with assistance from a generous gift from the Gray family, the center brings the community the best, most up-to-the-minute resources for cancer diagnosis and treatment.
Hartford Hospital was founded 150 years ago out of the community’s desire to do the right thing—to act responsibly in caring for its members. That commitment to ethical, responsible action continues to guide us.

National attention has recently, and wisely, focused on corporate responsibility and accountability. This has provided the impetus for the hospital Board, through its Executive Committee, to undertake a thorough review of Board policies and practices in fulfilling its fiduciary responsibilities to the community. I am pleased to report that the study reaffirmed that oversight and management of the hospital by the Board and the administration continue to meet the highest standards for integrity.

Hartford Hospital has long provided the most advanced medical care. However, the hospital today faces increasing financial challenges in continuing to do so. The confluence of the availability of sophisticated but expensive procedures and equipment and declining economic support from state and federal governments and insurance companies places a severe strain on hospital resources. In this environment, philanthropy becomes particularly critical. That is why the success of the 150th Anniversary Campaign is a special cause for celebration. Thanks to the generosity of donors and the energy and dedication of volunteers and staff members, the campaign is progressing well toward its scheduled 2004 conclusion. Thanks go to Don Frahm and Marty Becker, chairman and vice chairman, respectively, of the 150th Anniversary Campaign, and to Roger Klene, chairman of the Development Committee, for their leadership. As we move forward with the campaign, we will need the continued help of our volunteers and the support of new donors in order to fully address the hospital’s pressing needs.

One of the great strengths of Hartford Hospital is its medical staff. Our physicians are not only technically excellent, highly motivated and caring clinicians, but active partners in setting direction for the hospital, as well. Several physicians bring their perspective to the Board. They include H. David Crombie, MD; Jonathan Dixon, MD; William B. Henry, MD; Richard Lilly, MD; Andrew L. Salner, MD; Arthur Tarantino, MD; and Linda T. Taylor, MD. We thank them for taking on this important responsibility.

The productive relationship among Hartford Hospital’s medical staff, administration and Board of Directors is reinforced each year at the Hamilton Retreat, an off-site event where physicians, administrators and Board members gather to discuss a significant topic. This year we focused on ethical issues to ensure that we “do the right thing,” both as a health care provider and a business entity. These discussions will continue as we develop a framework for responding to the continuing challenges the hospital will face in 2004 and beyond.

On behalf of the Board, I would like to thank the hospital’s administrative staff, medical staff, employees and many volunteers for their extremely valuable and important efforts during this past year.

Martin Wolman
Chairman of the Board
Our founders would be particularly proud of the many innovations that took place at Hartford Hospital this year. In May we held the formal opening of the Olin Neuropsychiatry Research Center at The Institute of Living. The Olin Center will conduct leading-edge research on the underlying causes of severe mental disorders. The center’s establishment underscores the importance of philanthropy; it was made possible by benefactors’ generous gifts.

Two new specialized operating suites are now operational. Our NeuroAngiographic Biplane Lab, the first of its kind in the state, features amazing biplane technology that enables neurointerventional radiologists to see and manipulate real-time, three-dimensional images of the arterial system. This allows the physician to guide a catheter into the brain to repair aneurysms or impaired arteries, often saving lives.

The Interventional Electrophysiology Laboratory also uses biplane technology. It enables physicians to identify and treat precisely the areas of the heart that are causing an irregular heartbeat.

The new Center for Wound Healing and Hyperbaric Medicine is the area’s first comprehensive resource for treating hard-to-heal wounds—a growing problem for both physicians and patients.

This year saw the re-establishment of The Institute of Living’s own psychiatry residency training program. Since 1990, we had operated a combined program with UConn. The Institute’s reestablished program drew applications from 200 high-caliber candidates. We welcomed the first class in July.

Thanks to planning done in 2003, Hartford Hospital will soon be the only medical institution in the state performing sophisticated robotic surgery using the da Vinci Surgical System. The system allows physicians to use minimally invasive techniques to perform exacting surgical procedures.

We continue to value our role in Hartford Healthcare. This year, we helped Midstate Medical Center expand its service to the community by adding a 28-bed wing and increasing clinical capacity.

Other highlights of the year include the renovation of the Auxiliary store. It’s more attractive than ever, and is a reminder of the indispensable role the Auxiliary’s volunteer and fund-raising efforts play in the life of the hospital.

Like hospitals nationwide, our fiscal results this year were disappointing. A number of factors combined to cause an operating loss in 2003. Poor stock market performance reduced earnings from our pension and endowment funds, and discharges were down two percent from last year. Costs associated with utilities, medical supplies and insurance were higher. We continue to feel the effects of the under-funding of Medicaid, especially in the area of behavioral health.

I’d like to thank our Board members for their guidance throughout the year on a host of issues, but especially in the area of quality. The Board’s interest in our quality program helps ensure that Hartford Hospital will continue to provide truly outstanding health care. And we can all take pride in that.

John Meehan
President and Chief Executive Officer
October 7  Peter Schauer, MD, cut the ribbon on the new Cancer Center Learning Library on CB5.

October 21  John Meehan, Pam Vecchiario (far right), and the staff of the Respiratory Care Unit (C9E1) officially opened the new unit.

October 21  Olin Family members, (L to R) Dr. Barbara O. Taylor, Judy O. Higgins and Mary Dell Pritzlaff, were flanked by (far left) Harold I. Schwartz, MD, and (right) James Seltzer, PhD, and Charles Boren, MD, at the dedication of a plaque honoring the family in the Family Resource Center at The Institute of Living.

October 22  The hospital’s annual “Nite of Lite Laughter,” a fundraiser for the Helen & Harry Gray Cancer Center, featured comedian Vicki Lawrence.

October 28  The hospital’s Reiki volunteers received a national award as an “Extraordinary Program for 2002” from the American Hospital Association’s Society of Directors of Volunteer Services.

November 11  The Institute of Living awarded the annual Burlingame Award to Charles Nemeroff, MD, Ph.D. With him at the award dinner at the Atheneum were John Meehan (left), and Harold I. Schwartz, MD.

November 19  Andrew Salner, MD, oversaw the installation of the new IMRT linear accelerator, new technology capable of delivering the most defined dose of radiation yet devised for cancer patients.

November 21  Hartford Hospital nurses Dawne Stoughton, middle, and Jackie McKinnon receive awards from Ellen Rothberg at the American Red Cross annual breakfast honoring local heroes. Dawn and Jackie helped a fellow passenger in medical distress on a flight to Florida.

November 25  Hartford Hospital’s new PET/CT scanner, the first of its kind in New England, was installed.
December 4  David Polk (right), served punch at the Auxiliary’s annual employees’ holiday party to Sandy Niles (far left), and Sue Maxwell.

December 5  The Institute of Living’s annual Toy Tea garnered a large number of gifts for children at The Institute’s Grace S. Webb School.

December 10  The “Hartford Blooms Leadership Award” was presented to John Meehan for the extraordinary work the hospital has done in beautifying the community.

February 8  The Black & The Red Ball was held at the Athenium. In attendance were John Meehan (left), Mayor Eddie Perez and his wife, Maria.

February 12  Our new G-I unit opened. At the ribbon cutting were (L to R): John Meehan, Emil Sapere, Carol Stevens and Theodore Loewenthal, MD.

February 13  The annual “Employee of the Year” award was presented to David Livingston, long-time security guard at the IOL, by John Meehan.

March 13  The Horizon Clothing Shop, supplying professional clothing for aspiring job seekers, opened at the IOL.

May 2  Attending the Quarter Century Club’s annual gala were mother-and-daughter Francisca Rodriguez (Food & Nutrition), left, and María Furlow (Administrative Associate, Partnership for Breast Care).

May 8  At the Matthew Phillips Salon in West Hartford, the annual cut-a-thon resulted in a donation to the Helen & Harry Gray Cancer Center, made by the staff. Receiving the check were Diane Ward (left), and Andrew Salner, MD (second from left).
May 13 The Olin Neuropsychiatry Research Center officially opened at the IOL. Pictured in the White Hall Building were (L to R): Harold I. Schwartz, MD, Mary Dell Pritzlaff, James Seltzer, PhD, Judy Olin Higgins, Barbara Higgins Epifanio, and Bill Higgins.

June 8 Harry Gray addressed the crowd at the annual Celebrate Life event, this year held at the Learning Corridor.

July 1 The Hartford Hospital Preschool playground was underwritten by the Auxiliary. Present at the opening were Auxiliary officials: (L to R) Jeanne Conrad, Linda Goldman and Hillary Pease.

August 7 Hospital employee Melissa Cameron (far left) and her daughter Desiree (left center) are congratulated by Auxiliary co-Chairpersons Linda Goldman (center right) and Hillary Pease (far right) at the annual Sons and Daughters Scholarship Awards presentation.

September 4 State Attorney General Richard Blumenthal (second from left) spoke at Grand Rounds. With him were: (L to R) Michael Conway, MD, Morris Seide, MD, and Andrew Sailer, MD.

September 4 Auxiliary Golf Tournament volunteers (left to right) Mildred Linden, Barbara Deckers and Tournament Chairperson Pam Meehan greet golfers as they register for the annual event at Tumble Brook Country Club.

September 15 Hartford Hospital’s new Wound Center opened in the Conklin Building. Cutting the ribbon were: (L to R) George Perdrizet, MD, Bettina Magliato, Lenworth Jacobs, MD, Lisa Corbett, APRN, MSN, CS, CWOCN, James Conley, and John Meehan.

September 23 Our two new Bi-Plane Labs—Neurointerventional and Electrophysiology—make revolutionary 3-D technology available for patients with both cerebral and cardiac problems. Both labs opened simultaneously: (L to R) Stuart Markowitz, MD, John Meehan and Gary Spiegel, MD, cut the ribbon to officially open the Neurointerventional Bi-Plane Lab. (L to R) Chris Clyne, MD, John Meehan, William Boden, MD, and Jeffrey Kluger, MD, do the honors for the Electrophysiology Bi-Plane Lab.

