Locations

Hartford
Hartford Hospital
80 Seymour Street, Hartford, CT 06102

Avon
Hartford Hospital Avon Wellness Center
100 Simsbury Road, Avon, CT 06001

Glastonbury
Hartford Hospital Health Care Center – Glastonbury
704 Hebron Avenue, Glastonbury, CT 06033

Wethersfield
Hartford Hospital Health Care Center – Wethersfield
1260 Silas Deane Highway, Wethersfield, CT 06109

Windsor
Hartford Hospital Health Care Center – Windsor
1060 Day Hill Road, Windsor, CT 06095
2004 marked the 150th anniversary of Hartford Hospital’s founding. For the people of Hartford Hospital, it was a year of both celebration and reflection. We celebrated the hospital’s many achievements, its growth into one of the world’s premier health care institutions, and its fidelity to the spirit of community service that motivated its founders.

At the same time, we paused to reflect on our history. As we did, we explored a fascinating story that included astonishing advances in medicine, continual innovation in technology, and countless improvements to buildings and grounds.

But at the heart of this 150-year saga were the people of Hartford Hospital. They were doctors, nurses and administrators. They were benefactors, board members, employees and volunteers. Hartford Hospital is what it is today because they devoted their talents, knowledge, passion and skills to a single goal: providing the finest care to every patient who entered our doors, and, indeed, to the community beyond our walls.

Now, as we look to the future of Hartford Hospital, we recognize that the people who will write the next chapter in its history—the people who will take it into its next century—are among us today. While the names and faces of only a few of them appear in these pages, each and every one is an essential part of the diverse community of care that is Hartford Hospital.
A hospital is a unique institution. It plays a singular role in the community because, as the source of health care and a center for research and education, its mission is to serve the public good. But it is also a complex business organization. A hospital must address many of the same issues—fiscal, strategic, technological, personnel and more—that face any large corporation. Hospital administrators must be able to achieve a delicate balance, supporting the hospital’s unique mission while operating an efficient and fiscally sound organization.

Hartford Hospital has always been fortunate in the quality of its administrative leadership. Those who guided the hospital in its early years were navigating uncharted waters, yet they built the foundation that enabled the hospital to grow into one of the most respected medical centers in the world.

Today’s administrators, in concert with the Board of Directors and Medical Staff, are managing the hospital in a difficult health care environment. Costs are rising, while reimbursement from government programs and private insurers is plummeting. The ranks of the uninsured and impoverished continue to swell. Skyrocketing costs of professional liability insurance are burdening hospitals and practitioners alike. Meanwhile, the hospital is committed to providing the finest care for its patients and competitive compensation and benefits for its employees.

Yet the administrative team is unfailingly optimistic about the future. Hartford Hospital has innumerable attributes in its favor, including a strong fiscal and philosophical foundation, a fully engaged Board, a gifted Medical Staff, loyal employees and the support of thousands of generous donors and volunteers. With so many committed people working with them for the hospital’s good, today’s administrators look to the future with confidence.
7 Lee Monroe, Public Relations
8 Institute of Living administrators, from left: Mary Gratton, PhD, Olga Dutka, Ted Mucha, MD (seated), Dick Gallagher, Annetta Caplinger and Rosemary Baggish
9 Chris Burney, Plant Operations, left, and Charles Crocini, Facilities Development
10 Kevin Hannifan (seated) with (L to R) Vice Presidents Kevin Kinsella, Richard McAloon, Carol Garlick, Steve O’Neill, John Fagan, Al Herzog, M D, Laura Caramanica, RN, PhD, John Biancamano, David Polk and Bryan Simmons
11 Greg Gousse, Pharmacy
12 Sharon Fried, Materials Management
13 Liz Fowler, Respiratory
14 Lisa Allen, PhD, Quality Management
15 Jim Baio, Environmental & Patient Support Services
16 Robert Rice, Radiology
17 Fred Sorbo, Budget
18 Peg Watson, Human Resources
19 Bobbi McNeil, Radiology
20 Harold I. Schwartz, M.D., Psychiatry
21 Cindy Pugliese, Health Information Management
Isaac Silverman, M.D., Neurology
Arthur Tarantino, M.D. and Michael Conway, M.D., President and Vice President respectively of the Medical Staff, with Linda Calli, Manager
Erica Cappelluti, M.D., Pulmonary
Michelle Smedley, M.D., GI
Ramon Jimenez, M.D., Surgery
Joseph Wagner, M.D., Urology
From its earliest days, Hartford Hospital has been distinguished by the quality of its medical staff. Today’s staff includes doctors who are recognized experts in their fields, and this is helping the hospital attract some of the finest new doctors in the country.

Ramon Jimenez, M.D., came to Hartford Hospital in the summer of 2003 after completing a fellowship at Memorial Sloan-Kettering Cancer Center. He is a general surgeon specializing in surgical treatment of upper-gastrointestinal cancers.

“The types of surgeries I do can’t be done in a community hospital,” Jimenez says. “They require extensive resources. Hartford Hospital has all the personnel and equipment I need to perform these surgeries in a way that is comfortable and safe for the patient.”

Jimenez believes that minimally invasive, laparoscopic surgical procedures will play a growing role in the future of surgery and that genetic analysis of tumors will eventually enable physicians to better tailor therapies to specific cancer cells.

Another recent addition to Hartford Hospital’s medical staff is gastroenterologist Michelle Smedley, M.D. After completing her fellowship at Mount Sinai Medical Center in New York City, she chose Hartford Hospital because “it’s a real gem—providing wonderful tertiary care in a comfortable, livable community.”

Smedley, who directs Hartford Hospital’s Center for Inflammatory Bowel Disease, commends the hospital for creating numerous centers of excellence for subspecialty care.

“Through these centers, Hartford Hospital is giving area patients access to a level of care that had previously been available only in larger cities,” Smedley says.

As Medical Staff President and a seasoned physician, Arthur Tarantino, M.D., has a unique perspective on the future of the hospital and of health care. He believes the hospital will continue to attract the best doctors for a number of reasons, including the diversity and complexity of the medical problems it treats and its education and research components. But he is concerned about the effects of economic pressures on health care.

“The citizens of the United States have to decide how much they value health and health care,” Tarantino says. “We must either put a high value on it and pay the price or put a minimal value on it and provide minimal access to everybody. Science will always expand, but access to care may be greatly altered because of economics.”
Kent Kiehl, PhD, Neuropsychiatry
Michelle McMahon, MD, Internal Medicine/Hospitalist
Domenic Zambuto, MD, Radiology/Interventional Radiology
Anne Lally, MD, Transplant
Inam Kureshi, MD, Neurosurgery
Godfrey Pearlson, MD, Neuropsychiatry
13 Gary Spiegel, M.D., Interventional Radiology
14 Steven Shichman, M.D., Urology
15 Orlando Kirton, M.D. (left), Director of Surgery, and A. Jon Smally, Emergency Department
16 Bill Boden, M.D., Cardiology
17 Lenworth Jacobs, M.D., Emergency/Trauma
18 Jarrod Post, M.D., Nephrology
19 Alex Cech, M.D., Plastic Surgery
The nurse’s role today is vastly different from what it was when Hartford Hospital opened one of the nation’s first schools of nursing in 1877.

At Hartford Hospital, nurses make autonomous decisions on patient care, are valued members of interdisciplinary teams, and serve as senior administrators and policy-makers. Because of Nursing’s role at Hartford Hospital, the American Nurses Credentialing Center this year presented the hospital with the prestigious Magnet Recognition for Excellence in Nursing Services.

Laura Caramanica, R.N., Ph.D., Vice President of Nursing, sees the role of nurses continuing to expand. They will be leaders in “evidence-based” practice, documenting the effectiveness of therapies to identify the best practices. She also foresees a continued expansion of the role of advanced practice nurses (APRNs).

“In the past 10 years, the number of APRNs here has tripled,” Caramanica says. “Today, they’re managing patients, developing treatment plans and handling day-to-day care. I think we’ll see much more of this in the coming years.”

Aimee McDaniel, B.S.N., R.N., C.N.N., Nurse Manager of Dialysis Services, came to Hartford Hospital because of the respect and empowerment nurses are accorded. She says that the hospital’s creation of the “clinical leader” role for R.N.s with exceptional expertise and experience was an important step in enhancing patient care.

“Clinical leaders are champions in their fields,” McDaniel says. “They are problem-solvers and critical thinkers. If there’s difficulty with a patient’s treatment, for example, the clinical leader can step in and help devise a better alternative.”

Nurses today are a driving force in bringing about changes that benefit patients. Cheryl Ficara, R.N., M.S., is Nurse Director of General Surgery. One of the units she oversees is the hospital’s Surgical Trauma Intensive Care Unit. She is part of an interdisciplinary team that is transforming critical care to achieve better outcomes for patients. It’s a role she relishes.

“In the past, making even the smallest changes took a very long time,” Ficara says. “Today our environment is very fast-paced. We’ve learned to make small changes and, if they’re successful, build upon them rapidly to make larger changes.”

She adds, “I think the future is going to be very exciting. Nurses at all levels are in pivotal positions to explore how we can do things differently in order to do them better.”
Debbie Fortin, RN, Pre-Op
Joanne Glazewski, RN, Pre-Op
Ann Vale, RN, Cardiology
Gosha Stamenkovic, PCA, Pre-Op
Laura Hoddinott, RN, Phalen Bolden, RN, Amy Tarantino, RN, Cardiology
Marlene Harris, RN, Nursing Education
Cary Trantalis, RN, Emergency Department
Karen Robinson, RN, Labor & Delivery
Jéré Dittrich, RN, Psychiatry  Sue Marino, RN, Clinical Analyst, and Cheryl Ficara, RN, Vascular Thoracic Surgery  Nightingale Award winner Emelie DiNonno, RN, left, with Laura Caramanica, RN, PhD, VP, Nursing  Dorothy Stavinsky, RN, Surgery  Hannah Marshall, RN, Ambulatory Surgery  Gwen Richardson, RN, Professional Practice  Pam Vecchiarino, RN, Medicine  L to R: Maria Tackett, RN, Trauma, Orthopedics, Neurology and Rehab; Karen Habig, RN, Cardiology and Cardiothoracic Surgery; and Laura Caramanica
John Wrobel, Engineering  
Dave Livingston, Security  
Brian Durocher, Security  
Archie Norman, Security  
Kris Armogida, Engineering
It takes people with an amazing array of backgrounds and skills to make Hartford Hospital the world-class health care facility it is today. The hospital is one of the city’s largest employers, with more than 6,000 people on its rolls. Many of them are not health care professionals, but the important work they do benefits patients, families and their fellow employees every moment of every day. They keep the buildings clean, the power flowing, the temperature comfortable, the food wholesome and much, much more.

Kris Armogida, a Plumber/Steamfitter in the hospital’s Mechanical Department, is one of these indispensable people. A skilled tradesman, Armogida has earned state licenses in heating and cooling, plumbing, and sheet metal, and is planning to go back to school to earn his contractor’s license so he can further his career at the hospital.

Currently assigned to the campus of The Institute of Living, Armogida performs general plumbing repairs and works on the facility’s steam heating system. After years of working on construction sites prior to joining the hospital, Armogida says he enjoys the “people” contact his job involves.