September 25 Our new Family Boutique, specializing in articles of clothing for infants and other necessary items for the new family, opened. Cutting the ribbon are: (L to R) Stephen Curry, MD, Susan Maxwell, RN, John Greene, MD, Janice Cousino, John Biancamano, and John Meehan.
### Revenue and Expenses

#### Year ended September 30

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#### Gross Patient Revenues (percentage)

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<td>B HMOs</td>
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<td>31.89</td>
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<td>C Medicaid</td>
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<td>D Insurance &amp; other</td>
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<td>E Medicaid managed care</td>
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#### Total Expenses (percentage)

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<td>H Purchased services</td>
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<tr>
<td>I Employee benefits</td>
<td>10.11</td>
<td>9.27</td>
</tr>
<tr>
<td>J Capital costs</td>
<td>8.04</td>
<td>7.88</td>
</tr>
<tr>
<td>K Research expense</td>
<td>1.43</td>
<td>1.15</td>
</tr>
<tr>
<td>L Bad debts</td>
<td>3.73</td>
<td>4.52</td>
</tr>
</tbody>
</table>
### Statistical Highlights

<table>
<thead>
<tr>
<th>Category</th>
<th>2003</th>
<th>2002</th>
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</thead>
<tbody>
<tr>
<td>Discharges</td>
<td>37,561</td>
<td>36,806</td>
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<tr>
<td>Emergency room visits</td>
<td>76,858</td>
<td>73,047</td>
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<tr>
<td>Patient days</td>
<td>212,886</td>
<td>210,432</td>
</tr>
<tr>
<td>Total surgeries</td>
<td>29,709</td>
<td>27,907</td>
</tr>
<tr>
<td>Average length of stay</td>
<td>5.78</td>
<td>5.60</td>
</tr>
<tr>
<td>Births</td>
<td>3,995</td>
<td>3,752</td>
</tr>
</tbody>
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James M. Thomson Free Bed Fund*
Thrift Shop Nursing Education Fund
Dr. Ralph M. Tovell Fund
The Truex Family Fund for Community Service
Grace Tuttle Fund u/w/o Sarah Tuttle and u/w/o William F. Tuttle
Jane Tuttle Free Bed Fund for Nurses, etc. *
Miles A. Tuttle Free Bed Fund*
Sarah Tuttle Free Bed Fund u/w/o Jane Tuttle*
William F. Tuttle Free Bed Fund u/codicil to Will of Jane Tuttle*
William F. Tuttle Free Bed Fund u/w/o Jane Tuttle*
Kate G. Tyler Fund
H. Whitney Tyler Fund
Bernadette Warren Fund
Nathan M. Waterman Free Bed Fund*
Ellen M. Watkinson Trust Fund*
Arne Welhaven Memorial Library Fund
Cassius Welles and Susie Russell Welles Fund u/w/o William C. Russell
Mary A. Whaples Fund*
Frank L. Wilcox Free Bed Fund*
Wildwood Sanatorium Investment Fund
Elizabeth W. Williams Free Bed Fund*
Eugene Phillips Williams Fund*
Josephine Williams Estate Fund u/m/o Lyman B. Jewell
Josephine Williams Trust Fund
Hattie Johnson Wilson
Free Bed Fund*
Robert J. Winkler Endowment Fund
Solomon and Katie Wohl
Free Bed Fund*
Bertha B. Woodford Fund
Charles G. Woodward Fund
Mary S. Woodward Fund
Henry I. Wright Fund*
Trust Funds not held by the
Treasurer of the Hartford Hospital.
From Fleet National Bank as trustee:
John G. & Jane M. Austin Trust
Edwin H. Bingham Trust
Harriet Bundy Est. Trust
Willie O. Burr Trust
Elizabeth M. Burt Trust
John J. Coming Trust
David Crary, Jr. Trust
Flora M. Crary Trust
Harriet Dickman Trust
Emma B. Fehrer Trust
George Gay Trust
Lelia C. Hunter Trust
Charles A. Hunter Trust
Emma B. Lane Est. Trust
Sarah Pardee Trust
Lewis P. Roraback Trust
E. Terry Smith Trust
Winchell Smith Trust
Louise Terry Trust
Joseph P. Trumbull Trust
Frank W. Weston Trust
Anna C.F. Butler Trust
George J. Capewell Foundation
u/w/o Garafelia Capewell
u/w/o George J. Capewell, Jr.
u/w/o Mary A. Capewell
u/w/o Ida G. Capewell
I. Kent Fulton Trust
William L. Montague
Ethel Wood Thomas Trust
Aaron W.C. Williams Trust
Charles G. Woodward Trust
Grace Holcomb Humphrey Trust
Trust Funds not held by the
Treasurer of the Hartford Hospital
Jefferson House. From Fleet
National Bank as trustee:
Grace Edith Bliss Trust
Grace Edith Bliss Trust
u/w/o Frederick S. Bliss
David Crary, Jr., Trust
Rene H. Hills Trust
Sara Pardee Trust
Joseph P. Trumbull Trust
Frank W. Weston Trust
Mary Botsford Trust
George J. Capewell Foundation
u/w/o Garafelia Capewell
u/w/o George J. Capewell, Jr.
u/w/o Mary A. Capewell
u/w/o Ida G. Capewell
William R. Morgan Trust
Aaron W. C. Williams Trust
Charles G. Woodward Trust
Julia S. Reynolds Trust
Trust Funds not held by
the Treasurer of the Hartford
Hospital Jefferson House:
Elizabeth C. Bacon
William T. Bacon
John F. Baker Fund
Alice M. Bartholomew
Mary Jane Blackman Fund
Brooks-Woodford Memorial Fund
F. A. Brown Fund
Martha W. Brown Fund
Wickliffe S. Buckley Fund
Louise S. Bunce Fund
Harriet Turner Burnham Fund
Silas Chapman, Jr., Fund
Mabel H.P. Clark Fund
Susan S. Clark
Caroline L. Cooley
Josephine H. Davis Fund
Charles E. Fox Fund
u/w/o Frederick K. Fox
Bernadine D. Gale Fund
Charles S. Goodwin Fund
u/w/o Charles L. Goodwin
Jessie I. Herriman Fund
Elsie M.S. Hills Fund
Stephen Hills Fund
Mrs. Henry P. Hitchcock
Charles L. Hubbard Fund
Keney Fund
George Rice Lester Fund
George S. Lewis
u/w/o Cornelia B. Hinsdale
Emma Brown Lyman
Mary P. Mansfield Fund
Eliza F. Mix
John Porter and
Caroline E. Porter Fund
Edward V. Preston and
Clara M. Preston Fund
Judson H. Root Fund
W. C. Russell Fund
Ellen T. Smith
William L. Sugden Fund
Catherine Tuttle Fund
u/w/o Sarah Tuttle
William Tuttle u/w/o Sarah Tuttle
Bertha B. Woodford Fund
Charles G. Woodward Fund
Mary S. Woodward Fund
P. Henry Woodward Fund
Those starred are “Free Bed” funds which
have been given to enable the hospital
to provide care to any and all, based on
financial need on application.
HOSPITAL AFFILIATIONS

Primary affiliate of the University of Connecticut School of Medicine for both undergraduate and graduate medical education. Hartford Hospital has three residencies plus thirteen integrated residencies in conjunction with the Capital Area Health Consortium. The hospital also sponsors fifteen Hartford Hospital fellowships and sixteen from the integrated program.

Affiliate of:
The University of Connecticut for graduate education in oral surgery.

Affiliate and partner with:
Dartmouth Medical School for undergraduate medical education.

Allied health affiliations with:
A. I. Prince Technical School
Boston University
Briarwood College
Connecticut Children’s Medical Center
Connecticut School of Massage Therapy
Ithaca College
Manchester Community Technical College
Naugatuck Valley Community Technical College
New England University
Northeastern University
Quinnipiac College
University of Rhode Island
Sacred Heart University
Saint Joseph College
Simmons College
Springfield Community Technical College
Springfield College
Tufts University
Tunxis Community Technical College
University of Connecticut
University of Hartford
University of Vermont
Yale University

NURSING AFFILIATIONS

LPN Program
Cheney Technical College
Associate Degree
Capitol Community College
Baccalaureate
Saint Joseph College
University of Connecticut
Upper Division Baccalaureate
Central Connecticut State University
University of Hartford
Master’s Program
Amherst
Boston College
Northeastern University
University of Connecticut
University of Hartford
University of Massachusetts
Sacred Heart University
Seton Hall
UMASS – Dartmouth
UMASS – Worcester
Western Connecticut State University
Yale University
OFFICERS

Jonathan A. Dixon, MD
President

Withold Waberski, MD
Anesthesiology

Arnold Rossi, MD
Neurosurgery

William T. Pastuszak, MD
Pathology and Laboratory Medicine

Orlando Kirton, MD
Surgery (acting)

Arthur Tarantino, MD
Vice President

Vernon Kwok, DMD
Dentistry

Stephen L. Curry, MD
Obstetrics and Gynecology

Victor Herson, MD
Pediatrics

R. James Graydon, MD
Urology

Witold Waberski, MD
Secretary

Lenworth Jacobs, MD
Emergency Medicine/Trauma

David A. Hill, MD
Ophthalmology

Harold I. Schwartz, MD
Psychiatry

Peter Beller, MD
Treasurer

Joseph J. Klimek, MD
Medicine

Bruce D. Browner, MD
Orthopaedics

Andrew L. Salner, MD
Radiation Oncology

Leslie I. Wolfson, MD
Neurology

Richard A. Newman, MD
Otorhinolaryngology

Stuart K. Markowitz, MD
Radiology

As of September 30, 2003
Abbott, Kathleen M., MD; Physical Med/Rehab; Active
Abbott, Lincoln F., MD; Emergency Medicine; Active
Aberizk, William J., MD; Radiation Oncology; Honorary
Abraham, Richard I., MD; Internal Medicine; Courtesy
Abramovich, Irene, MD; Psychiatry; Courtesy
Abriola, Kenneth P., MD; Infectious Disease; Active
Adelson, Lester, MD; Pathology/Lab Medicine; Honorary
Aferzon, Joseph, MD; Neurosurgery; Courtesy
Ahmed, Irshad, MBBS; Psychiatry; Courtesy
Ahmed, Sheikh I., MD; Pediatrics; Active
Ahn, William B., MD; Anesthesiology; Active
Albergo, Patrick F., MD; Ophthalmology; Courtesy
Albertsen, Peter C., MD; Urology; UConn Courtesy
Alder, William C., MD; Psychiatry; Active
Algranati, Paula, MD; Pediatrics; Courtesy
Al-Husein, Iyad, MD; Internal Medicine; Active
Alkeylani, Abd U., MD; Cardiology; Active
Allan, Thomas R., MD; Ob-Gyn; Active
Alleman, Kim, APRN; Surgery; Adjunct
Allen, Gretchen L., MD; Ob-Gyn; Active
Allmendinger, Philip D., MD; Cardiothoracic Surgery; Active
Almendez, Felix A., MD; Physical Med/Rehab; Courtesy
Altemeier, Burton N., MD; Surgery; Honorary
Altmann, Arnold J., MD; Pediatric Hematology/Oncology; UConn Courtesy
Altonji, Paul F., MD; Anesthesiology; Active
Alvarez, James, PA-C; Orthopedics; Adjunct
Alvaro, Vincent M., PA-C; Emergency Medicine; Adjunct
Ambio, Wendy L., MD; Ob-Gyn; Courtesy
Ambrogi, Riccardo, DMD; Dentistry/OMF Surgery; Active
Ambrose, Susan M., MD; Emergency Medicine; Active
Anastasi, Anthony F., MD; Ob-Gyn; Courtesy
Anastasio, George D., MD; Internal Medicine; Active
Anderson, Elizabeth A., CRNA; Anesthesiology; Adjunct
Anderson, Gustav W., MD; Neurology; Honorary
Andriole, Vincent T., MD; Internal Medicine; Consulting
Angeluzi, Diane T., CRNA; Anesthesiology; Adjunct
Anquillare, Joseph T., MD; Internal Medicine; Active
Anyatonwu, Samuel K., MD; Internal Medicine; Active
Aponte-Slater, Olga, MD; Psychiatry; Courtesy
Appel, Elizabeth A., MD; Internal Medicine; Courtesy
Arena, Nancy F., PA-C; Gastroenterology; Adjunct
Armstrong, Alan S., PA-C; Radiology; Adjunct
Arnold, Philip B., MD; Physical Med/Rehab; Active
Aronow, Michael S., MD; Orthopedics; UConn Courtesy
Arose, Bruce P., MD; Radiology; Active
Ashmead, Duffield, MD; Plastic/Reconst Hand Surgery; Active
Atta Mensah, Kofi, MD; Gastroenterology; Courtesy
Atton, Andrew V., MD; Dermatology; Active
Aylward, Howard J., MD; Rheumatology; Active
Ayre, Mary, MD; Psychiatry; Consulting
Aziz, Deborah A., PA-C; Internal Medicine; Adjunct
Azrin, Michael, MD; Cardiology; UConn Courtesy