“I like coming to work,” he says. “I like the people I work with. When I respond to a call, people are glad to see me, because they know I’m going to fix the problem. And when I walk out of a patient’s room, I feel good because I was able to take care of their problem.”

John Wrobel is Unit Leader in the hospital’s Engineering Department and is Chairperson of the Employee Council. A 27-year employee of the hospital, he says his work on the Employee Council has broadened his perspective.

“It’s easy to get hung up on what you’re doing, and your vision can get a little narrow,” Wrobel says. “This has let me see the workings of the hospital from the grass roots to the administration.”

Wrobel has a mental image that illustrates the way he perceives the role of employees in the hospital.

“When I picture a patient being treated by a doctor or a clinical person, I see standing shoulder to shoulder with them many other people—people from environmental services, electrical, plumbing, the person who does the billing. You need all those people and more to take care of that one patient.”
6 Business Development staff: Sal DiNino, Gina Chamberland, Paul Deveau, Joanne Jurs, Joe Canning, Marcia Olsson and Marsha Tolliver
7 Carmello Alomo, Environmental Services
8 Eugene Willingham, Employee of the Year, Environmental Services
9 Debbie Caldwell, Food & Nutrition
10 Jackeline Colon, Central Sterile Supply
Halima Budriez and Dabek Aleksandra, Laundry  
Al Marotta, Food & Nutrition  
Jose Soto and Adelino Marques, Laundry  
Joseph Wrobel, Food and Nutrition  
Patient Relations staff.

Seated: Nancy Martone; standing: Joe D’Amato and Ana Hernandez  
Volunteers staff: Kelley Boothby and Barbara Zaskey, seated; Eileen Pelletier and Erin McCallom-Estremera, standing  
Betty Hall, Allied Health, at the annual holiday party
1 Lynda Godkin, The Hartford Financial Services Group  
2 “Team Towanda” L to R: Judith Melchreit, Sue Gray, Linda Crawford, Betsy Sommers, Gretchen Hegwood. Not Pictured: Monica Godbout, Deb Garten, Sue Sikora, Jennifer Merritt  
3 Bill Thomson, far right, with his family, L to R: Kim, Will and Lindsay  
4 Roger Klene  
5 Stacy Nerenstone, M.D., Oncology  
6 Ramani Ayer, CEO, The Hartford  
7 John O’Connell and Bret Moffett
The first thing Hartford Hospital’s founders did after deciding to start a hospital was to launch a fund-raising campaign. Area citizens responded generously, contributing a total of $20,000 and enabling the campaign to reach its goal.

That 1847 campaign was the beginning of a tradition of philanthropy that is alive and well today and that continues to benefit all those whose lives are touched by Hartford Hospital. This year the hospital celebrated the successful conclusion of its 150th Anniversary Campaign, to which generous donors made commitments totaling more than $78 million.

William Thomson, a Corporator and longtime volunteer in the hospital’s development efforts, is the fourth generation of his family to support the hospital through philanthropy. His great-grandfather bequeathed a bed fund to the hospital in the early 20th century, and his grandfather and father were both Board members and donors.

“My father didn’t tell his children what to do, but he certainly set a great example,” Thomson says. “I do this because the presence of a strong hospital materially improves the quality of life in the community. Since the hospital affects everyone, it’s a wonderful way to have an impact on a broader level.”

John O’Connell and Bret Maffett, Co-owners of a Glastonbury insurance agency, are volunteers and donors themselves, but are also active in encouraging others to give.

“The hospital touches so many people that calling on potential donors isn’t difficult,” O’Connell says. “Plus, there’s a tremendous need today in health care, and the dollars we all contribute are leveraged very effectively to the common good.”

“Today, philanthropy is a necessary part of the whole enterprise of running the hospital,” says Bret Maffett. “It’s not just nice, it’s absolutely critical to the hospital’s ability to fulfill its mission.”

Stacy Nerenstone, M.D., is a medical oncologist and a Corporator. She is also a donor because, like most physicians, she sees firsthand the link between philanthropy and her patients’ lives.

“The cancer research I’m involved with is extremely important to my patients and to the future of cancer treatment,” Nerenstone says, “yet the government doesn’t cover the cost. Hartford Hospital has supported research efforts in cancer even though it’s not profit-making. The hospital has stepped up to the plate to help my patients, so I believe I need to step up to the plate to help the hospital continue that support in the future.”
1 Latter Day Saints volunteers Elders Farnsworth, Evans, Caballero, Reid, Fergusen, and Lyon
2 Mildren Linden, Past President of the Auxiliary
3 Linda Goldman, Auxiliary Co-President, and Susan Ely, Past President
4 Rosario Garcia, Emergency Department volunteer
5 Hillary Pease, Past President of the Auxiliary
6 Linda Skiff, Cancer Center Boutique
7 Auxiliary Store volunteer Ann Paskov
8 Pet Therapy canine volunteer Hazel and owner Kim Mandell
9 Teen volunteer Missy Borofsky
The Hartford Hospital Auxiliary (then called the Women’s Auxiliary) was founded in 1921, and the Volunteer Corps in 1942. While the spirit of service remains the same, both groups today are more diverse. The Auxiliary, with a current membership of 400, welcomes both men and women, and a number of its Board members are employed full-time. The 1,000 or so people active with Volunteer Services include retirees, working adults, students, immigrants awaiting working papers, people seeking job skills and many others.

Fund raising is a major activity of the Auxiliary. “Our goal is to fund worthy projects that are not covered by the hospital’s capital budget,” says Auxiliary Co-president Linda Goldman. Recent gifts from the Auxiliary have made possible a boutique at the Cancer Center, a state-of-the-art Simulation Center for medical education and, this year, a women’s heart health program. The group also annually funds scholarships for the children of hospital employees and an employee longevity award program known as the Quarter Century Club.

“People choose to be active with this group because health concerns cut across every socioeconomic and cultural line,” Goldman says. “The money we raise goes to very specific projects, so you see the results of your efforts immediately and feel you’re doing something worthwhile.”

Volunteers serve throughout the hospital, assisting staff, spending time with patients, comforting families—even bringing in canine visitors.

“Today, we have many volunteer roles that directly help staff and patients,” says Volunteer Services Manager Kelley Boothby. “Volunteers want to know that what they’re doing makes a difference and that their work is valued.”

Rosario Garcia, a volunteer in the Emergency Department, has logged nearly 400 hours since August 2003.

“I love being a volunteer,” Rosario says. “I love to talk with the people and help them feel comfortable. I tell them, ‘Everything will be O.K. You’ve come to the right place.’ I try to help the nurses by getting things from the pharmacy for them. And I often act as the interpreter when doctors and nurses are treating Spanish-speaking patients.”

Rosario recalls a family that came into the Emergency Department last summer after a car accident. She cared for the couple’s infant in the waiting area so the mother could be by her injured husband’s side in the treatment room.

“This family had had a tragedy in their life, and they needed support,” Rosario says.
Laura Estes, member, Executive Committee of the Board of Directors

The Executive Committee, counter-clockwise from lower left: John Meehan, back to camera, Martin Wolman, Chairman, Ramani Ayer, Vice Chairman, David Payne, Kevin Hannifan (obscured), Michael Conway, MD, Skip Gengras, Laura Estes and Linda Taylor, MD

William Trachsel

L to R: Arthur Tarantino, MD, George Kyriacou, David Crombie, MD, Andy Salner, MD, Linda Taylor, MD, and Laura Estes

David Crombie, MD

Martin Wolman, left, and John Meehan

Leslie Clark, Secretary, Board of Directors

Alex Lloyd, foreground, Douglas Elliot, background

Marcia Hincks

Andrew Salner, MD

Linda Taylor, MD
Hartford Hospital was founded to serve the community, and it continues to be guided by the community through its Board of Directors. The Board works with management and the Medical Staff to set overall direction for the hospital and make crucial decisions about its future.

“One of Hartford Hospital’s unique strengths is the positive working relationship among the Board, the Medical Staff and the administration,” says Board Chairman Martin Wolman. “Cultivating that collaboration is vital to the hospital’s continued success.”

Board members are volunteers. They freely lend their time, talent and expertise to the role because they believe in the hospital’s mission and want to make a contribution to their community.

“Board service is incredibly interesting and rewarding,” says Laura Estes, a member of the Board’s Executive Committee. “It’s intellectually challenging, because medicine is fascinating and the hospital is such a sophisticated and complex business. But it also touches everyone’s life in a profound way. So, as a citizen of this community—and a human being on this planet—I find it satisfying to be part of efforts to deliver the highest-quality care to the people we serve.”

Today’s Board members will guide the hospital through particularly challenging times.

“Revenue pressures, cost pressures, increasing competition and rising expectations are just some of the challenges all hospitals, especially large, urban ones, will continue to face,” says Ramani Ayer, Vice Chairman of the Executive Committee. “As the baby boom generation continues to age, it will place huge demands on the hospital to deliver outstanding services while controlling costs.”

Laura Estes sees the hospital meeting those challenges by continuing to adopt new technologies, re-engineer work flows and improve efficiencies. She also believes that growing consumer focus on hospitals’ rankings and statistical outcomes will require Hartford Hospital to communicate more directly with the public.

“We have to provide the very finest care, treat everyone with respect and ensure that the hospital is financially solvent,” Estes says. “Our goal is to make Hartford Hospital a place where patients want to come for care, medical professionals want to practice, and people want to work.”

“I believe that, working together, we will rise to the challenges we face,” Ramani Ayer says. “The future will find Hartford Hospital a stand-out institution in the community.”
Hartford Hospital’s 150th anniversary provided a unique opportunity to consider the contributions of those who came before us. It also prompted an even greater focus on how best to position the hospital for the future, so it has the technology, the talent and the resources to meet the challenges ahead. The Board, working with others within the hospital community, will be exploring these issues during the coming year.

The availability of funds necessary to underwrite the capital costs of the future is, of course, critical. That was a driving force behind Hartford Hospital’s 150th Anniversary Campaign. I am pleased to be able to report that the generosity of donors and the commitment of volunteers and staff members brought the campaign to a highly successful conclusion.

The Anniversary Campaign began in 2000 with an ambitious goal of $70 million. When the campaign closed in 2004, it had exceeded that goal by a significant margin, realizing a total of $78.6 million. The importance of this achievement cannot be overstated. These funds will help Hartford Hospital stay on the leading edge of medicine and continue to provide truly outstanding care to people throughout our community and region.

More than 7,500 donors participated in the Anniversary Campaign, including 100 percent of Board members, 86 percent of Medical Staff department leaders, 100 percent of hospital vice presidents and 324 physicians. People were generous with their time, as well. During the course of the campaign, 215 volunteers served on a Fund Development committee. Many thanks to each and every person who took part.

I would like to give special thanks to Anniversary Campaign Chairman Don Frahm, Vice Chairman Marty Becker, Development Committee Chairman Roger Klene, and Vice President for Philanthropy Carol Garlick and her staff. Their tireless efforts were essential to exceeding our goal.

Along with philanthropy, close collaboration among physicians, Board members and administrators is critical to a hospital’s success. The annual Hamilton Retreat encourages this by bringing all of us together to discuss key issues. We have decided to further enhance communication by reinvigorating the Joint Conference Committee. The group, made up of representatives from the Board, the Medical Staff and the Administration, has already had one meeting and will meet several times throughout the coming year.

As we close this year, I would like to thank the many people who make the hospital the outstanding institution it is, especially our superb administrators; gifted Medical Staff; dedicated hospital staff, Board members and Corporators; and all of the volunteers and Auxiliary members who bring so much to the life of the hospital. The efforts of recent Auxiliary Co-president Hillary Pease and current Co-presidents Debbie May and Linda Goldman are particularly appreciated.

It is a privilege to be part of such an exceptional group of people.

Martin Wolman
Chairman of the Board
This year marked a significant milestone for Hartford Hospital as we observed the 150th anniversary of our founding. Highlights of our yearlong celebration included a special Black and Red Ball, the creation of a book and video on the hospital’s history, numerous employee-focused events and activities, and the Medical Staff’s sponsorship of the Connecticut Forum on Ethics. Many thanks to everyone who helped make this landmark year such a memorable one.

We had other reasons to celebrate, as well. In January, Hartford Hospital received the coveted Magnet Recognition for Excellence in Nursing Services from the American Nurses Credentialing Center. Fewer than 100 hospitals have earned this prestigious award. The distinction reflects well on Nursing and the entire hospital. It will help us continue to attract staff of the very highest caliber.

There was more good news in February, when we learned that the hospital had received a very positive report following a review by the Joint Commission on Accreditation of Healthcare Organizations (JCAHO). Every member of the hospital community can be proud of this achievement.

This year saw the launch of several new programs. Hartford Hospital’s Institute of Living opened the Memory Disorders Center to provide evaluation and early detection of dementia. As a result of our acquisition of St. Francis’ partial hospital and school programs, The Institute now has a second satellite location of the Grace W. Webb School. The Webb School at Bloomfield provides special education and clinical services to students in grades 8 through 12. July saw the opening of our state-of-the-art Simulation Center, which provides invaluable, hands-on professional education using realistic manikins, sophisticated software, and exact replicas of trauma, emergency and intensive care units. The Board also approved the creation of an Ambulatory Surgery Center at West Hartford’s Blue Back Square. The center is expected to open in late 2006. In Newington, the staff of Jefferson House has taken on management of Cedar Mountain Commons, our independent- and assisted-living residence.

We continue to enhance quality of care through leading-edge technology. This year we became the first medical center in Connecticut to use an advanced robotic device, the da Vinci Surgical System, to perform minimally invasive prostate surgery. Soon Hartford Hospital will become the first to use the device for cardiothoracic procedures, as well.

Several significant appointments occurred this year, including: Laurine Bow, Ph.D., as Vice President of Research; Orlando Kirton, M.D., as Director of Surgery; Steve O’Neill as Vice President of Information Services; and Joel Sorosky, M.D., as Director of Women’s Health.

As we close one chapter of the hospital’s history and begin to write the next, I look forward to continued collaboration among the Board, Medical Staff and management. It will take all of us, working together, to ensure that Hartford Hospital will meet the health care needs of this and future generations.

John Meehan
President and Chief Executive Officer
Celebrating the Hospital’s 150th Anniversary

2004 marked the 150th anniversary of the founding of Hartford Hospital, and a year’s worth of events were planned to celebrate. While almost everything that occurred during the year had an anniversary connection, certain events specifically marked this significant milestone.

The hospital’s Annual Meeting in 2003, at the start of the ’04 fiscal year, kicked off the celebration with a video on the history of the hospital and a listing of the events to come. Rocco Orlando, M.D., spoke to the gathering on the impact of technology on the practice of medicine.

A hanging wall calendar, distributed widely within the hospital and beyond, featured “then and now” shots of life through the years at Hartford Hospital.

A 150th anniversary “logo” was developed for use throughout the year. Here it lends a distinctive air to the hospital’s commemorative stationery.

A special tabloid section dedicated to the history of the hospital was inserted into the Hartford Courant for distribution around the city.

Employees were treated to “period” food and music under a tent, and received special engraved desk clocks (which were also given to Board members), and other giveaways, as gifts from the Administration. Here Steve O’Neill, Dick McAloon, Carol Garlick and David Polk entertain employees in period garb.

Hartford Hospital re-created a horse-drawn ambulance to participate in the town of West Hartford’s own 150th anniversary celebration.

There was reason to celebrate at the closing event for the very successful 150th Anniversary Campaign, held in a tent on the grounds of the IOL. The campaign exceeded its goal by some $8 million. Pictured: campaign chair Don Frahm and his wife Jean.

Advertising commemorating the anniversary appeared in the local papers.
Specially produced reproductions of archival HH photographs, packaged attractively as posters by the Auxiliary, were made available to employees and the public.

Matt Saidel, M.D., caught up with his boyhood friend, Mandy Patinkin, headliner at the special anniversary Black & Red gala held at the Bushnell.

The hospital’s Annual Report featured a retrospective look at the hospital’s rich history.

The hospital’s Medical Staff sponsored a special Connecticut Forum program, dedicated to issues of medical ethics and held before a large audience at the Bushnell.

In period costumes, Hartford Hospital’s devoted golf players enjoyed a “Hickory Stick” game at Wethersfield Country Club.

“The Healing Triangle: Hartford Hospital’s First 150 Years,” was published. At the publication party are, from left: John Meehan (at lectern), Lee Monroe, editor, David Crombie, M.D, editorial board and contributor, and Bruce Clouette, PhD, author.

The 1854 Society Luncheon featured an historic theme. From left: Carol Garlick, John Springer, Mildred Linden, and David Crombie, M.D.
A beautiful new Auxiliary Store, long under wraps as it was renovated, emerged and was dedicated with a ribbon cutting ceremony. From left: Kevin Hannifan, Hilary Pease, Linda Goldman and Jo Ann Camera.

The IOL’s annual Burlingame Award, increasingly recognized as one of the most prestigious awards in psychiatry, was presented this year to Dilip V. Jeste, MD, second from right, professor of psychiatry and neurosciences, and chief of the geriatric psychiatry division at the University of California, San Diego. With him at the award dinner held at the Atheneum are, from left, John Meehan, Harold I. Schwartz, M.D., and Skip Gengras.

Barbara Hill, left, oversees activities and takes cash from a customer at the Auxiliary’s popular Lobby Market event.

In January, the hospital received news that we had won prestigious “Magnet” status, one of fewer than 100 hospitals in the country to achieve such an honor. Magnet awards are given to those hospitals that demonstrate and thoroughly document a high level of nursing achievement in an atmosphere that values and encourages best practices in nursing.

The hospital launched a major advertising campaign to introduce its newest technology, “daVinci” robotic surgery for prostate cancer. Left to right: Drs. Joseph Wagner, Steve Shichman and Vincent Laudone.

Eugene Willingham, a member of the Environmental Services staff at the IOL, was voted Employee of the Year for 2004. John Meehan congratulates him in this photo.

The Pathology Department celebrated renovations and new equipment. Left to right: Lisa Ware, Nate Renouf, Carrol Labbe and Elizabeth Regal.
The Auxiliary’s annual holiday plant sale is always a festive day in the lobby and cafeteria. From left: Marianne Roesner, Wendy and Donald Stier and Lynn Carey.

Kevin Hannifan, right, acts as doorman at the unveiling of our newly renovated elevators in High Building.

As usual, the crowd at the Quarter Century Club’s annual party enjoyed the dancing and food and camaraderie.

At the Auxiliary’s spring plant sale are, from left: Penny Marziali, Marianna Zazzaro, Nancy Kennedy, Susan Ely and Karen Hewes.

The annual Employee Holiday Party, supported by the Auxiliary, is a popular event among the staff. L to R: Linda Goldman, Marilyn Rettig, Joe D’Amato, Ki Miller, Lynn Carey and Nancy Kennedy.

In June, Hartford Hospital helped open a new research lab with Genomas, a genomics research company. Cutting the ribbon are, from left: a representative of the city of Hartford, Gualberto Ruano, MD, director of Genomas, Laurine Bow, PhD, and John Meehan. At the reception are, from left: John Meehan, Dr. Ruano, Mayor Eddie Perez and Henry Low, MD.

Harry and Helen Gray graced the Cancer Center’s annual event, “Celebrate Life.”

Gary Heller, MD, far right, held a press conference to announce a new major study designed to determine if women would benefit equally from the same nuclear stress test that is routinely recommended for men. With him is Jennifer H. Mieres, MD, a co-investigator, and William Boden, MD, Director of Cardiology.

Dennis House, right, anchor for Channel 3, appeared here to help Jeff Lawton kick off the hospital’s annual United Way campaign.

The hospital’s research center in the ERC, making beds, staff and support services available to researchers, held an open house to show off new facilities. Liz Roper, left and Al Herzog, MD, address the visitors.
## CONSOLIDATED BALANCE SHEET

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<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and short-term investments</td>
<td>$ 25,729,830</td>
<td>$ 10,231,150</td>
</tr>
<tr>
<td>Accounts receivable, less allowance</td>
<td></td>
<td></td>
</tr>
<tr>
<td>for doubtful accounts</td>
<td>83,722,301</td>
<td>80,650,460</td>
</tr>
<tr>
<td>Other current assets</td>
<td>43,233,499</td>
<td>43,880,411</td>
</tr>
<tr>
<td>Total current assets</td>
<td>152,685,630</td>
<td>134,762,021</td>
</tr>
<tr>
<td>Restricted and Unrestricted investments</td>
<td>391,886,295</td>
<td>371,392,897</td>
</tr>
<tr>
<td>Funds held in trust by others</td>
<td>119,451,777</td>
<td>113,298,571</td>
</tr>
<tr>
<td>Prepaid pension and other assets</td>
<td>73,637,472</td>
<td>67,111,645</td>
</tr>
<tr>
<td>Property, plant and equipment</td>
<td></td>
<td></td>
</tr>
<tr>
<td>net of accumulated depreciation</td>
<td>290,080,097</td>
<td>295,953,895</td>
</tr>
<tr>
<td>Total Assets</td>
<td>$1,027,741,271</td>
<td>$982,519,029</td>
</tr>
<tr>
<td><strong>LIABILITIES AND NET ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>$ 31,229,170</td>
<td>$ 30,009,627</td>
</tr>
<tr>
<td>Salaries, wages, payroll taxes and</td>
<td></td>
<td></td>
</tr>
<tr>
<td>amounts withheld from employees</td>
<td>24,354,699</td>
<td>26,168,133</td>
</tr>
<tr>
<td>Other current liabilities</td>
<td>18,160,178</td>
<td>17,422,886</td>
</tr>
<tr>
<td>Total current liabilities</td>
<td>73,744,047</td>
<td>73,600,646</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>48,236,370</td>
<td>47,287,806</td>
</tr>
<tr>
<td>Bonds payable</td>
<td>45,940,000</td>
<td>45,940,000</td>
</tr>
<tr>
<td>Net assets</td>
<td>859,820,854</td>
<td>815,690,577</td>
</tr>
<tr>
<td>Total liabilities and net assets</td>
<td>$1,027,741,271</td>
<td>$982,519,029</td>
</tr>
</tbody>
</table>
## Year ended September 30