Babcock, Albert L., MD; Plastic/Reconst Surgery; Honorary
Babigian, Alan, MD; Plastic/Reconst Surgery; Active
Bacall, George, MD; Ob-Gyn; Courtesy
Bacon, Marilyn A., MD; Pediatrics; Active
Badwal, Roger S., DMD, MD; Dentistry/OMF Surgery; Courtesy
Baginski, Andrew G., PA-C; Emergency Medicine; Adjunct
Bagnall, John S., MD; Anesthesiology; Honorary
Bagnall, Richard S., MD; Internal Medicine; Honorary
Bailey, Nancy T., PA-C; Surgery; Adjunct
Baker, Gerald L., MD; Radiology; Honorary
Baker, Lisa S., APRN; Internal Medicine; Adjunct
Baker, W. Jeffrey, MD; Oncology; Active
Balakrishna, Srimathi, MD; Pediatrics; Active
Balarezo, Fabiola S., MD; Anatomic Pathology; Active
Balazs, Denes V., MD; Internal Medicine; Active
Ball, Robert A., DMD; Dentistry/Endodontics; Active
Ballesteros, Enrique, MD; Pathology/Lab Medicine; Active
Banack, Sherry, MD; Pediatrics; Active
Banco, Leonard I., MD; Ambulatory Pediatrics; Active
Banerjee, Saumitra R., MD; Surgery; Courtesy
Banever, Thomas C., MD; Surgery; Active
Bangs, Kenneth P., Ph.D; Psychiatry; Clinical Affiliate
Banta, John V., MD; Orthopedics; Courtesy
Barksdale, Susan, PA-C; Orthopedics; Adjunct
Barnes, Diane M., PA-C; Orthopedics; Adjunct
Barnett, Dorrien S., APRN; Pediatrics; Adjunct
Barnett, Peter R., MD; Orthopedics; Active
Barry, Patricia D., Ph.D; Psychiatry; Consulting
Bartlett, Raymond C., MD; Pathology/Lab Medicine; Honorary
Barth, Stanislawa A., MD; Transplantation Surgery; Honorary
Barwick, Peter E., MD; Cardiology; Active
Brutus, Jessie, MD; Pediatrics; Active
Bucceri, Santo, MD; Internal Medicine; Active
Buch, Peter S., MD; Internal Medicine; Courtesy
Buckley, Judith A., MD; Radiation Oncology; Active
Buckman, Ronald L., MD; Internal Medicine; Courtesy
Bugliari, Richard A., MD; Internal Medicine; Active
Bunke, Frederick J., MD; Anesthesiology; Active
Buononato, Ronald J., MD; Internal Medicine; Active
Burgmyer, Leonard J., PA-C; Emergency Medicine; Adjunct
Burgwardt, Kent, DO; Emergency Medicine; Courtesy
Burness, Kathy A., APRN; Gastroenterology; Adjunct
Burnett, Robert W., Ph.D; Pathology/Lab Medicine; Consulting
Burnham, Robert T., Ph.D; Psychiatry; Consulting
Bush, Frank J., MD; Pediatrics; Active
Bushell, Adolph, DDS; Dentistry/Endodontics; Active
Butler, Alan R., MD; Radiology; Active
C
Cahill, Joan D., LCSW; Psychiatry; Clinical Affiliate
Calderon, Stephen F., MD; Neurosurgery; Courtesy
Calhoun, Vince D., Ph.D.; Psychiatry; Consulting
Calnen, Gerald, MD; Pediatrics; Active
Cameron, Ian R., MD; Psychiatry; Courtesy
Campbell, Carol L., APRN; Internal Medicine; Adjunct
Campbell, Cathleen E., MD; Ob-Gyn; Courtesy
Canevari, Daniela D., PA-C; Urology; Adjunct
Cannon, John L., MD; Internal Medicine; Honorary
Cantin, Jeffrey A., PA-C; Surgery; Adjunct
Canty, Lucinda, CNM; Ob-Gyn; Adjunct
Cappa, Joseph A., MD; Gastroenterology; Active
Cappadona, John T., MD; Internal Medicine; Courtesy
Caputo, Andrew E., MD; Orthopedics/Hand Surgery; Active
Cardon, James P., MD; Cardiology; Active
Cardone, John T., MD; Internal Medicine; Courtesy
Caruso, Maura A., CRNA; Anesthesiology; Adjunct
Carley, Matthew D., MD; Nephrology; Active
Carley, Nina H., MD; Infectious Disease; Courtesy
Carlton, Lawrence S., MD; Internal Medicine; Honorary
Carlton, Richard D., MD; Ophthalmology; Courtesy
Carpenter, Robert J., MD; Otorhinolaryngology; UConn Courtesy
Carpentier, Joseph C., MD; Ophthalmology; Courtesy
Carriero, Lucy, MD; Anesthesiology; Active
Carter, Allen L., Ph.D; Psychiatry; Consulting
Cartland, John E., MD; Pediatrics; Honorary
Cartun, Richard W., Ph.D; Pathology/Lab Medicine; Consulting
Carver, H Wayne, MD; Pathology/Lab Medicine; Consulting
Case, Arnold L., MD; Ob-Gyn; Honorary
Cassens, Geraldine P., Ph.D; Psychiatry; Consulting
Castiglione, Charles L., MD; Plastic/Reconst Surgery; Active
Castner, James J., MD; Ophthalmology; Active
Cavanagh, Norman J., DMD, MD; Dentistry/OMF Surgery; Active
Cavanna, Christopher A., PA-C; Emergency Medicine; Adjunct
Cavus, Idil, MD, PhD; Psychiatry; Courtesy
Cech, Alex C., MD; Plastic/Reconst Surgery; Active
Centrella, Mary B., APRN; Pediatrics; Adjunct
Cerielo, Robert L., MD; Pediatrics; Courtesy
Ceruzzi, William, MD; Anesthesiology; Active
Chaffkin, Linda M., MD; Ob-Gyn; Active
Chagnon, Raymond J., MD; Internal Medicine; Active
Cameron, Ian R., MD; Psychiatry; Courtesy
Cavanna, Christopher A., PA-C; Emergency Medicine; Adjunct
Cavus, Idil, MD, PhD; Psychiatry; Courtesy
Chelton, Daniel R., MD; Internal Medicine; Courtesy
Chen, Daniel W., MD; Ophthalmology; Courtesy
Chen, Emily, DO; Internal Medicine; Courtesy
Chen, Mark T., MD; Anesthesiology; Active
Chozick, Bruce S., MD; Neurosurgery; Courtesy
Christino, Annemarie T., CRNA; Anesthesiology; Adjunct
Chrostowski, Violetta, APRN; Neurosurgery; Adjunct
Chung, David Y., MD; Anesthesiology; Active
Chung, Kyung H., MD; Internal Medicine; Active
Ciafone, Russell A., MD; Cardiology; Courtesy
Ciarcia, Carmen C., LAc; Internal Medicine; Adjunct
Ciccolini, Darren, PA-C; Emergency Medicine; Adjunct
Cieck, Mindi, APRN; Surgery; Adjunct
Ciozza, Kristin, PA-C; Psychiatry; Consulting
Cipolla, Donna M., MD; Gastroenterology; Active
Civetta, Joseph M., MD; Surgical Critical Care; Active
Clark, William E., MD; Pathology/Lab Medicine; Honorary
Cleary, Francis B., DDS; Dentistry; Courtesy
Clerkin, Edward A., MD; Internal Medicine; Active
Cloutier, Michelle M., MD; Pediatric Pulmonology; UConn Courtesy
Clubb, Kevin P., MD; Emergency Medicine; Courtesy
Clubb, Mariann, MD; Anesthesiology; Active
Cluett, Jayne C., MD; Ob-Gyn; Courtesy
Clyne, Christopher A., MD; Cardiology; Active
Cohen, Eric D., MD; Psychiatry; Active
Cohen, Eric B., MD; Psychiatry; Courtesy
Cohen, Erik L., MD; Pediatrics; Active
Cohen, Gary P., MD; Internal Medicine; Courtesy
Cohen, Jeffrey L., MD; Surgery; Active
Cohen, Leonard, MD; Allergy & Immunology; Courtesy
Cohen, Mario, MD; Ob-Gyn; Active
Cohen, Paul J., MD; Pathology/Lab Medicine; Active
Cohen, Robert B., MD; Internal Medicine; Courtesy
Cohen-Abbo, Alberto, MD; Pediatrics; Active
Donshik, Peter C., MD; Ophthalmology; Active
Doot, Dianne L., MD; Internal Medicine; Active
Dornelas, Ellen A., Ph.D; Cardiology; Consulting
Dougherty, James E., MD; Cardiology; Active
Dow, Michael A., PA-C; Surgery; Adjunct
Dowd, Donald R., DDS; Dentistry; Honorary
Dowling, Jessica, CRNA; Anesthesiology; Adjunct
Dowsett, Robert J., MD; Radiation Oncology; Active
Drenga, Jessica M., APRN; Orthopedics; Adjunct
Drescher, Michael J., MD; Emergency Medicine; Active
Drezner, A David, MD; Surgical Critical Care; Active
Druckemiller, William H., MD; Neurosurgery; Active
Drury, Robert W., MD; Internal Medicine; Active
Dubin, Nathan L., DMD; Dentistry; Honorary
Dudek, Beverly A., MD; Psychiatry; Active
Dufel, Susan E., MD; Emergency Medicine; Active
Duffy, Allyson N., MD; Pediatrics; Active
Duffy, James D., MD; Psychiatry; Active
Dugdale, Thomas W., MD; Orthopedics; Active
Duggan, William J., MD; Anesthesiology; Active
Dumaguing, Noel I., MD; Psychiatry; Active
Duncan, Brett H., MD; Cardiology; Active
Dunphy, Mary E., MD; Ob-Gyn; Active
Farrell, John M., PA-C; Emergency Medicine; Adjunct
Farwell, William J., MD; Cardiology; Active
Farwell, Mary E., MD; Ob-Gyn; Active
Faucher, Sue-Ann, PA-C; Neurosurgery; Adjunct
Feder, Henry, MD; Pediatric Infectious Disease; UConn Courtesy
Feingold, David A., MD; Physical Med/Rehab; Active
Feldman, Deborah M., MD; Ob-Gyn; Active
Feldman, Thomas A., MD; Gastroenterology; Active
Felice, Kevin J., DO; Neurology; UConn Courtesy
Felsenfeld, Herbert W., MD; Pediatrics; Courtesy
Fenton, David T., MD; Internal Medicine; Active
Ferazzi, Melissa J., MD; Cardiology; Active
Ferrigno, Russell A., DDS; Dentistry; Honorary
Ferris, Charlene, CRNA; Anesthesiology; Adjunct
Ferro, Keith J., DMD; Dentistry; Courtesy
Ferullo, Jenifer, APRN; Internal Medicine; Adjunct
Feuer, Michael W., MD; Gastroenterology; Courtesy
Fey, Michelle, APRN; Surgery; Adjunct
Ficara, Robert J., PA-C; Surgery; Adjunct
Fichman, Richard A., MD; Ophthalmology; Courtesy
Fieldman, Arnold, MD; Cardiology; Honorary
Fiel-Gan, Mary D., MD; Anatomic Pathology; Active
Fierer, Edwin J., MD; Internal Medicine; Courtesy
Fine, Alan, MD; Ob-Gyn; Active
Fine, Anne, CNM; Ob-Gyn; Adjunct
Finelli, Pasquale F., MD; Neurology; Active
Fink, Judd B., DDS; Dentistry/OMF Surgery; Active
Firshein, Stephen I., MD; Hematology; Active
Fischer, Michael B., MD; Internal Medicine; Courtesy
Fischer, Nathan R., MD; Ob-Gyn; Active
Fischer, Richard D., MD; Orthopedics; Courtesy
Fischler, Adam H., MD; Anesthesiology; Active
Fish, Peter, PA-C; Emergency Medicine; Adjunct
Fisher, Daniel G., MD; Pediatric Intensive Care; Courtesy
Fisher, Robert L., MD; Orthopedics; Honorary
Fishman, Stephen D., MD; Ob-Gyn; Courtesy
Fiske, Mary E., MD; Ob-Gyn; Courtesy
Fiss, Harry, Ph.D; Psychiatry; Consulting
Goupil, Michael T., DDS; Dentistry/OMF Surgery; UConn
    Courtesy
Grady-Benson, John C., MD; Orthopedics; Active
Graffagnino, Paul N., MD; Psychiatry; Honorary
Graham, Gerard F., DDS; Dentistry; Courtesy
Graham, Neville J., MD; Ob-Gyn; Active
Graniero, Richard A., MD; Internal Medicine; Active
Grant, Jennifer H., MD; Ob-Gyn; Active
Grant, Robert J., MD; Emergency Medicine; Active
Grant, Robert F., MD; Psychiatry; Active
Grant Kels, Jane M., MD; Dermatology; Active
Graves, Virginia L., APRN; Pediatrics; Adjunct
Gray, Susan, APRN; Psychiatry; Adjunct
Graydon, R James, MD; Urology; Active
Grayson, Donald R., MD; Psychiatry; Consulting
Grayson, Howard A., MD; Internal Medicine; Courtesy
Grayson, Richard J., DPM; Podiatry; Courtesy
Green, Logan L., Ph.D; Psychiatry; Clinical Affiliate
Greenberg, Jonathan S., MD; Psychiatry; Active
Greene, Gerald S., MD; Orthopedics; Honorary
Greene, Ira M., DDS; Dentistry/OMF Surgery; Courtesy
Greenstein, Robert M., MD; Pediatrics; UConn Courtesy
Greenwood, Martha M., MD; Radiology; Active
Grey, Neil J., MD; Endocrinology; Active
Grillo, Robert A., MD; Psychiatry; Courtesy
Grimes, Edward P., MD; Anesthesiology; Active
Grindle, Cynthia, APRN; Emergency Medicine; Adjunct
Grinspan, Gregg H., MD; Internal Medicine; Courtesy
Griswold, Pamela C., MD; Ob-Gyn; Active
Grochosky, Marshall P., MD; Pediatric Allergy; Active
Grogan, Brian J., MD; Radiology; Active
Gross, Ronald I., MD; Emergency Medicine; Active
Grover, Rahul, MD; Pediatrics; Active
Guanco, Basilio M., MD; Internal Medicine; Active
Guerra, Arthur J., APRN; Psychiatry; Adjunct
Guinan, William P., MD; Ob-Gyn; Courtesy
Gundersen, Charles A., MD; Internal Medicine; Honorary
Gupta, Bhushan C., MD; Pediatric Allergy; Courtesy
Gupta, Pankaj, MD; Internal Medicine; Active
Gurka, John P., CRNA; Anesthesiology; Adjunct
Gurtman, Frances B., MD; Internal Medicine; Active
Gutman, Michael, MD; Emergency Medicine; Active
Gwozdecke, Steven, PA-C; Emergency Medicine; Adjunct
Gwozdz, Theresa H., CRNA; Anesthesiology; Adjunct

H
Habelow, Wendy F., Ph.D; Psychiatry; Clinical Affiliate
Hackman, Janet T., MD; Anesthesiology; Active
Hall, Sharynn D., MD; Hematology; Active
Hallisey, Michael J., MD; Radiology; Active
Hamroff, Harvey J., MD; Internal Medicine; Active
Hammond, Jonathan A., MD; Cardiothoracic Surgery; Active
Hampton, Bryan M., PA-C; Surgery; Adjunct
Hampton, Jaclyn, PA-C; Surgery; Adjunct
Hampton, Walter R., MD; Internal Medicine; Active
Hancharyk, Irene, PA-C; Neurosurgery; Adjunct
Hanna, Nora N., MD; Child/Adolescent Psychiatry; Active
Haran, Mary W., APRN; Psychiatry; Adjunct
Haran, Mary, APRN; Psychiatry; Adjunct
Hardy, James H., MD; Orthopedics; Honorary
Harovas, Arthur, DMD; Dentistry; Active
Harrington, Corinne E., Ph.D; Psychiatry; Consulting
Harris, Gayle B., MD; Ob-Gyn; Courtesy
Harris, Thelissa A., MD; Psychiatry; Courtesy
Harrop, Caterina M., MD; Internal Medicine; Active
Harvey, Richard C., MD; Pediatrics; Active
Hasan, Omar, MD; Internal Medicine; Active
Hassan, Mohamed N., MD; Neurology; Active
Hauser, Stephen H., MD; Radiation Oncology; Active
Hayes, Gail A., CRNA; Anesthesiology; Adjunct
Haymes, Michael, Ph.D; Psychiatry; Clinical Affiliate
Healy, Heather, DO; Emergency Medicine; UConn Courtesy
Hechtman, Daniel H., MD; Pediatric Surgery; Active
Heisler, Faye J., MD; Psychiatry; Courtesy
Heller, Cynthia B., MD; Internal Medicine; Active
Heller, Felice A., MD; Pediatric Cardiology; Active
Heller, Gary V., MD; Cardiology; Active
Henken, Eleanor C., DMD; Dentistry; Active
Henry, William B., MD; Pediatrics; Active
Hepburn, Robert H., MD; Urology; Honorary
Hepner, George R., MD; Pediatrics; Courtesy
Herlands, Stuart E., MD; Internal Medicine; Active
Hernandez, Patricia, APRN; Internal Medicine; Adjunct
Heron, Kerrie-Anne, MD; Internal Medicine; Active
Herr, J. Michael, DO; Internal Medicine; Active
Herr, Jill A., APRN; Pediatrics; Adjunct
Herson, Victor C., MD; Neonatology; Active
Herzig, Edward, DDS; Dentistry; Honorary
Herzog, Alfred, MD; Psychiatry; Active
Hewett, William J., MD; Ob-Gyn; Honorary
Hight, Donald W., MD; Pediatric Surgery; Active
Hild, David H., MD; Hematology; Active
Hild, David H., MD; Hematology; Honorary
Hill, David A., MD; Ophthalmology; Active
Himmelstein, Monroe, MD; Surgery; Honorary
Hine, Peter L., MD; Pediatrics; Active
Hirst, Jeffrey A., MD; Cardiology; Active
Hoang-Skawinska, Monika, PA-C; Anesthesiology; Adjunct
Hobert, Eric H., MD; Emergency Medicine; Active
Hochman, Howard I., MD; Urology; Active
Hodges, Ralph W., DDS; Dentistry; Honorary
Hoffman, Deborah S., MD; Ob-Gyn; Active
Hoffman, Herbert S., MD; Internal Medicine; Active
Hoffman, James S., MD; Ob-Gyn; Courtesy
Hoffman, Lee I., MD; Pediatrics; Active
Hoffman, Martin G., DO; Gastroenterology; Courtesy
Holmes, Paula, APRN; Psychiatry; Adjunct
Holsbeke, Timothy J., PA-C; Internal Medicine; Adjunct
Holtman, Allison G., CRNA; Anesthesiology; Adjunct
Holup, Joseph J., Ph.D; Microbiology; Consulting
Hong, Joy E., MD; Pediatrics; Active
Hong, Sung Chil, MD; Anesthesiology; Active
Horgan, William E., MD; Emergency Medicine; Active
Hornbake, E. Rodney, MD; Internal Medicine; Active
Hornblow, John T., MD; Neurology; Honorary
Horowitz, Benson J., MD; Ob-Gyn; Courtesy
Horowitz, Steven M., MD; Cardiology; Active
Hortvet, Laurel A., MD; Anesthesiology; Active
Hosking, Wayne F., MD; Anesthesiology; Honorary
Howe, Edward R., MD; Ob-Gyn; Honorary
Howlett, David R., MD; Internal Medicine; Active
Hull, David, MD; Transplantation Surgery; Active
Humphrey, Chester B., MD; Cardiothoracic Surgery; Active
Hussain, Shahnaz, MD; Internal Medicine; Courtesy
Hyams, Jeffrey S., MD; Pediatric Gastroenterology; Active
Ianello, Joseph L., MD; Gastroenterology; Courtesy
Iantosca, Mark R., MD; Neurosurgery; Active
Iger, Howard G., MD; Psychiatry; Active
Iger, Lenore M., LCSW; Psychiatry; Clinical Affiliate
Illescas, Fernando F., MD; Radiology; Active
Immerman, Barry, MD; Anesthesiology; Active
Inchik, Kenneth R., MD; Pediatrics; Active
Ing, Matthew K., MD; Emergency Medicine; Active
Ingardia, Charles J., MD; Ob-Gyn; Active
Izzo, Michael F., PA-C; Emergency Medicine; Adjunct
Israel, Jonathan L., MD; Gastroenterology; Active
Iyer, V. Ramesh, MD; Pediatric Cardiology; Active
Izard, Mark W., MD; Nephrology; Active