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net revenues from services to patients</td>
<td>$538,892,947</td>
<td>$500,154,992</td>
</tr>
<tr>
<td>Other revenues</td>
<td>98,945,795</td>
<td>91,601,221</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>637,838,742</strong></td>
<td><strong>591,756,213</strong></td>
</tr>
<tr>
<td>Salaries</td>
<td>275,138,878</td>
<td>263,997,675</td>
</tr>
<tr>
<td>Employee benefits</td>
<td>74,831,885</td>
<td>60,228,701</td>
</tr>
<tr>
<td>Supplies</td>
<td>109,649,299</td>
<td>100,478,272</td>
</tr>
<tr>
<td>Purchased services</td>
<td>95,099,125</td>
<td>92,368,339</td>
</tr>
<tr>
<td>Capital costs</td>
<td>50,135,265</td>
<td>47,879,536</td>
</tr>
<tr>
<td>Research expense</td>
<td>9,860,635</td>
<td>8,518,475</td>
</tr>
<tr>
<td>Bad Debts</td>
<td>22,852,442</td>
<td>22,221,151</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$637,567,529</strong></td>
<td><strong>$595,692,149</strong></td>
</tr>
<tr>
<td>Income from operations</td>
<td>$ 271,213</td>
<td>$(3,935,936)</td>
</tr>
</tbody>
</table>

### Gross Patient Revenues

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>A Medicare &amp; Champus</td>
<td>45.25</td>
<td>45.10</td>
</tr>
<tr>
<td>B HMOs</td>
<td>32.61</td>
<td>31.27</td>
</tr>
<tr>
<td>C Medicaid</td>
<td>10.84</td>
<td>11.03</td>
</tr>
<tr>
<td>D Insurance &amp; other</td>
<td>6.86</td>
<td>8.64</td>
</tr>
<tr>
<td>E Medicaid managed care</td>
<td>4.45</td>
<td>3.96</td>
</tr>
</tbody>
</table>

### Total Expenses

<table>
<thead>
<tr>
<th></th>
<th>2004</th>
<th>2003</th>
</tr>
</thead>
<tbody>
<tr>
<td>F Salaries</td>
<td>43.15</td>
<td>44.32</td>
</tr>
<tr>
<td>G Supplies</td>
<td>17.20</td>
<td>16.87</td>
</tr>
<tr>
<td>H Purchased services</td>
<td>14.92</td>
<td>15.51</td>
</tr>
<tr>
<td>I Employee benefits</td>
<td>11.74</td>
<td>10.11</td>
</tr>
<tr>
<td>J Capital costs</td>
<td>7.86</td>
<td>8.04</td>
</tr>
<tr>
<td>K Research expense</td>
<td>1.55</td>
<td>1.43</td>
</tr>
<tr>
<td>L Bad debts</td>
<td>3.58</td>
<td>3.73</td>
</tr>
<tr>
<td>Category</td>
<td>2004</td>
<td>2003</td>
</tr>
<tr>
<td>------------------------</td>
<td>--------</td>
<td>--------</td>
</tr>
<tr>
<td>Discharges</td>
<td>37,446</td>
<td>36,806</td>
</tr>
<tr>
<td>Patient Days</td>
<td>219,452</td>
<td>212,886</td>
</tr>
<tr>
<td>Average Length of Stay (in days)</td>
<td>5.86</td>
<td>5.78</td>
</tr>
<tr>
<td>Emergency Room Visits</td>
<td>79,544</td>
<td>76,858</td>
</tr>
<tr>
<td>Total Surgeries</td>
<td>29,069</td>
<td>29,709</td>
</tr>
<tr>
<td>Births</td>
<td>3,977</td>
<td>3,995</td>
</tr>
<tr>
<td>Outpatient Visits</td>
<td>111,222</td>
<td>113,353</td>
</tr>
</tbody>
</table>
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Charles G. Woodward Fund
Mary S. Woodward Fund
Henry I. Wright Fund*

Trust Funds not held by the Treasurer of the Hartford Hospital from Fleet National Bank as trustee:
Grace Edith Bliss Trust
Grace Edith Bliss Trust
u/w/o Frederick S. Bliss
David Cray, J.r., Trust
Rene H. Hills Trust
Sara Pardee Trust
J oseph P. Trumbull Trust
Frank W. Weston Trust
M ary Botsford Trust
George J. Capewell Foundation
u/w/o Garafella Capewell
u/w/o George J. Capewell, J.r.
u/w/o Mary A. Capewell
u/w/o Ida G. Capewell
I. Kent Fulton Trust
W illiam L. M ontague
E thel Wood Thomas Trust
Aaron W. C. Williams Trust
Charles G. Woodward Trust
Grace Holcomb Humphrey Trust

Trust Funds not held by the Treasurer of the Hartford Hospital from Fleet National Bank as trustee:
Elizabeth C. Bacon
William T. Bacon
J ohn F. Baker Fund
Alice M. Bartholomew
M ary J ane Blackman Fund
Brooks-Woodford M emorial Fund
F. A. Brown Fund

Trust Funds not held by the Treasurer of the Hartford Hospital from Fleet National Bank as trustee:
J ohn G. J ane M . Austin Trust
Edwin H. Bingham Trust
Harriet Bundy Est. Trust
W illie O. Burr Trust
Elizabeth M. Burt Trust
J ohn J. Corning Trust
David Cray, J.r. Trust
Flora M. Cray Trust
Harriet Dickman Trust
Emma B. Fehrer Trust
George Gay Trust
Lelia C. Hunter Trust
Charles A. Hunter Trust
Emma B. Lane Est. Trust
Sarah Pardee Trust
L ewis R. Roraback Trust
E. Terry Smith Trust
W inchell Smith Trust
Louise Terry Trust
J oseph P. Trumbull Trust
F rank W. Weston Trust
Anna C.F. Butler Trust
George J. Capewell Foundation
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u/w/o George J. Capewell, J.r.
u/w/o Mary A. Capewell
u/w/o Ida G. Capewell
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u/w/o Ida G. Capewell
W illiam R. M organ Trust
Aaron W. C. Williams Trust
Charles G. Woodward Trust
J ulia S. Reynolds Trust

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William T. Bacon
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M ary J ane Blackman Fund
Brooks-Woodford M emorial Fund
F. A. Brown Fund
HOSPITAL AFFILIATIONS
Primary affiliate of the University of Connecticut School of Medicine for both undergraduate and graduate medical education. Hartford Hospital has three residencies plus thirteen integrated residencies in conjunction with the Capital Area Health Consortium. The hospital also sponsors fifteen Hartford Hospital fellowships and sixteen from the integrated program.

Affiliate of:
The University of Connecticut for graduate education in oral surgery.

Affiliate and partner with:
Dartmouth Medical School for undergraduate medical education.

Allied health affiliations with:
A. I. Prince Technical School
Boston University
Briarwood College
Connecticut Children’s Medical Center
Connecticut School of Massage Therapy
Ithaca College
Manchester Community Technical College
Naugatuck Valley Community Technical College
New England University
Northeastern University
Quinnipiac College
University of Rhode Island
Sacred Heart University
Saint Joseph College
Simmons College
Springfield Community Technical College
Springfield College
Tufts University
Tunxis Community Technical College
University of Connecticut
University of Hartford
University of Vermont
Yale University

NURSING AFFILIATIONS
LPN Program
Cheney Technical College
Associate Degree
Capitol Community College
Baccalaureate
Saint Joseph College
University of Connecticut
Upper Division Baccalaureate
Central Connecticut State University
University of Hartford
Master’s Program
Amherst
Boston College
Northeastern University
University of Connecticut
University of Hartford
University of Massachusetts
Sacred Heart University
Seton Hall
UMASS – Dartmouth
UMASS – Worcester
Western Connecticut State University
Yale University

Martha W. Brown Fund
Wickliffe S. Buckley Fund
Louise S. Bunce Fund
Harriet Turner Burnham Fund
Silas Chapman, Jr., Fund
Mabel H. P. Clark Fund
Susan S. Clark
Caroline L. Cooley
Josephine H. Davis Fund
Charles E. Fox Fund
u/w/o Frederick K. Fox
Bernadine D. Gale Fund
Charles S. Goodwin Fund
u/w/o Charles L. Goodwin
Jessie I. Herriman Fund
Elsie M. S. Hills Fund
Stephen Hills Fund
Mrs. Henry P. Hitchcock
Charles L. Hubbard Fund
Keney Fund
George Rice Lester Fund
George S. Lewis
u/w/o Cornelia B. Hinsdale
Emma Brown Lyman
Mary P. Mansfield Fund
Eliza F. Mix
John Porter and
Caroline E. Porter Fund
Edward V. Preston and
Clara M. Preston Fund
Judson H. Root Fund
W. C. Russell Fund
Ellen T. Smith
William L. Sugden Fund
Catherine Tuttle Fund
u/w/o Sarah Tuttle
William Tuttle u/w/o Sarah Tuttle
Bertha B. Woodford Fund
Charles G. Woodward Fund
Mary S. Woodward Fund
P. Henry Woodward Fund

* Those starred are “Free Bed” funds which have been given to enable the hospital to provide care to any and all, based on financial need on application.
### Officers

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<tbody>
<tr>
<td>Arthur Tarantino, MD</td>
<td>President</td>
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<tr>
<td>Witold Waberski, MD</td>
<td>Anesthesiology</td>
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<td>Michael Conway, MD</td>
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<td>Joseph J. Klimek, MD</td>
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<td>Leslie I. Wolfson, MD</td>
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<td>Arnold Rossi, MD</td>
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<td>Stephen L. Curry, MD</td>
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### Medical Department Directors

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<tr>
<td>Vern Kwock, DM D</td>
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<tr>
<td>Lenworth Jacobs, MD</td>
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### Medical Staff