J
Jacobs, Allan M., MD; Psychiatry; Consulting
Jacobs, Henry E., MD; Ob-Gyn; Active
Jacobs, Lenworth M., MD, MPH; Emergency Medicine; Active
Jacobs, Rose E., PA-C; Surgery; Adjunct
Jacobsen, Nancy B., MT; Internal Medicine; Adjunct
Jacobson, Sara J., MD; Pediatrics; Active
Jacuch, Michael, MD; Internal Medicine; Courtesy
Jacunski, Ewa M., MD; Ob-Gyn; Active
Jaffe, Adam J., Ph.D; Psychiatry; Consulting
Jajoo, Devika N., MD; Radiology; Active
Jannuzzi, Peter J., MD; Pediatrics; Active
January, Mildred H., MD; Psychiatry; Honorary
Janzen, Arnold H., MD; Radiology; Honorary
Jaroszewski, Edward L., MD; Psychiatry; Active
Javornisky, J Gregory, Ph.D; Psychiatry; Consulting
Jelley, Sheila, PA-C; Emergency Medicine; Adjunct
Jelley, Sheila, PA-C; Internal Medicine; Adjunct

K
Kack, Karita, CRNA; Anesthesiology; Adjunct
Kagel, Sheldon, MD; Internal Medicine; Courtesy
Kagan, Jeffrey M., MD; Internal Medicine; Courtesy
Kahan, Robert W., MD; Cardiology; Consulting
Kahn, Benjamin, MD; Internal Medicine; Courtesy
Kahn, Michael, Ph.D; Psychiatry; Clinical Affiliate
Kalal, James E., MD; Cardiology; Active
Kamanitz, Joyce, MD; Psychiatry; Active
Kamin, Richard A., MD; Emergency Medicine; Active
Kamradt, Jeffrey M., MD; Hematology; Active
Kaplan-Weingold, Ellen, APRN; Pediatrics; Adjunct
Karabatsos, Yanna M., MD; Ob-Gyn; Courtesy
Karabelnik, Lisa, MD; Psychiatry; Active
Karakis, Michael S., MD; Gastroenterology; Active
Karp, William L., MD; Emergency Medicine; Courtesy
Kasaraneni, Devika R., MD; Internal Medicine; Active
Kastoff, Stephen J., MD; Cardiology; Active
Kates, Richard J., MD; Ob-Gyn; Active
Katz, Mitchel G., MD; Pediatrics; Courtesy
Katz, Robert S., MD; Emergency Medicine; Courtesy
Katz, Steven M., MD; Psychiatry; Active
Kay, Richard, MD; Anesthesiology; Honorary
Keating, Herbert J., MD; Internal Medicine; Active
Keating, Kevin P., MD; Surgical Critical Care; Active
Keefe, Arthur D., MD; Internal Medicine; Active
Kehoe, Fiona C., Ph.D; Psychology; Consulting
Keightley, Deborah A., MD; Internal Medicine; Active
Kellerman, Roy, MD; Internal Medicine; Active
Kellimer, Kathleen L., PA-C; Ambulatory Pediatrics; Adjunct
Kellner, Marian F., MD; Ob-Gyn; Active
Mullaney, John F., MD; Internal Medicine; Active
Muller, Richard, MD; Pathology/Lab Medicine; Active
Murcia, Eva S., MD; Internal Medicine; Active
Murphy, Dianne, CRNA; Anesthesiology; Adjunct
Murphy, George A., DMD; Dentistry/OMF Surgery; Courtesy
Murphy, Karen Z., CRNA; Anesthesiology; Adjunct
Murphy, Kevin A., Ph.D; Psychiatry; Clinical Affiliate
Murphy, Mary, CRNA; Anesthesiology; Adjunct
Murphy-Setzko, Marlene A., MD; Urology; Courtesy
Murray, Doreen W., CRNA; Anesthesiology; Adjunct
Murray, James H., MD; Gastroenterology; Active
Murray, Judith M., CRNA; Anesthesiology; Adjunct
Murray, Paul B., MD; Orthopedics; Courtesy
Myers, Kurt J., MD; Pediatric Emergency Medicine; Courtesy
Nadler, Ronald M., DDS; Dentistry; Courtesy
Namerow, Lisa B., MD; Psychiatry; Active
Naqvi, Johar A., MD; Internal Medicine; Active
Nash, John D., MD; Ob-Gyn; Active
Natale, Frances O., DO; Internal Medicine; Active
Nathanson, Robert B., MD; Dermatology; Active
Taylor, James E., DDS; Dentistry; Courtesy
Nemarich, Alfred N., DDS; Dentistry/OMF Surgery; Active
Nerenstone, Stacy R., MD; Hematology; Active
Ness, Tony R., MD; Ob-Gyn; Courtesy
Nesta, Joseph M., MD; Internal Medicine; Active
Nestler, Jeffry L., MD; Gastroenterology; Active
Neuwirth, Jerry, MD; Ophthalmology; Active
Newell, Richard C., MD; Internal Medicine; Honorary
Newman, Richard A., MD; Otorhinolaryngology; Active
Newport, Mary Lynn, MD; Orthopedics; UConn Courtesy
Ngo, Nhu T., MD; Anatomic Pathology; Active
Nguyen, Manh D., MD; Internal Medicine; Active
Nichols, Mary, CRNA; Anesthesiology; Adjunct
Nightingale, Charles H., Ph.D; Internal Medicine; Consulting
Nilsson, Erica L., PA-C; Surgery; Adjunct
Nino, Alfredo F., MD; Cardiology; Active
Nissen, Carl W., MD; Orthopedics; UConn Courtesy
Nivison, Robert J., CRNA; Anesthesiology; Adjunct
Nobert, Gary F., MD; Ob-Gyn; Active
Nochisaki, Lynn, APRN; Pediatrics; Adjunct
Nolan, Gerard M., MD; Ophthalmology; Active
Norberg, Doreen M., APRN; Surgery; Adjunct
Norris, Mary E., MD; Gastroenterology; Courtesy
Norton, Paul C., PA-C; Orthopedics; Adjunct
Nova, Sheldon, MD; Otorhinolaryngology; Courtesy
Nowak, Nathan A., MD; Anesthesiology; Active
Nowicki, Thomas A., MD; Emergency Medicine; Active
Nunes, Richard J., MD; Psychiatry; Courtesy
O'Brien, James W., MD; Gastroenterology; Courtesy
O'Brien, John J., MD; Orthopedics; Courtesy
O'Brien, Karen T., APRN; Pediatrics; Adjunct
O'Connor, Charles T., MD; Psychiatry; Active
O'Connor, Christopher F., MD; Pediatrics; Active
O'Connor, Frederick V., MD; Pediatrics; Active
O'Loughlin, Michael T., MD; Radiology; Active
O'Neill, Dennis G., MD; Pathology/Lab Medicine; Consulting
O'Neill, Margaret M., MD; Pediatrics; Active
Oakes, Howard J., Psy.D.; Psychiatry; Consulting
Oberstein, Robert M., MD; Internal Medicine; Active
O'Connell, Genevieve C., MD; Emergency Medicine; Active
Offsay, Julian, MD; Psychiatry; Active
Ohayon, Eli, MD; Anesthesiology; Active
Onyiuke, Hilary C., MD; Neurosurgery; UConn Courtesy
Ojha, Bhawani S., MD; Internal Medicine; Active
Oliver, August C., MD; Ob-Gyn; Active
Oliveri, Janice A., MD; Internal Medicine; Active
 Olson, Edmund H., MD; Ob-Gyn; Active
Olson, Neil H., MD; Infectious Disease; Active
Onyiuke, Hilary C., MD; Neurosurgery; UConn Courtesy
Opalacz, John P., MD; Radiology; Active
Orlando, Rocco, MD; Surgery; Active
Osley, Robert P., MD; Internal Medicine; Active
Otis, Richard D., MD; Pathology/Lab Medicine; Honorary
Overman, Lillian, MD; Internal Medicine; Active
Owitz, Sherri L., Psy.D; Psychiatry; Clinical Affiliate
Owlia, Darush, MD; Cardiology; Active
Ozonoff, Maer B., MD; Radiology; Honorary
P
Pacelia, Kara M., PA-C; Surgery; Adjunct
Pachucki, Debra A., MD; Emergency Medicine; Active
Packer, Andrew J., MD; Ophthalmology; Active
Padilla, Barbara B., MD; Internal Medicine; Active
Palter, Marc D., MD; Surgery; Active
Panchal, Hemant K., MD; Pediatrics; Active
Pangilinan, Danilo M., MD; Internal Medicine; Courtesy
Paradis, Marc A., MD; Anesthesiology; Active
Paradis, Jacqueline M., MD; Internal Medicine; Active
Parisi, Michael J., MD; Psychiatry; Consulting
Pasternack, James J., MD; Ophthalmology; Courtesy
Pastuszak, William T., MD; Pathology/Lab Medicine; Active
Patel, Nima G., MD; Pediatrics; Active
Patel, Shoshin C., MBBS; Neurology; Courtesy
Patel, Shashin C., MBBS; Neurology; Courtesy
Patterson, Gina M., APRN; Gastroenterology; Adjunct
Patten, Jennifer L., MD; Internal Medicine; Active
Pawelas, Wayne C., MD; Internal Medicine; Active
Peck, Alexander S., MD; Anesthesiology; Active
Pepk, Alexander S., MD; Anesthesiology; Active
Pelluso, Anthony, MD; Anesthesiology; Active
Pennoyer, William P., MD; Surgery; Courtesy
Peter, Paul G., MD; Psychiatry; Courtesy
Pepe, Matthew L., MD; Surgery; Active
Pericat, Elizabeth T., MD; Pediatrics; Courtesy
Perkins, John H., MD; Otorhinolaryngology; Courtesy
Perks, Kenneth, MD; Pediatrics; Active
Perks, Susan O., MD; Pediatrics; Active
Perl, Michael M., DDS; Dentistry; Active
Perlmuter, Stephen, DPM; Podiatry; Courtesy
Perosky, Wayne M., PA-C; Emergency Medicine; Adjunct
Perry, Lisa C., PA-C; Anesthesiology; Adjunct
Pescatello, Linda S., Ph.D; Cardiology; UConn Courtesy
Pog, William J., MD; Physical Med/Rehab; Courtesy
Peshori, Sangeeta L., MD; Child/Adolescent Psychiatry; Active
Petashnick, Daniel E., MD; Ophthalmology; Courtesy
Peters, Jill M., MD; Urology; Active
Peterson, Gregory N., MD; Psychiatry; Courtesy
Petronio, Angela M., MD; Internal Medicine; Active
Petrucelli, Michele, MD; Emergency Medicine; Active
Pike, Geoffrey, MD; Orthopedics; Active
Phillips, Christopher R., PA-C; Orthopedics; Adjunct
Phillips, Doris J., MD; Internal Medicine; Courtesy
Phinney, Arthur O., MD; Cardiology; Active
Pickett, Erin K., MD; OB-Gyn; Active
Piech, Joseph F., DMD, MD; Dentistry/OMF Surgery; Active
Piekos, Katherine C., CRNA; Anesthesiology; Adjunct
Pier, James W., Ph.D; Psychiatry; Consulting
Pierce, Michael J., MD; Psychiatry; Consulting
Pierce, Paula J., CNM; OB-Gyn; Adjunct
Pinou, Anne E., MD; Internal Medicine; Active
Piorkowski, Robert J., MD; Surgery; Active
Piserchia, Gerald G., MD; Anesthesiology; Active
Pitoff, Gerald L., MD; Internal Medicine; Honorary
Pitoff, John G., MD; Pediatrics; Active
Pittsinger, Lynn E., APRN; Pediatrics; Adjunct
Platt, Kenneth P., MD; Ambulatory Pediatrics; Courtesy
Plotkin, Leonard H., MD; Pediatrics; Courtesy
Pilla, Kinga K., MD; Internal Medicine; Active
Podowski, Amy, PA-C; Emergency Medicine; Adjunct
Poth, Charles E., MD; Neurosurgery; Active
Polio, John, MD; Gastroenterology; Courtesy
Pollack, Elliot S., DPM; Podiatry; Courtesy
Pollack, Ira A., MD; Neurology; Courtesy
Pool, Sharon K., DO; Pediatrics; Active
Pope, Frederick J., MD; Internal Medicine; Active
Pope, Preston C., CRNA; Anesthesiology; Adjunct
Porter, Ross W., MD; Pediatrics; Active
Post, Jarrod B., MD; Nephrology; Active
Post, Leah G., MD; Pediatrics; Active
Poulin, Serge P., MD; Internal Medicine; Courtesy
Powers, Dianne M., APRN; Pediatrics; Adjunct
Powers, Robert D., MD; Emergency Medicine; Active
Pruitt, Timothy, DO; Internal Medicine; Courtesy
Pretz, Jeffrey, MD; Anesthesiology; Active
Presley, Paul L., MD; Cardiothoracic Surgery; Active
Preskenis, William R., MD; Internal Medicine; Active
Prento, Mark R., MD; OB-Gyn; Active
Priesen, Linda A., MD; Internal Medicine; Active
Price, Cynthia L., MD; Emergency Medicine; Active
Price, John T., MD; Internal Medicine; Active
Primiano, Charles A., MD; Cardiology; Active
Prindiville, David E., DMD; Dentistry/OMF Surgery; Courtesy
Provost, Renee M., APRN; Psychiatry; Adjunct
Pullen, Richard D., MD; Internal Medicine; Honorary
Punzo, Amalia, MD; Internal Medicine; Active
Puranik, Ujwala P., MD; Pediatrics; Courtesy
Q
Quadri, Ishrat I., MD; Pediatrics; Active
Quinlan, Rosemary, MD; Ob-Gyn; Active
Quinn, Robert H., MD; Orthopedics; Active
Quintero, Sandra M., MD; Internal Medicine; Active
Quintiliani, Richard, MD; Infectious Disease; Honorary
Raccone, Nancy, MD; Ob-Gyn; Courtesy
Rainey, Kelly, PA-C; Surgery; Adjunct
Ram, Amitabh R., MD; Pediatrics; Active
Ramanan, Aruna S., MD; Pediatrics; Active
Ramanan, Chitraleka, MD; Pediatrics; Courtesy
Ramanan, Sundaram V., MD; Internal Medicine; Courtesy
Ramsby, Melinda L., MD, PhD; Rheumatology; Courtesy
Ranade, Rekha, MD; Psychiatry; Active
Ranade, Vinay R., MD; Ob-Gyn; Active
Ranga, Jyotsna S., MD; Psychiatry; Active
Ranga, Kasturi V., MD; Nephrology; Active
Rankin, E. Clair, MD; Internal Medicine; Honorary
Raskin, Sarah A., Ph.D; Psychiatry; Consulting
Rasoulpour, Majid, MD; Pediatric Nephrology; Active
Rasoulpour, Mina R., MD; Ob-Gyn; Active
Ratchford, Mary G., MD; Ophthalmology; Courtesy
Ratzen, Richard M., MD; Emergency Medicine; Active
Ratzen, Susan K., MD; Pediatric Endocrinology; UConn Courtesy
Rau, Frederick J., MD; Ob-Gyn; Active
Ravin, Anatolity, DDS; Dentistry; Courtesy
Rawlins, Wayne S., MD; Internal Medicine; Consulting
Reiter, Laura, LCSW; Psychiatry; Clinical Affiliate
Reid, Michael L., MD; Plastic/Reconst Surgery; Active
Regan, Adine F., MD; Urology; Courtesy
Regan, Thomas J., MD; Emergency Medicine; UConn Courtesy
Reik, Louis, MD; Neurology; UConn Courtesy
Reiner, Steven, DDS; Dentistry/OMF Surgery; Active
Reiter, Laura, LCSW; Psychiatry; Clinical Affiliate
Rendock, Deanne E., APRN; Internal Medicine; Adjunct
Rentz, Robert E., MD; Internal Medicine; Active
Rezuke, William N., MD; Pathology/Lab Medicine; Active
Ricci, Andrew, MD; Pathology/Lab Medicine; Active
Richards, Barbara E., CRNA; Anesthesiology; Adjunct
Rifkin, Lawrence S., MD; Pediatrics; Active
Rimai, Mervyn L., MD; Internal Medicine; Courtesy
Rinaldi, Michael J., MD; Cardiology; Active
Rinaldi, Michael J., MD; Cardiology; Honorary
Ritoli, Elena Lee, DMD; Dentistry; Courtesy
Ritvo, Arnold S., MD; Cardiology; Active
Rixon, John D., MD; Internal Medicine; Courtesy
Rizvi, Asad A., MD; Cardiology; Active
Robaczynski, Diane M., APRN; Psychiatry; Adjunct
Robbin, Mark A., MD; Internal Medicine; Active
Robbins, Jeffrey S., MD; Internal Medicine; Active
Roberts, Melville P., MD; Neurosurgery; Honorary
Robertson, Russell W., MD; Otorhinolaryngology; Active
Robinson, Ellen J., MD; Ob-Gyn; Active
Robinson, Kenneth J., MD; Emergency Medicine; Active
Robson, Kenneth S., MD; Psychiatry; Active
Roche, Jamie M., MD; Internal Medicine; Honorary
Rock, Reuben, DDS, MD; Radiology; Active
Rodgers, John W., MD; Internal Medicine; Active
Rodriguez, Alberto J., MD; Internal Medicine; Active
Rodriguez, Maria M., APRN; Neonatology; Adjunct
Rogan, John E., MD; Cardiology; Courtesy
Roh, Charles E., MD; Internal Medicine; Honorary
Rokos, Antoinette D., MT; Internal Medicine; Adjunct
Roman, Robin, MD; Anesthesiology; Active
Rosati, Dennis L., MD; Physical Med/Rehab; Active
Roselli, Anthony M., MD; Internal Medicine; Active
Rosen, Elaine E., LCSW; Psychiatry; Clinical Affiliate
Rosen, James P., MD; Pediatric Allergy; Active
Rosenberg, Eric L., MD; Internal Medicine; Active
Rosenberg, Ralph, MD; Internal Medicine; Active
Rosenberg, Ronald J., MD; Radiology; Active
Rosengren, Sally S., MD; Pediatrics; UConn Courtesy
Rosenkranz, Ted S., MD; Neonatology; UConn Courtesy
Rosenkranz, Barry M., MD; Psychiatry; Active
Rosenlicht, Joel L., DMD; Dentistry/OMF Surgery; Courtesy
Rosenlieb, John W., DMD; Dentistry; Active
Ross, Jack W., MD; Infectious Disease; Active
Ross, Wayne D., MD; Radiology; Honorary
Rossetti, Robert A., DMD, MD; Dentistry/OMF Surgery; Courtesy
Rossetti, Valerie A., MD; Anesthesiology; Active
Rossi, Arnold J., MD; Neurosurgery; Active
Rossi, Michael A., MD; Cardiology; Active
Rosson, Robert S., MD; Gastroenterology; Active
Rotenberg, Donald A., MD; Nephrology; Active
Roth, Malcolm S., MD; Ophthalmology; Active
Roth, Shari M., MD; Ophthalmology; Active
Rothenberg, Robert A., MD; Internal Medicine; Active
Rothenberg, Naomi, MD; Internal Medicine; UConn Courtesy
Rothwell, Marcia D., MT; Internal Medicine; Adjunct
Rouleau, Christine M., CRNA; Anesthesiology; Adjunct
Rouman, James C., MD; Anesthesiology; Honorary
Rubin, Fred G., MD; Cardiology; Active
Rubin, Karen R., MD; Pediatric Endocrinology; UConn Courtesy
Rubin, Stacey, APRN; Neonatology; Adjunct
Rubin, Vivian M., MD; Pediatrics; Active
Rubino, Viviann M., MD; Pediatrics; Active
Rubin, Karen R., MD; Pediatric Endocrinology; UConn Courtes
S
Sachdev, Kiran, MD; Gastroenterology; Active
Sacheti, Vandana, MD; Pediatrics; Active
Safer, Robert H., MD; Internal Medicine; Courtesy
Saffir, Michael F., MD; Emergency Medicine; Courtesy
Sahakyan, Marine T., MD; Ob-Gyn; Active
Sahani, Gurender S., MBBS; Psychiatry; Courtesy
Sahl, Robert A., MD; Child/Adolescent Psychiatry; Active
Saidel, Matthew L., MD; Ob-Gyn; Active
Saini, Anupma, MD; Internal Medicine; Active
Salerno, Nicholas R., MD; Radiology; Active
Salim, David S., MD; Internal Medicine; Active
Sainin, Andrew L., MD; Radiation Oncology; Active
Saltzman, Seymour H., MD; Internal Medicine; Honorary
Salvietti, Ralph, MD; Internal Medicine; Active
Salzberg, Donald J., MD; Ophthalmology; Courtesy
Sandals, Harold E., MD; Internal Medicine; Consulting
Sanders, Marilyn R., MD; Pediatrics; UConn Courtesy
Sandoval, Sybil L., MD; Internal Medicine; Courtesy
Sanford, Michelle L., APRN; Surgery; Adjunct
Santaniello, Nancy E., PA-C; Internal Medicine; Adjunct
Santos, Tonja, CNM; Ob-Gyn; Adjunct
Sardegna, Kathleen, MD; Pediatric Nephrology; Active
Sardella, William V., MD; Surgery; Active
Sargent, R. Kent, MD; Emergency Medicine; Honorary
Satlof, David M., MD; Ob-Gyn; Honorary
Satvat, Behzad, MD; Ob-Gyn; Active
Savinelli, Thomas J., MD; Internal Medicine; Active
Sawyer, Jeffrey A., MD; Otorhinolaryngology; Active
Saxon, Ronald J., MD; Otorhinolaryngology; Courtesy
Schachter, Andrew, MD; Internal Medicine; Active
Scharfenberger, Judith A., MD; Internal Medicine; Courtesy
Schauer, Peter K., MD; Transplantation Surgery; Active
Schwartz, Louis, MD; Internal Medicine; Honorary
Schwartz, Larry N., MD; Pediatrics; Active
Schwartz, Lester R., MD; Pediatrics; Active
Schwartz, Robert T., MD; Transplantation Surgery; Active
Schweizer, Louis, MD; Internal Medicine; Active
Schweizer, Robert T., MD; Transplantation Surgery; Honorary
Schoen, Scott R., MD; Otorhinolaryngology; Courtesy
Schramm, Craig M., MD; Pediatric Pulmonology; UConn
Schoen, Scott R., MD; Otorhinolaryngology; Courtesy
Schramm, Craig M., MD; Pediatric Pulmonology; UConn
Schreiber, Jonathan S., MD; Plastic/Reconst Surgery; Courtesy
Schuck, Elizabeth G., MD; Internal Medicine; Active
Schutz, Steven F., MD; Orthopedics; Active
Schwab, Jennifer L., MD; Pediatrics; Active
Schwartz, Harold I., MD; Psychiatry; Active
Schwartz, Lester R., MD; Pediatrics; Active
Schwartz, Robert T., MD; Transplantation Surgery; Active
Shull, John C., MD; Ob-Gyn; Honorary
Siegel, Robert D., MD; Oncology; Active
Siegman, Robert L., MD; Surgery; Honorary
Sigmund, Stefanie L., APRN; Internal Medicine; Adjunct
Silver, Martin M., MD; Pathology/Lab Medicine; Honorary
Silverman, David I., MD; Cardiology; UConn Courtesy
Silverman, David i., MD; Cardiology; UConn Courtesy
Silverman, David I., MD; Cardiology; UConn Courtesy
Silverman, Isaac E., MD; Neurology; Active
Silverman, Samuel M., MD; Psychiatry; Active
Silverman, Sheela R., MD; Internal Medicine; Courtesy
Silvers, David S., MD; Neurology; Active
Silverman, David I., MD; Cardiology; UConn Courtesy
Silverstein, Eric W., DPM; Podiatry; Active
Silverstein, H Robert, MD; Internal Medicine; Active
Simon, Mary A., MD; Pediatrics; Active
Simon, Richard H., MD; Neurosurgery; UConn Courtesy
Singer, Paul R., MD; Ophthalmology; Active
Singh, Satesh C., MBBS; Cardiology; Active
Siraco, John F., MD; Pediatrics; Active
Siskind, Jill R., APRN; Urology; Adjunct
Slater, Richard, MD; Gastroenterology; Active
Silvka, Hilda, MD; Ambulatory Pediatrics; Active
Slover, William P., MD; Radiology; Honorary
Small, Susan, APRN; Pediatrics; Adjunct
Smally, A. Jon, MD; Emergency Medicine; Active
Smart, Deborah, PA-C; Surgery; Adjunct
Smelley, Michelle V., MD; Gastroenterology; Active
Smirnoff, Alan M., Psy.D.; Psychiatry; Clinical Affiliate
Smith, Brian G., MD; Orthopedics; Courtesy
Smith, Evelyn F., MD; Internal Medicine; Active
Smith, Gabriella, PA-C; Surgery; Adjunct
Smith, Howard G., MD; Otorhinolaryngology; Courtesy
Smith, Karin L., PA-C; Anesthesiology; Adjunct
Smith, Matthew L., CRNA; Anesthesiology; Adjunct
Smith, Peter J., MD; Psychiatry; Consulting
Smith-Slatas, Candra L., MD, PhD; Pediatrics; Active
Smyth, Blaise E., PA-C; Anesthesiology; Adjunct
Snyder, Amy L., MD; Ob-Gyn; Active
Snyder, Gail, CRNA; Anesthesiology; Adjunct
Sobelman, Steven J., MD; Pediatrics; Active
Solinsky, Alan E., MD; Ophthalmology; Active
Soroka, Alan, MD; Internal Medicine; Active
Spada, Daniel L., MD; Pediatrics; Active
Spalding, Helen, MD; Ob-Gyn; Courtesy
Spear, Heather, APRN; Psychiatry; Adjunct
Spector, William B., MD; Internal Medicine; Active
Speer, Christopher S., MD; Surgery; Active
Speer, Christopher S., MD; Surgery; Honorary
Spence, Richard P., MD; Radiology; Honorary
Sperling, Arthur L., DMD; Dentistry/OMF Surgery; Active
Spiegel, Gary R., MD; Radiology; Active
Spiegelman, Kenneth N., MD; Pediatrics; Active
Spira, Jeffrey D., MD; Otorhinolaryngology; UConn Courtesy
Spitz, Jerold B., MD; Internal Medicine; Active
Spitznas, Andrew L., MD; Psychiatry; Active
Squatrito, Salvatore J., DDS; Dentistry; Courtesy
Srinivasan, Janet P., MD; Ob-Gyn; Active
Srinivasan, Prasad, MD; Pediatric Allergy; Active
St. Onge, Cindy L., MD; Pediatrics; Courtesy
Stahl, Kent I., MD; Internal Medicine; Active
Standish, Hilda C., MD; Internal Medicine; Honorary
Stannard, Judith M., PA-C; Orthopedics; Adjunct
Stanton, Alicia M., MD; Ob-Gyn; Courtesy
Starr, Carol W., MD; Psychiatry; Active
Stavola, John J., MD; Ob-Gyn; Honorary
Steele, Matthew G., CRNA; Anesthesiology; Adjunct
Stein, Barry, MD; Radiology; Active
Stein, Gary S., MD; Psychiatry; Active
Stein, Jeffrey E., MD; Internal Medicine; Active
Stein, Neil D., MD; Pediatrics; Active
Stevens, Michael E., PA-C; Emergency Medicine; Adjunct
Stevens, Michael C., Ph.D; Psychology; Consulting
Stevens, Thomas J., MD; Orthopedics; Courtesy
Stewart, Kirt R., MD; Pediatrics; Active
Stocker, Ralph P., MD; Rheumatology; Active
Stoddard, Ann L., APRN; Surgery; Adjunct
Stoj, Marion J., MD; Ophthalmology; Courtesy
Stoll, Frank, Ph.D; Psychiatry; Clinical Affiliate
Stolman, Joseph M., DMD; Dentistry; Honorary
Stone, Richard I., MD; Gastroenterology; Courtesy
Stone, Susan M., MD; Internal Medicine; Active
Straub, J. John, MD; Radiology; Active
Streeto, James M., MD; Endocrinology; Active
Streim, Carrie S., MD; Pediatrics; Active
Striem, Debra R., PA-C; Internal Medicine; Adjunct
Strobel, Paul P., MD; Cardiology; Courtesy
Su, Yanjun, MD; Anatomic Pathology; Active
Suchecki, Jeannine, MD; Ophthalmology; Active
Suecof, Larry A., DPM; Podiatry; Active
Sugerman, Peter A., MD; Psychiatry; Courtesy
Sullivan, Paul R.C., MD; Endocrinology; Honorary
Sullivan, Raymond J., MD; Orthopedics; Active
Summerfield, Alan K., CRNA; Anesthesiology; Adjunct
Surette, Deborah B., MD; Ob-Gyn; Active
Sussi, Edmund T., MD; Ophthalmology; Courtesy
Sussman, Steven K., MD; Radiology; Active
Sutay, J Bruce, MD; Pediatrics; Active
Swain, Edward B., MD; Psychiatry; Honorary
Sweet, Elliott B., MD; Orthopedics; Honorary
Swords, Robert, MD; Psychiatry; Active
Sylvestre, Francisco A., MD; Pediatric Gastroenterology; Active
Sylvestre, S Russell, MD; Pediatrics; Active
Szabo, Ronald S., MD; Internal Medicine; Courtesy
Szerejko, Margaret K., MD; Radiology; Active
Sziklas, John J., MD; Radiology; Honorary
Szydlo, Jon, PA-C; Orthopedics; Adjunct
Szymaszek, Susan M., APRN; Pediatrics; Adjunct