- Abbosh, J.asmine M., MD; Allergy & Immunology; Active
- Abbott, Kathleen M., MD; Physical Medicine/Rehab; Active
- Abbott, Lincoln F., MD; Emergency Medicine; Active
- Aberizk, William J., MD; Radiation Oncology; Honorary
- Abraham, Richard I., MD; Internal Medicine; Courtesy
- Abramovich, Irene, MD; Psychiatry; Courtesy
- Abriola, Kenneth P., MD; Infectious Disease; Active
- Achong, M. Natalie, MD; Obstetrics & Gynecology; Active
- Adamenko, Robert S., MD; Pediatrics; Active
- Adams, Nicole, APRN; Surgical Critical Care; Adjunct
- Adelson, Lester, MD; Pathology/Lab Medicine; Honorary
- Aferzon, Joseph, MD; Neurosurgery; Courtesy
- Agnihotri, Vivek, MD; Psychiatry; Courtesy
- Ahmed, Irshad, MBBS; Psychiatry; Courtesy
- Ahmed, Sheikh I., MD; Pediatrics; Active
- Ahn, William B., MD; Anesthesiology; Active
- Ajjagottu, Vijaya, MBBS; Internal Medicine; Active
- Albergo, Patrick F., MD; Ophthalmology; Courtesy
- Albertsen, Peter C., MD; Urology; UConn Consulting
- Alder, William C., MD; Psychiatry; Active
- Algranati, Paula, MD; Pediatrics; Courtesy
- Al-Husein, Iyad, MD; Internal Medicine; Active
- Alkey dati, Abd U., MD; Cardiology; Courtesy
- Allan, Thomas R., MD; Obstetrics & Gynecology; Active
- Allemann, Kim M., APRN; Surgery; Adjunct
- Allen, Gretchen L., MD; Obstetrics & Gynecology; Active
- Almdinger, Philip D., MD; Cardiothoracic Surgery; Active
- Almiento, Felix A., MD; Physical Medicine/Rehab; Courtesy
- Alston, Cynthia E., APRN; Psychiatry; Adjunct
- Alter, Burton N., MD; Surgery; Honorary
- Altman, Arnold J., MD; Pediatric Hematology / Oncology; UConn Courtesy
- Altonji, Paul F., MD; Anesthesiology; Active
- Alvarez, James, PA-C; Orthopedics; Adjunct
- Alvaro, Vincent M., PA-C; Emergency Medicine; Adjunct
- Ambio, Wendy, MD; Obstetrics & Gynecology; Courtesy
- Ambrogio, Riccardo, DM D; Dentistry / OMF Surgery; Active
- Ambrose, Susan M., MD; Emergency Medicine; Active
- Anastasio, Anthony, MD; Obstetrics & Gynecology; Courtesy
- Anastasio, George D., MD; Internal Medicine; Active
- Anderson, Elizabeth A., CRNA; Anesthesiology; Adjunct
- Anderson, Gustav W., MD; Neurology; Honorary
- Andriele, Vincent T., MD; Internal Medicine; Consulting
- Angeluzi, Diane T., CRNA; Anesthesiology; Adjunct
- Annquillare, Joseph T., MD; Internal Medicine; Active
- Anson, Nancy O., APRN; Emergency Medicine; Adjunct
- Anzayonwu, Samuel K., MD; Internal Medicine; Active
- Aponte-Slater, Olga, MD; Psychiatry; Courtesy
- Appel, Elizabeth A., MD; Internal Medicine; Courtesy
- Arrof, Mehdin K., MD; Psychiatry; Active
- Arena, Nancy F., PA-C; Gastroenterology; Adjunct
- Arky, Lawrence M., MD; Obstetrics & Gynecology; Courtesy
- Armstrong, Alan S., PA-C; Radiology; Adjunct
- Arnold, Philip B., MD; Physical Medicine/Rehab; Active
- Aronow, Michael S., MD; Orthopedics; UConn Courtesy
- Arose, Bruce P., MD; Radiology; Active
- Ashmead, Duffield, MD; Plastic/Reconstructive Surgery; Active
- Atta Mubarak, Kofi, MD; Gastroenterology; Courtesy
- Atton, Andrew V., MD; Dermatology; Active
- Ayre, Mary, MD; Psychiatry; Consulting
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<td>MD; Internal Medicine</td>
<td>Active</td>
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<td>Buononono, Ronald J.</td>
<td>MD; Internal Medicine</td>
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<td>Burgmeier, Leonard J.</td>
<td>PA-C; Emergency Medicine</td>
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<td>MD; Internal Medicine</td>
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<td>Burnett, Robert W.</td>
<td>MD; Pathology/Lab Medicine</td>
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<td>Burton, Kevin J.</td>
<td>MD; Orthopedics</td>
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<td>Bush, Frank J.</td>
<td>MD; Pediatrics</td>
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<td>Bushell, Adolphus</td>
<td>DDS; Endodontics</td>
<td>Active</td>
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<td>Butler, Alan R.</td>
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<td>Butlerfield, Kevin J.</td>
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<td>Cable, Allison S.</td>
<td>MD; Neurosurgery</td>
<td>Active</td>
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<td>MD; Psychiatry</td>
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<td>Calhoun, Richard</td>
<td>MD; Obstetrics &amp; Gynecology</td>
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<td>Cancelliere, Marionne</td>
<td>MD; APN; Psychiatry</td>
<td>Active</td>
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<td>Canavari, Daniela D.</td>
<td>PA-C; Urology</td>
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<td>Cannon, John L.</td>
<td>MD; Internal Medicine</td>
<td>Honorary</td>
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<td>Cantin, J.</td>
<td>MD; Surgery</td>
<td>Active</td>
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Cipolla, Donna M., MD; Gastroenterology; Active
Cieck, Mindi M., APRN; Plastic/Reconst Surgery; Adjunct
Ciafone, Russell A., MD; Cardiology; Courtesy
Cardon, J. ohn, M. D; Internal Medicine; Courtesy
Carley, Matthew D., M.D; Nephrology; Active
Carley, Nina H., M.D; Infectious Disease; Courtesy
Carlton, Lawrence S., M.D; Internal Medicine; Honorary
Carlton, Richard D., M.D; Ophthalmology; Courtesy
Carpenter, Robert J., M.D; Otorhinolaryngology; UConn Courtesy
Carpentieri, Joseph, M.D; Ophthalmology; Courtesy
Carriero, Lucy, M.D; Anesthesiology; Active
Carter, Allen L., Ph.D; Psychiatry; Consulting
Cartun, Richard W., Ph.D; Pathology/Lab Medicine; Consulting
Caruso-Bergman, Marcia, APRN; Oncology; Adjunct
Carver, H. Wayne, M.D; Pathology/Lab Medicine; Consulting
Case, Arnold L., M.D; Obstetrics & Gynecology; Honorary
Cassens, Geraldine P., Ph.D; Psychiatry; Consulting
Castiglione, Charles L., M.D; Plastic/Reconst Surgery; Active
Castner, J. James, M. D; Ophthalmology; Active
Cavanagh, Norman J., M.D, D.M.D; Dentistry / OM F Surgery; Active
Cavanna, Christopher A., PA-C; Emergency Medicine; Adjunct
Cavus, Idil, M.D, Ph.D; Psychiatry; Courtesy
Cech, Alex C., M.D; Plastic/Reconst Surgery; Active
Cercioli, Robert L., M.D; Pediatrics; Courtesy
Ceruzzi, William, M.D; Anesthesiology; Active
Chaffkin, Linda M., M.D; Obstetrics & Gynecology; Active
Chagnon, Raymond J., M.D; Internal Medicine; Active
Chamberlain, Robert D., M.D; Internal Medicine; Courtesy
Chamberlin, Douglas E., M.D; Psychiatry; Active
Chameides, Leon, M.D; Pediatric Cardiology; Honorary
Chamagne, Joanne, M.T; Internal Medicine; Adjunct
Chandawarkar, Aarit R., M.D; Pediatrics; Active
Charpentier, Christine, PA-C; Cardiology; Adjunct
Charpentier, Kevin P., M.D; Transplantation Surgery; Active
Chartoff, Stanley E., M.D, M.P.H; Emergency Medicine; Active
Chawla, Surendra K., M.D; Surgery; Consulting
Cheffer, Eric T., M.T; Internal Medicine; Adjunct
Chere, Nancy E., APRN; Internal Medicine; Adjunct
Cherrone, Deanna M., M.D; Internal Medicine; Active
Cherry, David A., M.D; Surgery; Courtesy
Chiappetta, Russell, M.D; Orthopedics; Courtesy
Chilton, Daniel, M.D; Internal Medicine; Courtesy
Chin, Daniel W., M.D; Ophthalmology; Courtesy
Chin, M.ark T., M.D; Anesthesiology; Active
Cho, Bruce S., M.D; Neurosurgery; Courtesy
Christino, Annemarie T., CRNA; Anesthesiology; Adjunct
Chrostowski, Violetta, APRN; Neurosurgery; Adjunct
Chung, David Y., M.D; Anesthesiology; Active
Chung, Kyung H., M.D; Internal Medicine; Active
Cifone, Russell A., M.D; Cardiology; Courtesy
Ciaravino, Carmen C., L.C; Internal Medicine; Adjunct
Ciccolini, Darren, PA-C; Emergency Medicine; Adjunct
Cieck, Mindi M., APRN; Plastic/Reconst Surgery; Adjunct
Ciesielki, Thomas E., M.D; Anatomic Pathology; Active
Ciocca, Cristina L., PSY.D; Psychiatry; Consulting
Cipolla, Donna M., M.D; Gastroenterology; Active
Civetta, Joseph M., M.D; Surgical Critical Care; Active
Clark, Coryn B., APRN; Obstetrics & Gynecology; Adjunct
Clark, William E., M.D; Pathology/Lab Medicine; Honorary
Clark, Collier, David, APRN; Emergency Medicine; Adjunct
Cleary, Francis B., D.D.S; Dentistry; Courtesy
Clerkin, Edward A., M.D; Internal Medicine; Active
Cloutier, Michel M., M.D; Pediatric Pulmonology; UConn Courtesy
Clubb, Kevin, M.D; Emergency Medicine; Courtesy
Clubb, Ma ria, M.D; Anesthesiology; Active
Cluett, Jayne, M.D; Obstetrics & Gynecology; Courtesy
Clyne, Christopher A., M.D; Cardiology; Active
Cohen, Eric B., M.D; Psychiatry; Active
Cohen, Eric D., M.D; Psychiatry; Active
Cohen, Erik L., M.D; Pediatrics; Active
Cohen, Gary P., M.D; Internal Medicine; Courtesy
Cohen, J. effrey L., M.D; Surgery; Active
Cohen, Leonard, M.D; Internal Medicine; Courtesy
Cohen, Maria, M.D; Obstetrics & Gynecology; Active
Cohen, Robert B., M.D; Internal Medicine; Courtesy
Cohen-Abbo, Alberto, M.D; Pediatrics; Active
Cole, Solon R., M.D; Pathology/Lab Medicine; Honorary
Coey, Geoffrey M., M.D; Surgery; Honorary
Collias, James C., M.D; Neurosurgery; Honorary
Collins, Kevin L., DO; Internal Medicine; Active
Colliton, Fellice D., M.D; Obstetrics & Gynecology; Courtesy
Colucci, Jeniffer, APRN; Pulmonology; Adjunct
Conard, Frederick U., M.D; Radiology; Active
Conard, Cynthia D., M.D; Psychiatry; Courtesy
Conrad, William D., M.D; Anesthesiology; Active
Contrino, Josephine, M.D; Internal Medicine; Active
Conway, Edward J., M.D; Internal Medicine; Honorary
Conway, Mark, M.D; Psychiatry; Honorary
Conway, Michael M., M.D; Pulmonology; Active
Conway, Stephen R., M.D; Neurology; Active
Coote, Ronald W., M.D; Surgery; Honorary
Cooney, John R., M.D; Anesthesiology; Active
Cooper, Brian W., M.D; Infectious Disease; Active
Cooper, Martin M., M.D; Psychiatry; Active
Corbett, Lisa Q., APRN; Physical Medicine/Rehab; Adjunct
Corcoran, Della M., M.D; Pediatrics; Courtesy
Corning, Joseph J., M.D; Cardiology; Courtesy
Corradino, Joan F., APRN; Internal Medicine; Adjunct
Correll, Robert E., PhD; Neurosurgery; Consulting
Cortes, Vicente, M.D; Emergency Medicine; Active
Cortland, Renee C., M.D; Obstetrics & Gynecology; Active
Costello, Ruth, CRNA; Anesthesiology; Adjunct
Currier, Allen A., M.D; Radiology; Active
Curry, Stephen L., M.D; Obstetrics & Gynecology; Active
Cusick, Eileen E., APRN; Internal Medicine; Adjunct
Cutler, Richard S., D.P.M; Podiatry; Courtesy
Cyr, M aryn Ann, APRN; Cardiothoracic Surgery; Adjunct
Czaja, Ronald J., M.D; Obstetrics & Gynecology; Courtesy
Czarnowski, Mary J., M.D; Dentistry; Active
D
D’Agostino, Darrin C., DO; Internal Medicine; Active
D’Ambruoso, Dominic C., M.D; Anesthesiology; Honorary
D’Avella, John F., M.D; Nephrology; Active
D’Occhio, M arzina S., CRNA; Anesthesiology; Adjunct
Dabrowski, Cindy A., PA-C; Cardiology; Adjunct
Dacosta, Jose L., M.D; Internal Medicine; Active
Dacosta, Maria M., M.D; Psychiatry; Active
Daggett, Deanne, M.D; Anesthesiology; Active
Daigle, Karen, M.D; Pediatric Pulmonology; UConn Courtesy
Daigneault, Maria S., APRN; Surgery; Adjunct
Dailie, Mark E., M.D; Hematology; Active
D’Alessandro, Richard A., M.D; Endodontics; Active
Dalton, George R., M.D; Pediatrics; Courtesy
Daman, Laura, A., M.D; Dermatology; Active
Damon, Heather W., PA-C; Emergency Medicine; Adjunct
Danitz, Mitchel, PhD; Psychiatry; Clinical Affiliate
Danyliw, Joseph M., M.D; Internal Medicine; Courtesy
Das, Amal, M.B.B.S; Obstetrics & Gynecology; Active
De Carolis, Kenneth A., M.D; Radiology; Honorary
Decker, Kenneth A., CST/CFPA; Cardiothoracic Surgery; Adjunct
Deckers, Peter J., M.D; Surgery; Active
Deegan, Patrick S., PA-C; Radiology; Adjunct
Deen, Naseen, M.D; Pediatrics; Active
De Fusco, Patricia, A., M.D; Internal Medicine; Active
DeGennaro, Beth Anne D., M.D; Emergency Medicine; Active
DeGiovanni, James C., Ph.D; Psychiatry; Consulting
De Graff, Arthur C., M.D; Pulmonology; Active
Dejesus, Daniel, PA-C; Emergency Medicine; Adjunct
Dekker, Paul T., M.D; Hematology; Active
Delgado, J oao H., M.D; Emergency Medicine; Active
Delucia, Orlando, M.D; Plastic/Reconst Surgery; Active
DelValle, Elysia M., M.D; Internal Medicine; Active
DeMarcaida, J. Antonelle, M.D; Neurology; Active
Denton, Cleveland R., M.D; Internal Medicine; Honorary
DeMantis, Carla, M.D; Obstetrics & Gynecology; Courtesy
DeShais, Michael R., DO; Internal Medicine; Active
Deutsch, Larry, M.D; Pediatrics; Active
DeVassy, Karen S., M.D; Internal Medicine; Active
Deveaux, Monique L., M.D; Pediatrics; Active
Dezi, Cynthia J., CRNA; Anesthesiology; Adjunct
Diament, Sharon A., M.D; Pulmonology; Active
Diamon, Peter H., M.D; Anesthesiology; Active
Diana, Daniel J., M.D; Pediatric Cardiology; Active
Dicks, Barbara, APRN; Internal Medicine; Adjunct
Dicks, Robert S., M.D; Internal Medicine; Active
Dieck, John H., DO; Anesthesiology; Active
Diefenbach, Gretchen J., Ph.D; Psychology; Consulting
Dieterich, Steven R., M.D; Internal Medicine; Active
Di Giuseppe, Joseph A., M.D; Anatomic Pathology; Active
Di Leo, Philip E., M.D; Obstetrics & Gynecology; Courtesy
DIMario, Francis J., M.D; Pediatric Neurology; UConn Courtesy
Dinowitz, Kevin, M.D; Ophthalmology; Active
DiStefano, Leo J., M D; Pediatrics; Active
Dixon, Jonathan A., M D; Rheumatology; Active
Doane, Ellen, M T; Internal Medicine; Adjunct
Dobkin, Eric D., M D; Surgical Critical Care; Active
Dobrow, Robert J., M D; Cardiology; Honorary
Doelger, Peter J., M D; Obstetrics & Gynecology; Active
Dolan, Thomas C., DDS; Dentistry; Active
Dolin, Scott L., M D; Ophthalmology; Active
Dolinsky, Paul A., M D; Internal Medicine; Active
Domenchini, David J., M D; Endocrinology; Active
Domínguez, Yuri L., CRNA; Anesthesiology; Adjunct
Donahue, Ann S., APRN; Emergency Medicine; Adjunct
Donahue, George M., M D; Internal Medicine; Courtesy
Donaldson, James O., M D; Neurology; UConn Courtesy
Donnelly, Susan L., PA-C; Surgery; Adjunct
Donovan, James F., M D; Obstetrics & Gynecology; UConn Courtesy
Donovan, James P., M D; Orthopedics; Honorary
Donovan, Thomas J., M D; Surgery; Honorary
Donshek, Peter C., M D; Ophthalmology; Active
Doot, Dianne L., M D; Internal Medicine; Active
Dornelas, Ellen A., PhD; Cardiology; Consulting
Dorobisz, Agatha T., PA-C; Surgery; Adjunct
Dougherty, James E., M D; Cardiology; Active
Dow, Michael A., PA-C; Surgery; Adjunct
Dowd, Donald R., DDS; Dentistry; Honorary
Dowsett, Robert J., M D; Radiation Oncology; Active
Dregna, Jessica , APRN; Orthopedics; Adjunct
Drescher, Michael J., M D; Emergency Medicine; Active
Drezner, A. David , M D; Surgical Critical Care; Active
Druckemiller, William H., M D; Neurosurgery; Active
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Dubin, Nathan L., MD; Dentistry; Honorary
Dudek, Beverly A., M D; Psychiatry; Active
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Duffy, Allyson N., M D; Pediatrics; Active
Duffy, James , CRNA; Psychiatry; Active
Dugan, William J., M D; Anesthesiology; Active
Dumaguin, Neil L., M D; Psychiatry; Active
Duncan, Brett H., M D; Cardiology; Active
Dworkin, Paul H., M D; Pediatrics; Active
Dwyer, Mary E., CRNA; Anesthesiology; Adjunct
Dym, Hal M., DM; Dentistry; Active
Dzieczkowski, Jeffrey S., M D; Internal Medicine; Courtesy

E

Ebbets, Judith A., APRN; Psychiatry; Adjunct
Edelen, Paul V., MD; Internal Medicine; Courtesy
Edelstein, Stanley W., M D; Obstetrics & Gynecology; Courtesy
Edwards, Martin G., M D; Ophthalmology; Active
Egan, James F., M D; Obstetrics & Gynecology; Courtesy
Ehlers, William H., M D; Ophthalmology; UConn Courtesy
Eisenberg, Ellen, DM; Pathology/ Lab Medicine; Consulting
Eisenfeld, Leonard L., M D; Neonatology; Active
Elderkin, Eugene , CRNA; Anesthesiology; Adjunct
Elabbad, Essam-Elidin M., M D; Psychiatry; Active
Elligers, Kenneth W., M D; Obstetrics & Gynecology; Courtesy
Elliot, Catherine , CRNA; Anesthesiology; Adjunct
Elliot,Mark , CRNA; Anesthesiology; Adjunct
Ellis, Maria L., M D; Obstetrics & Gynecology; Courtesy
Ellison, Lee H., M D; Cardiothoracic Surgery; Honorary
Ely, Matthew G., M D; Urology; Active
Emmel, David K., M D; Ophthalmology; Active
Engler, Peter W., M D; Internal Medicine; Active
Epes, Helen M., APRN; Psychiatry; Adjunct
Epperson, C. Neill , M D; Psychiatry; Courtesy
Erdil, Michael , M D; Internal Medicine; Active
Ergin, M. T., M D; Surgery; Honorary
Erickson, Carol J., APRN; Pediatrics; Adjunct
Erman, Spencer G., M D; Internal Medicine; Active
Erol, Ali O., M D; Internal Medicine; Active
Estime, Pierre H., DO; Internal Medicine; Courtesy
Estrella, David, Elizabeth , M D; Pediatrics; Consulting
Evans, Jerome M., PA-C; Psychiatry; Active
Everhart-Caye, Maria A., M D; Nephrology; Active
Ewald, Edward M., M D; Internal Medicine; Active

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Factor, Jeffrey , M D; Pediatric Allergy; Active
Fadakar, Parvin, M D; Pediatrics; Active
Fagan, Patricia L., M D; Obstetrics & Gynecology; Active
Fantl, Eugene , M D; Pediatrics; Active
Fantoni, Christina , LNM; Obstetrics & Gynecology; Adjunct
Farley, Steve W., DDS; Dentistry; Courtesy
Farrell, Elisabeth H., PA-C; Surgery; Adjunct
Farrell, John M., PA-C; Emergency Medicine; Adjunct
Farrell, William J., M D; Cardiology; Active
Farwell, Mary E., M D; Obstetrics & Gynecology; Active
Faucher, Sue-Ann, PA-C; Neurosurgery; Adjunct
Feder, Henry , M D; Pediatric Infectious Disease; UConn

Fresno, Carlos , CRNA; Anesthesiology; Adjunct
Freeman-Bosco, Linda S., APRN; Cardiothoracic Surgery; Adjunct
Freilich, Cecile R., M D; Pediatrics; Active
Frey, John E., PA-C; Radiology; Active
Fromson, Thomas N., M D; Pediatrics; Active
Fry, Brian M., PA-C; Emergency Medicine; Adjunct
Fuoco, Michael N., MD; Psychiatry; Clinical Affiliate
Fulkerson, J. John , M D; Orthopedics; Courtesy
Fulmer, Robert P., MD; Emergency Medicine; Courtesy
G

Gabow, Andrew G., M D; Orthopedics; Active
Gagnon, Paul M., M D; Pediatrics; Courtesy
Gahm, Norman H., M D; Neurosurgery; Honorary
Galbraith, David A., DM; Dentistry / OM Surgery; Courtesy
Gallagher, Carol W., APRN; Gastroenterology; Adjunct
Gallagher, John M., MD; Peripheral Vascular Surgery; Active
Gallagher, Robert C., M D; Cardiothoracic Surgery; Active
Gallardo, Kathy , MD; Psychiatry; Courtesy
Gallucci, Nicholas T., PhD; Psychiatry; Clinical Affiliate
Galvin, John P., M D; Internal Medicine; Active