T
Takata, Hiroyoshi, MD; Cardiothoracic Surgery; Active
Tandon, Priya, MD; Internal Medicine; Courtesy
Tandy, Bruce J., DMD; Dentistry; Active
Tapper, Judith E., MD; Pediatrics; Courtesy
Tarantino, Arthur E., MD; Urology; Active
Tarre, Eve R., MSW; Psychiatry; Clinical Affiliate
Taylor, Linda T., MD; Ob-Gyn; Active
Taylor, Peter, MD; Radiology; Honorary
Taylor, Richard F., MD; Anesthesiology; Honorary
Teiger, Michael B., MD; Pulmonary; Courtesy
Testa, Lorraine, APRN; Pediatrics; Adjunct
Thayer, Elizabeth S., Ph.D; Psychiatry; Clinical Affiliate
Thiel, Kristen B., MT; Internal Medicine; Adjunct
Thomas, John B., MD; Internal Medicine; Honorary
Thomas, Leonora P., APRN; Cardiology; Adjunct
Welch, John P., MD; Surgery; Active
Welling, Daniel S., MD; Ob-Gyn; Courtesy
Wellner, Murray I., MD; Internal Medicine; Active
Wells, Jean, MD; Pediatrics; Active
Wells, Kenneth H., MD; Anesthesiology; Active
Weltman, Richard B., MD; Pulmonary; Active
Werner, Herbert J., MD; Pediatrics; Honorary
West, Paul B., MD; Internal Medicine; Active
Wetstone, Howard J., MD; Internal Medicine; Honorary
Wettstein, Markus, MD; Endocrinology; Active
Whalen, Giles F., MD; Surgery; Courtesy
Wheeler, Maynard B., MD; Ophthalmology; Active
White, Benjamin V., MD; Internal Medicine; Honorary
Whitehead, David E., MD; Anesthesiology; Honorary
Whitehead, David E., DDS; Dentistry; Active
Wickerson, C. Wendell, MD; Internal Medicine; Courtesy
Wickwire, James C., MD; Anesthesiology; Active
Wiese, Chester A., MD; Surgery; Honorary
Wilcox, David S., MD; Endocrinology; Honorary
Wilcox, Heather, APRN; Cardiology; Adjunct
Wilcox, William G., DMD; Dentistry; Courtesy
Wiley, Catherine C., MD; Pediatrics; Active
Wiley, James F., MD; Pediatrics; Courtesy
Wilhelms, Kathryn L., DMD; Dentistry/Endodontics; Active
Willon, Felicia M., MD; Pediatrics; Active
Williams, Merrilyn, MT; Internal Medicine; Adjunct
Williams, Rebecca N., MD; Pathology/Lab Medicine; Active
Willig, Robert S., MD; Internal Medicine; Consulting
Wilmer, Edward P., MD; Pediatrics; Honorary
Wilson, Heather, PA-C; Emergency Medicine; Adjunct
Wilson, Mark E., MD; Anesthesiology; Active
Windels, Mary H., MD; Surgery; Active
Wiseman, Dana, MD; Internal Medicine; Active
Wiseman, Valerie A., MD; Ob-Gyn; Courtesy
Wolf, Arthur D., MD; Internal Medicine; Honorary
Wolf, Mark G., MD; Ob-Gyn; Courtesy
Wolf, Scott A., DO; Internal Medicine; Active
Wolfberg, Carrie A., MD; Cardiology; Consulting
Wolfson, Leslie L., MD; Neurology; Active
Wollstein, Ronit, MD; Orthopedics/Hand Surgery; Active
Woodley, Anthea F., MD; Cardiology; Courtesy
Woodruff, John H., MD; Radiology; Honorary
Woods, Scott W., MD; Psychiatry; Courtesy
Worgaftik, Brigitte P., MD; Ob-Gyn; Active
Worthley, Catherine A., APRN; Pediatrics; Adjunct
Wozniak, Margaret E., MD; Pulmonary; Active
Wozniak, Zbigniew A., MD; Internal Medicine; Active
Wright, Stephanie A., MD; Infectious Disease; Active
Wu, Alan B., Ph.D; Pathology/Lab Medicine; Consulting