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Goracy, Edward S., DDS; Dentistry/OMF Surgery; Active
Gooneratne, Tilak C., MD; Pediatrics; Active
Googel, Fredric R., DMD; Dentistry/OMF Surgery; Active
Goodman, Marvin M., DDS; Dentistry; Active
Golub, Grant R., MD; Oncology; Honorary
Goldstein, Rachel A., DO; Internal Medicine; Active
Goldstein, Laurence J., MD; Psychiatry; Active
Goldman, Richard L., MD; Radiology; Active
Goldenthal, Carol , MD; Psychiatry; Clinical Affiliate
Goldenberg, Steven A., MD; Obstetrics & Gynecology; Courtesy
Goldenberg, Arnold M., MD; Internal Medicine; Active
Goldenberg, Steven A., MD; Gastroenterology; Courtesy
Goldenthal, Carol , MD; Cardiology; Honorary
Goldman, Richard L., MD; Radiology; Active
Goldner, Stephen H., MD; Internal Medicine; Active
Goldstein, Laurence J., MD; Psychiatry; Active
Goldstein, Rachel A., DO; Internal Medicine; Active
Goldstein, Robert B., MD; Anesthesiology; Active
Golioto, Michael J., MD; Gastroenterology; Active
Golub, Grant R., MD; Oncology; Honorary
Golub, Robert J., MD; Cardiology; Active
Goodman, Marvin A., DDS; Dentistry; Active
Googel, Fredric R., DM; Dentistry/OMF Surgery; Active
Gooran, Tilak, MD; Pediatrics; Active
Goracy, Edward S., DDS; Dentistry/OMF Surgery; Active
Gordon, Donald E., PA-C; Anesthesiology; Adjunct
Gordon, Jennifer L., PA-C; Anesthesiology; Adjunct
Gorenbein, Aleksandr J., MD; Emergency Medicine; Active
Gorzanc, Ann T., PA-C; Pediatrics; Adjunct
Gottlieb, Robert , LNM; Obstetrics & Gynecology; Adjunct
Goupil, Michael T., DDS; Dentistry/OMF Surgery; UConn
Goudy, Benson, Jr John C., MD; Orthopedics; Active
Graffagnino, Paul N., MD; Psychiatry; Honorary
Graham, Gerard F., DDS; Dentistry; Courtesy
Graham, Neville J., MD; Obstetrics & Gynecology; Active
Granier, Richard A., MD; Internal Medicine; Active
Grant, Jennifer H., MD; Obstetrics & Gynecology; Active
Grant, Robert J., MD; Emergency Medicine; Active
Grant, Kelsie Jane M., MD; Dermatology; Active
Graves, Virginia L., APRN; Pediatrics; Adjunct
Gray, Susan, APRN; Psychiatry; Adjunct
Graydon, R. James , MD; Urology; Active
Grayson, Donald R., MD; Psychiatry; Consulting
Grayson, Howard A., MD; Internal Medicine; Active
Grayson, Richard J., DPM; Podiatry; Courtesy
Green, Logan L., PhD; Psychology; Clinical Affiliate
Greenberg, Jonathan S., MD; Psychiatry; Active
Greene, Gerald S., MD; Orthopedics; Honorary
Greene, Laura M., DDS; Dentistry/OMF Surgery; Active
Greenspan, Beverly N., MD; Neurology; Courtesy
Greenspoon, Pamela, MD; Pediatrics; Active
Greenstein, Robert M., MD; Pediatrics; UConn Courtesy
Greenwood, Martha M., MD; Radiology; Active
Griebling, Jennifer L., LMN; Obstetrics & Gynecology; Adjunct
Grillo, Robert A., MD; Psychiatry; Courtesy
Grimes, Edward P., MD; Anesthesiology; Active
Grindle, Cynthia , APRN; Emergency Medicine; Adjunct
Griswold, Pamela C., MD; Obstetrics & Gynecology; Active
Groen, Brian J., MD; Radiology; Active
Groh, James B., MD; Anesthesiology; Active
Groover, Ronald J., MD; Emergency Medicine; Active
Grover, Rahul , MD; Pediatrics; Active
Gruca, Peter , PA-C; Emergency Medicine; Adjunct
Guancio, Basilio M., MD; Internal Medicine; Active
Guerra, Arthur , APRN; Psychiatry; Adjunct
Guertin, Danette C., APRN; Cardiology; Adjunct
Guiney, William P., MD; Obstetrics & Gynecology; Courtesy
Gunser, Charles A., MD; Internal Medicine; Honorary
Gupta, Bhushan C., MD; Pediatric Allergy; Active
Gupta, Rakesh, MD; Internal Medicine; Active
Gurka, John P., CRNA; Anesthesiology; Adjunct
Gurtman, Frances B., MD; Internal Medicine; Active
Gwozdecke, Stephen , PA-C; Emergency Medicine; Adjunct
Gwozdz, Theresa H., CRNA; Anesthesiology; Adjunct
Habelow, Wendy F., PhD; Psychiatry; Clinical Affiliate
Hackman, Jennifer T., MD; Anesthesiology; Active
Hall, Sharynn D., MD; Hematology; Active
Hallisey, Michael , MD; Radiology; Active
Hamoroff, Harvey J., MD; Internal Medicine; Active
Hammond, Jonathan A., MD; Cardiothoracic Surgery; Active
Hampton, Bryan M., PA-C; Surgery; Adjunct
Hampton, John Alan , PA-C; Surgery; Adjunct
Harmon, Walter R., MD; Internal Medicine; Active
Hancharyk, Irene, PA-C; Neurosurgery; Adjunct
Hanna, Nora N., MD; Child/Adolescent Psychiatry; Active
Hardy, James M., MD; Ophthalmology; Honorary
Harjai, J oakesh K., MD; Emergency Medicine; Active
Harovas, Arthur , DM; Dentistry; Active
Harrington, Corinne E., PhD; Psychiatry; Consulting
Harris, Gayle B., MD; Obstetrics & Gynecology; Courtesy
Harris, Thelissa A., MD; Psychiatry; Courtesy
Harrop, Catherine, MD; Internal Medicine; Active
Harvey, Richard C., MD; Pediatrics; Active
Hasan, Omar , MD; Internal Medicine; Active
Hassan, Mohamed N., MD; Neurology; Active
Hausler, Stephen H., MD; Radiation Oncology; Active
Hayes, Gail A., CRNA; Anesthesiology; Adjunct
Haymes, Michael , PhD; Psychiatry; Clinical Affiliate
Healy, Heather, MD; Emergency Medicine; UConn Courtesy
Hechtman, Daniel H., MD; Pediatric Surgery; Active
Heffernan, Thomas M., MD; Emergency Medicine; Courtesy
Heisler, Faye , MD; Psychiatry; Courtesy
Heller, Cynthia B., MD; Internal Medicine; Active
Heller, Felice A., MD; Pediatric Cardiology; Active
Heller, Gary V., MD; Cardiology; Active
Henken, Eleanor C., DM; Dentistry; Active
Henry, William B., MD; Pediatrics; Active
Heppburn, Robert H., MD; Urology; Honorary
Hepner, George R., MD; Pediatrics; Courtesy
Herlands, Stuart E., MD; Internal Medicine; Active
Hernandez, Patricia , APRN; Internal Medicine; Adjunct
Herr, Jennifer M., MD; Internal Medicine; Active
Herr, Jennifer A., APRN; Pediatrics; Adjunct
Hersch, Victor C., MD; Neonatology; Active
Herzig, Edward , DDS; Dentistry; Active
Hertzog, Alper , MD; Psychiatry; Active
Hess, Jennifer , PA-C; Urology; Adjunct
Hewett, William J., MD; Obstetrics & Gynecology; Honorary
Hight, Donald W., MD; Pediatric Surgery; Active
Hild, David H., MD; Hematology; Honorary
Hill, David A., MD; Ophthalmology; Active
Hineline, Martin , MD; Surgery; Honorary
Hine, Peter L., MD; Pediatrics; Active
Hirst, Jeffrey A., MD; Cardiology; Active
Hoang-Skawinska, Monika , PA-C; Anesthesiology; Adjunct
Hoffman, Eric H., MD; Emergency Medicine; Courtesy
Hochman, Howard I., MD; Urology; Active
Hodges, James W., DDS; Dentistry; Honorary
Hoffman, Deborah S., MD; Obstetrics & Gynecology; Active
Hoffman, Herbert S., MD; Internal Medicine; Active
Hoffman, James M., MD; Obstetrics & Gynecology; Courtesy
Hoffman, Lee A., MD; Pediatrics; Active
Hoffman, Martin G., DO; Gastroenterology; Courtesy
Holems, Paula S., APRN; Psychiatry; Adjunct
Holsbeke, Timothy J., PA-C; Internal Medicine; Adjunct
Holtman, Allison C., CRNA; Anesthesiology; Adjunct
Holup, Joseph , PhD; Infectious Diseases; Consulting
Hong, J oey E., MD; Pediatrics; Active
Johnson, Lori B., APRN; Psychiatry; Adjunct
Johnson, Georgann M., LNM; Obstetrics & Gynecology; Adjunct
Johnson, Fielding, MD; Pulmonology; Active
Johnson, Donald W., MD; Radiology; Honorary
Jimenez, Ramon E., MD; Surgery; Active
Jessiman, Tamara, CNM; Obstetrics & Gynecology; Adjunct
Jenner, Laura L., PA-C; Orthopedics; Adjunct
Jaroszewski, Edward L., MD; Psychiatry; Active
Jarasek, Nancy K., APRN; Psychiatry; Adjunct
January, Mildred H., MD; Psychiatry; Honorary
Jajoo, Devika N., MD; Radiology; Active
Jaffe, Adam J., PhD; Psychiatry; Consulting
Jacunski, Ewa M., MD; Obstetrics & Gynecology; Active
Jacobson, Sara J., MD; Pediatrics; Active
Jacobs, Rose E., PA-C; Surgery; Adjunct
Jacobs, Lenworth M., MD, MPH; Emergency Medicine; Active
Jacobs, Allan M., MD; Psychiatry; Consulting
Ivy, Michael E., MD; Surgery; Active
Iyer, V. Ramesh, MD; Pediatric Cardiology; Active
Izard, M. Kirk, MD; Nephrology; Active
Jacobs, Henry E., MD; Obstetrics & Gynecology; Active
Jacobs, Lon Worth M., MD, MPh; Emergency Medicine; Active
Jacobs, Rose, PA-C; Surgery; Adjunct
Jacobson, Sara J., MD; Pediatrics; Active
Jachniewski, J., MD; Obstetrics & Gynecology; Active
Jaffe, Adam J., PhD; Psychiatry; Consulting
Kack, Karita, CRNA; Anesthesiology; Adjunct
Kafier, Sheldon, MD; Internal Medicine; Active
Kagan, Jeffrey M., MD; Internal Medicine; Active
Kahan, Robert W., MD; Cardiology; Consulting
Kahn, Benjamin, MD; Internal Medicine; Active
Kahn, Michael, MD, PhD; Psychiatry; Active
Kallai, James E., MD; Cardiology; Active
Karabatsos, Yanna M., MD; Obstetrics & Gynecology; Active
Karebiani, Lisa, MD; Psychiatry; Active
Kasantis, Michael S., MD; Gastroenterology; Active
Karp, William L., MD; Emergency Medicine; Active
Kashani, Came N., MD; Internal Medicine; Active
Kastoff, Stephen J., MD; Cardiology; Active
Kates, Richard J., MD; Obstetrics & Gynecology; Active
Katz, Michael, MD; Pediatrics; Active
Katz, Steven M., MD; Psychiatry; Active
Kay, Richard, MD; Anesthesiology; Active
Keating, Herbert J., MD; Internal Medicine; Active
Keating, Kevin, MD; Pediatric Critical Care; Active
Keefe, Arthur D., MD; Internal Medicine; Active
Keene, Shallom J., CRNA; Anesthesiology; Adjunct
Keohoe, Fiona C., MD; Psychology; Consulting
Keightley, Deborah A., MD; Internal Medicine; Active
Kellerman, Roy, MD; Internal Medicine; Active
Kellner, Kathleen K., PA-C; Pediatric Ambulatory Medicine; Active
Kellner, Matthew, MD; Obstetrics & Gynecology; Active
Kelly, Christopher J., MD; Ophthalmology; Active
Kelly, Donald R., MD; Psychiatry; Active
Kelly, Martin, PA-C; Emergency Medicine; Active
Kelly, Patricia, MD; Cardiology; Active
Kels, Barry, MD; Ophthalmology; Active
Kelsey, Anita M., MD; Cardiology; Active
Kennedy, Hugh A., MD; Urology; Active
Kennedy, Patricia R., MD; Surgery; Active
Kerlin, Arline E., MD; Internal Medicine; Active
Kern, Kenneth A., MD; Surgery; Active
Kernisan, Gregory L., MD; Anesthesiology; Active
Khalil, Abood, MD; Ophthalmology; Active
Khalique, M. Ujeed, MD; Child/Adolescent Psychiatry; Active
Khan, Ahmed M., MD; Neurosurgery; UConn Courtyard
Khanna, Parveen, MD; Internal Medicine; Active
Kieffer, Valerie F., APRN; Internal Medicine; Active
Kieffer, Maren E., CRNA; Anesthesiology; Active
Kiehl, Kent A., PhD; Psychiatry; Consulting
Kier, Francis J., MD; Cardiology; Active
Kilbourn, Kent J., PA-C; Neurosurgery; Active
Kiley, Robert F., MD; Radiology; Honorary
Kim, Cha, MD; Internal Medicine; Active
Kim, Christina, MD; Urology; Active
Kim, Susan, MD; Radiation Oncology; Active
Kim, Charles M., MD; Orthopedics; Active
King, Mary B., MD; Internal Medicine; Active
Kingsbury, Jefrey, DDS, MD; Dentistry; OMFS; Active
Kirschbaum, Gene, MD; Obstetrics & Gynecology; Active
Kirton, Orlando, MD; Surgical Critical Care; Active
Kirzhner, Igor, MD; Psychiatry; Active
Kiss, Lance, MD; Dentistry; Consulting
Klatsky, Alan L., MD; Hematology; Honorary
Kleiman, Michael, MD; Pediatric Neurology;UConn Courtyard
Klein, M. Axine J., MD; Obstetrics & Gynecology; Active
Klein, Michael, DO; Pediatrics; Active
Kleinhenz, Ian D., MD; Internal Medicine; Active
Klimke, Joseph J., MD; Infectious Disease; Active
Klipstein, Arnold L., MD; Internal Medicine; Active
Klozynski, Oksana, MD; Internal Medicine; Active
Kluger, Joseph, MD; Cardiology; Active
Knaut, R. Frederic, MD; Pulmonology; Active
Knox, Isabella, MD; Neonatology; UConn Courtyard
Knox, Kenneth R., MD; Endocrinology; Honorary
Knuh, Sara G., MD; Emergency Medicine; Active
Kodish, Martin E., MD; Endocrinology; Consulting
Koff, Arnold M., MD; Cardiology; Active
Koiv, Hela, APRN; Psychiatry; Active
Kolakowski, Henry P., DDS; Dentistry; Honorary
Kope, Walter R., MD; Internal Medicine; Active
Kordansky, Daniel, W., MD; Allergy & Immunology; Active
Kornbrust, Amy M., PA-C; Anesthesiology; Active
Kort, J.ames S., MD; Orthopedics; Active
Korres, Paul, MD; Dentistry; Active
Kosofsky, Eric, MD; DPM; Podiatry; Active
Kost, Bernard, MD; Urology; Active
Kotler, Ruth, PA-C; Orthopedics; Active
Kotliar, Viktor, MD; Psychiatry; Active
Kowalski, Kenneth F., MD; Dentistry; Courtyard
Kozar, Albert J., DO; Internal Medicine; Active
Kozar, Christina A., DO; Pediatrics; Active
Kraft, Michael, CRNA; Anesthesiology; Active
Kral, Michael L., MD; Pediatric Allergy; Active
Kratzer, Allan S., MD; Radiation Oncology; Active
Krause, Peter J., MD; Pediatric Infectious Disease; Active
Kravetz, Donna, MD; Internal Medicine; Active
Kreisman, Rhoda L., PhD; Psychiatry; Clinical Affiliate
Krenicky, Peter T., MD; Ophthalmology; Courtyard
Krieger, James, MD; Radiology; Honorary
Kritzman, Marilyn G., MD; Anatomic Pathology; Consulting
Hartford Hospital's collaboration with the following organizations includes financial support, health screenings, health fairs, wellness education or other in-kind services:

- Aetna Center For Families
- African American Day Parade, Inc.
- Alzheimer's Association
- American Cancer Society
- American College of Surgeons
- American Diabetes Association
- American Heart Association Walkathon
- American Liver Association Walkathon
- American Lung Association
- American Red Cross
- Amistad Foundation
- Anti-Defamation League
- Apple Harvest Festival, Glastonbury
- Avery Heights
- Town of Avon
- Avon Day 2004
- Big Brothers Big Sisters
- Boys and Girls Clubs of Hartford
- Bright Lights
- Broad Park Development Corporation
- Buick Championship
- Bushnell Performing Arts Center
- Camp Courant
- CAUSA
- Catholic Family Services
- Channel 3 Kids Camp
- Charter Oak Cultural Center
- Children's Home
- City of Hartford
- Connecticut Caregivers Conference
- Connecticut Children's Medical Center
- Connecticut Coalition Against Domestic Violence
- Connecticut Forum
- Connecticut Valley Girl Scout Council
- Connecticut Historical Society
- Connecticut Humanities Council
- Connecticut Puerto Rican Forum
- Connecticut Puerto Rican State Parade, Inc.
- Connecticut Rivers Council Boy Scouts of America
- Connecticut Women's Hall of Fame
- Cornfest and Craft Fair, Wethersfield
- Cromwell Riverport Festival
- Cultural Awareness Days
- Danafer Corporation
- Diabetes Information for Latinos
- Dwight Elementary School
- Eastern Rehabilitation Network
- The First Cathedral
- First Night
- Friends of Elizabeth Park, Inc.
- Greater Hartford Arts Council
- Greater Hartford Convention and Visitors Bureau
- Greater Hartford West Indian Independence Celebration
- Guakia
- Hartford Association of Retarded Citizens
- Hartford Areas Rally Together
- Breaking the Cycle
- Hartford Food System
- Hartford Magazine
- Hartford Magazine Middle School
- Hartford Marathon Foundation
- Hartford Public Schools
- Hartford Stage Company
- Hartford Symphony Orchestra
- Hispanic Health Council
- Interval House
- J union Achievement
- Johnson Development Fund, Inc.
- Juvenile Diabetes Research Foundation
- Immaculate Conception Shelter
- Kappa Alpha Psi Fraternity
- Keney Park Family Day, Inc.
- Komen Race for the Cure
- La Casa de Puerto Rico
- Latino & Puerto Rican Affairs Commission
- Latinos Against AIDS
- Latinos/as Contra SIDA, Inc.
- Leadership Greater Hartford
- Learning Corridor
- Life Choice
- Lift Every Voice & Sing
- Lymphoma and Leukemia Society
- March of Dimes
- M aryborough Bicentennial Celebration
- M ayor Perez's Rising Stars for Hartford
- Mended Hearts
- Metro Hartford Regional Economic Alliance
- Mi Casa
- Midstate Medical Center
- Mt Calvary Baptist Church
- National Association for the Advancement of Colored People
- Natchaug Hospital
- National Conference for Community and Justice
- National Kidney Foundation
- National Multiple Sclerosis Society
- New Britain Museum of American Art
- New Britain Rock Cats
- New England Fiddle Contest
- New Mount Olive Church of God in Christ
- Northend Agent
- Northern Connecticut Black Nurses Association
- Nutmeg Big Brothers & Big Sisters
- Nutmeg State Games
- Office of Urban Affairs
- Open Hearth
- Pillar Foundation
- Prevent Blindness of Connecticut
- Race for the Cure
- Raynbow Foundation
- Riverfront Recapture
- Rushford
- Saint Michael's Church
- Salvation Army of Greater Hartford
- Science Center of Connecticut
- Shad Derby
- Sickle Cell Anemia
- South Park Inn
- Spanish American Merchant's Association
- Springfield Spirit
- State of Connecticut
- Strive/SAND
- Summerwind Concert Series
- Sussman Jazz Festival
- Talcott Mountain Music Festival
- Temple of Prayer and Worship
- Town of East Windsor
- University of Hartford
- Urban League of Greater Hartford
- The Village For Families & Children
- VNA Health Care, Inc.
- Wadsworth Atheneum
- Waterbury VNA
- West Hartford Chamber of Commerce
- West Indian Social Club
- Windsor Jaycees
- Wolf Pack
- Women of the Wadsworth
- Women's Health Fair
- World Affairs Council
- YWCA

**SUPPORT GROUPS**

- Addiction Self Help Groups
- Advanced Prostate Cancer Support Group
- Alzheimer's Support Group for Caregivers
- Annual Memorial Service for Hemodialysis and CAPD Patients
- Brain Tumor Support Group
- Breast Cancer Support Group
- Breast Cancer Support Group
- Breathe Easy Support Group
- CBSR Patient/Family Members
- Family Education on Eating Disorders
- Healing Hearts
- Heart Transplant Support Group
- HIV Support Group
- Lifesaver Domestic Violence Program
- New Beginnings
- Ovarian Cancer Support Group
- Prostate Cancer Support Group
- Prostate Cancer Support Group for Women
- Transplant Support Group
- Trauma Support After Care Program
- Why Weight?

**EDUCATION INFORMATION**

- Allied Health Collaborative
- Cancer in Women
- Celebrate Life-Survivorship Day
- City of Hartford-Workfare Programs
- CPTV Science Fair
- Diabetes Life Care Program
- Evening of Life Laughter
- Heart Health
- Hormone Therapy
- LIFE STAR Safety Program
- Parenting
- Postponing Sexual Involvement
- Pre-natal Classes
- Prostate Cancer Public Education Program

**VOLUNTEER EFFORTS/COMMUNITY & CHARITABLE EVENTS**

- American Heart Association Walk-a-Thon
- Boy Scouts
- Cancer Society
- Christmas in April
- Community Clean-Up Day
- Foodshare
- Girl Scouts
- March of Dimes Walk America
- Nutmeg Games
- Red Cross Disaster Relief Training
- SINA Festival
- Spanish American Merchants Association
- Special Olympics
- Taste of Hartford
- United Way Combined Health Appeal
- West Indian Celebration
MISSION

Our mission is to promote, restore and maintain the health of all the people we serve.

VALUES

PATIENT-CENTERED CARE

In all our endeavors, we are guided by the needs of the patient, creating a partnership that is effective and personal across the continuum of care.

CONTINUOUS LEARNING

We actively support outstanding programs of education and research designed to encourage the acquisition of knowledge and skills that are of value to the organization and the community.

COMMUNITY

We actively develop partnerships that will improve our community and, as stewards of a public trust, we ensure informed and dignified care for all patients regardless of their ability to pay.

COMMUNICATION

We strive to acquire and understand information, and share it clearly and effectively.

RELATIONSHIPS

We develop and strengthen collaborative relationships with all of our customers, including our patients, their families, our employees, volunteers, medical staff and our business partners.

DIVERSITY

We recognize, respect and actively support differences among individuals and demonstrate this philosophy through our words and actions.

HUMAN RESOURCES

We support the professional and personal growth of employees in their pursuit of the hospital's mission.

ORGANIZATIONAL EFFORTS

We are guided by ethical values that emphasize honesty, fairness, dignity and respect for the individual.

SUPERIOR PERFORMANCE

We strive for superior performance in all that we do, to preserve the hospital's clinical, organizational and financial strength.