Y
Yannopoulos, Aris D., MD; Orthopedics; Courtesy
Yasuda, Thomas J., MD; Anesthesiology; Active
Yeston, Neil S., MD; Surgery; Active
Yelil, Turgut, MD; Internal Medicine; Courtesy
York, Elihu, MD; Internal Medicine; Honorary
Young, Howard Y., MD; Radiology; Active
Yu, Lori, APRN; Pediatrics; Adjunct
Yu, Song Y, MD; Anesthesiology; Active
Yuan, Stephen B., MD; Internal Medicine; Courtesy

Z
Zabrensky, Karen, MD; Ob-Gyn; Active
Zahradnik, Janet, MD; Orthopedics; Courtesy
Zaidi, Syed Farhat A., MD; Internal Medicine; Courtesy
Zakko, Salam F., MBChB; Gastroenterology; UConn Courtesy
Zaldivar, Anthony T., MD; Gastroenterology;Courtesy
Zalneraitis, Edwin L., MD; Pediatric Neurology; UConn Courtesy
Zambuto, Domenic A., MD; Vascular/Interv Radiology; Active
Zamstein, Jacob, MD; Urology; Courtesy
Zande, Michael L., PA-C; Orthopedics; Adjunct
Zanker, Michael F., MD; Emergency Medicine; Active
Zatz, Marina, MD; Psychiatry; Active
Zavoski, Robert W., MD; Ambulatory Pediatrics; Active
Zeller, William W., MD; Psychiatry; Honorary
Zelman, Jared B., MD; Emergency Medicine; Courtesy
Zelman, Marvin, MD; Psychiatry; Courtesy
Zeman, Peter M., MD; Psychiatry; Active
Zentner, Arnold S., MD; Psychiatry; Honorary
Zimmerman, Jeffrey, Ph.D; Psychiatry; Clinical Affiliate
Zimmerman, Leon W., MD; Ophthalmology; Honorary
Zimmermann, Gordon A., MD; Orthopedics; Active
Ziogas, Barbara F., MD; Pediatrics; Courtesy
Ziter, Fred M. H., MD; Radiology; Honorary
Zubkov, Bella, MD; Dermatology; Active
Zwieg, Elliot C., MD; Dermatology; Active
COMMUNITY INVOLVEMENT

SUPPORT GROUPS
Addiction Self Help Groups
Advanced Prostate Cancer Support Group
Alzheimer’s Support Group for Caregivers
Annual Memorial Service for Hemodialysis and CAPD Patients
Brain Tumor Support Group
Breathe Easy Support Group
Cancer Resource Team
CBSR Patient/Family Members
Cervical Cancer Support Group
Family Education on Eating Disorders
Going Forward
Healing Hearts
Heart Transplant Support Group
HIV Support Group
Lifesaver Domestic Violence Program
Lumpectomy Support Group
Mastectomy Support Group
New Beginnings
Ovarian Cancer Support Group
Prostate Cancer Support Group
Prostate Cancer Support Group for Women
Transplant Support Group
Trauma Support After Care Program
Why Weight?

OUTREACH PROGRAMS & EVENTS
Weaver High School Health Fair
Windsor Senior Health Fair
Bloomfield Early Learning Center Health Fair
Manchester Community College Health Fair
West Hartford Senior Center Health Fair
Windsor Locks Community Health Fair
Catholic Charities Migration & Refugee Fund
A Balanced Life-Gold Building
Capital Community Technical College Health Fair
South Windsor Senior Citizens Christmas in April-Work Party
Wethersfield Girl Scouts Health & Fitness Fair
Riverside Rehab Health Fair
Catholic Family Services Hartford Street Youth Project
National Senior Day
Glastonbury Relay for Life
Sixth Annual Senior Expo
West Hartford Days
Greater Hartford Arts Council - Walk for the Arts
Camp Treasure Chest
Northeast Healthcare Expo
Goshen Balloon Fest Park Street Festival

Screenings:
Anxiety, Breast Cancer, Cholesterol, Dental, Depression, Diabetes, Eating Disorders, Hypertension, Prostate, Thalassemia

Clinics:
South Marshall Street Clinic South Park Inn
Shelter Medical Student Clinic
Southwest Community Senior Center

AIDS Programs:
AIDS Treatment
Greater Hartford Case Management Program for AIDS Patients
HIV Counseling and Testing Service
Peter’s Place Clinic

Other Outreach Programs:
Childhood Injury Prevention
Center Diabetes Awareness Day
Family Catholic Services
Gain Responsibility, Opportunity and Work (GROW)
Hartford Action Plan on Infant Health
Hartford Adolescent Violence Intervention/Prevention Project
Hartford Partnership for Child Safety
Influenza Immunization Campaign
Interval House Day of Safety
Mayor Mike’s Kids
EDUCATION INFORMATION

Allied Health Collaborative
Cancer in Women
Celebrate Life-Survivorship Day
City of Hartford-Workfare Programs
CPTV Science Fair
Diabetes Life Care Program
Evening of Lite Laughter
Hartford Forum (Mental Health Topics)
Heart Health
Hormone Therapy
LiFE STAR Safety Program
Parenting
Postponing Sexual Involvement
Pre-natal Classes
Prostate Cancer Public Education Program

VOLUNTEER EFFORTS / COMMUNITY & CHARITABLE EVENTS

American Heart Association
Walk-a-Thon
Boy Scouts
Cancer Society
Christmas in April
Community Clean-Up Day
Foodshare
GHO
Girl Scouts
March of Dimes Walk America
Mark Twain Days
Nutmeg Games
Red Cross Disaster Relief Training
SINA Festival
Spanish American Merchants Association
Special Olympics
Taste of Hartford
United Way/Combined Health Appeal
West Indian Celebration

Partners In the Community
AARP
Betances School Health Partnership
Bulkeley High School Health Program
Capitol Region Workforce Development Board
Capitol Region Education Council
Charter Oak Terrace/Rice Heights Health Center
Child Council
Claude Pepper Center
Community Health Partnership
Community Renewal Team-Fresh Start Program
Connecticut Department of Children and Families
Connecticut Department of Mental Health and Addiction Services
Connecticut Department of Public Health
Connecticut Forum
Connecticut Transit
CPTV/Radio
Downtown Council
Hartford Action Plan on Infant Health and the Preterm Birth Prevention Project
Hartford Adult Education Program
Hartford Childhood Immunization Project
Hartford Health Department
Hartford Primary Care Consortium’s Medical Home Project
Hartford Public Schools-Early Registration
Hispanic Health Council
Inner City Education
Low Income Housing Development
María Sanchez Elementary School
English as a Second Language Health Education Classes
Mayor’s Blue Ribbon Task Force on Public Health
M.D. Fox Middle School Health Program
Neighborhood Improvement
New Britain Avenue Merchants Association
Northern Connecticut Black Nurses Association
Parents Anonymous
Project Recovery
Southside Institutions Neighborhood Alliance (SINA)
United Way of the Capitol Area
Urban League of Greater Hartford
VNA Health Care
Witness Project
Our mission is to promote, restore and maintain the health of all the people we serve.

**Patient-Centered Care**
In all our endeavors, we are guided by the needs of the patient, creating a partnership that is effective and personal across the continuum of care.

**Continuous Learning**
We actively support outstanding programs of education and research designed to encourage the acquisition of knowledge and skills that are of value to the organization and the community.

**Community**
We actively develop partnerships that will improve our community and, as stewards of a public trust, we ensure informed and dignified care for all patients regardless of their ability to pay.

**Communication**
We strive to acquire and understand information, and share it clearly and effectively.

**Relationships**
We develop and strengthen collaborative relationships with all of our customers, including our patients, their families, our employees, volunteers, medical staff and our business partners.

**Diversity**
We recognize, respect and actively support differences among individuals and demonstrate this philosophy through our words and actions.

**Human Resources**
We support the professional and personal growth of employees in their pursuit of the hospital’s mission.

**Organizational Efforts**
We are guided by ethical values that emphasize honesty, fairness, dignity and respect for the individual.

**Superior Performance**
We strive for superior performance in all that we do, to preserve the hospital’s clinical, organizational and financial strength.