A community of learning
“This is where residents learn to become real doctors.”
Advancing medical knowledge in the interest of excellent patient care is a major focus of Hartford Hospital. The hospital’s long-standing commitment to educating physicians and other medical professionals is evident today in the remarkable amount of teaching and learning that takes place here every day.

One of Hartford Hospital’s chief educational roles is the training of residents—individuals who have graduated from medical school and are now acquiring the clinical experience and advanced knowledge required to be autonomous attending physicians. The departments featured in this report represent a few examples of the many residency programs offered at Hartford Hospital. (See back inside cover for complete list.) We are the main clinical teaching facility for the University of Connecticut School of Medicine’s residency program, offer several residency programs of our own, and train residents from other programs in the Northeast. Every year, approximately 450 residents train here. The quality and experience of the faculty and the volume and complexity of cases make Hartford Hospital an exceptional learning environment. “This is where residents learn to become real doctors,” notes Neil Yeston, MD, the hospital’s Vice President of Academic Affairs.

The constant flow of knowledge between attending physicians—the faculty—and residents promotes excellence in clinical care. “Students and residents stimulate teachers in their own quests for knowledge,” Dr. Yeston says. “This creates a vibrancy that heightens the quality of care throughout the institution. If we didn’t educate residents, we would still be a good hospital, but we wouldn’t be a great hospital.”

Hartford Hospital’s educational activities benefit the larger world, as well. Knowledge and expertise residents and others obtain here will travel with them as they pursue their careers and teach others in turn.

For doctors, nurses and health professionals of all kinds, excellence in medicine demands a relentless, unending quest for new knowledge. Only by being a community of continuous learners can we provide the very finest medical care for patients now and in the future.

Neil Yeston, MD
Vice President of Academic Affairs
It takes five years of rigorous residency training following medical school to become a general surgeon. Surgeons who wish to become board certified in subspecialty areas such as thoracic, vascular or neurological surgery must pursue additional training. Hartford Hospital annually trains 46 general-surgery residents through its integrated residency program with the University of Connecticut School of Medicine. At any one time, 23 surgical residents are working at Hartford Hospital.

Surgical residents work alongside faculty in the operating room, assisting in the performance of surgical procedures under the close supervision of the attending physician. As they acquire knowledge and skill, they take on increasingly complex cases, and they help educate more junior residents.

For surgeons, manual dexterity—manipulating instruments, tying sutures, using sophisticated technology—is just as important as medical knowledge. Junior residents practice these skills outside the operating room in Hartford Hospital's Center for Advanced Technology, using a high-tech laparoscopy box trainer and video-assisted simulation trainers to perfect their techniques.

“Surgeons have a residency training program, a hospital has to meet very high standards. So a teaching hospital, by definition, has attending physicians who are up to date and outstanding in their fields, and medical technology that is the most advanced available. Personally, I would insist on being admitted to a teaching hospital for these reasons and because the presence of residents would mean that multiple minds would be focused on my care.

“All the teaching faculty at Hartford Hospital also see patients, so they connect the classroom and the science with the bedside. In a classroom, you think you know how a patient will respond, but until you’re at the bedside, you don’t know. Actually caring for patients makes our faculty especially effective, because they’re teaching, not just from the book, but from experience.

“Being a teaching hospital increases the quality and safety of care, creates a higher caliber of faculty, and fosters intellectual curiosity that gives rise to research. The importance of education to a hospital’s quality can’t be overstated.”

Orlando Kirton, MD
Director, Department of Surgery
“I enjoy teaching because I find it very satisfying to help residents acquire new knowledge or skills. It’s almost like rearing children. The residents are with me for five years, and as I see them develop and grow into fine surgeons, I’m proud of them. I’ll often see some of my former residents at national meetings, and they’re doing great things. Teaching comes back to reward you. Residents teach us new things all the time. And we teach them, not only how to operate, but also how to take care of the whole patient and think about the family’s needs. In the operating room, I let residents do more and more as they gain expertise. The final decision in the OR is always mine, but as I tell my residents, ‘You can’t learn surgery in the library.’”

Robert Piorkowski, MD  
Attending Physician, Surgery
“I love that moment when someone grasps a concept or a technique. I came to Hartford Hospital because there are tremendously talented surgeons and teachers here and a real commitment to education. The hospital is on the leading edge of surgical education, and I wanted to be part of that. For the most part, outstanding surgeons like to teach. It’s very satisfying to operate with a resident and see them handle a complex case. Here, residents have the opportunity to learn to operate really well doing a large number of complex cases. We’re ahead of almost everyplace in the country in terms of doing advanced laparoscopic surgery, and we provide outstanding critical care. It’s a tribute to the learning that’s constantly going on around us.”

Michael Ivy, MD
Director of Surgical Critical Care
“Hartford Hospital has great teachers in surgery. They are very dedicated to teaching and very devoted to their patients. I think that the clinical component of our education is one of the strongest in the country. In the operating room, there's a lot of intensity. You develop an extremely intimate relationship with your teachers because you spend so much time together as they work to make you a better surgeon. They have to teach you not only to use your hands like a surgeon, but to think like a surgeon. My residency prepared me very well to go out into the world and take care of patients and be a good doctor. A year from now, I’ll be someplace else and operating on my own. But I know that, every time I operate on a patient, I’ll hear my teachers’ voices in my head—guiding me, critiquing me—and keeping me out of trouble.”

George Poultsides, MD
Chief Administrative Resident, Surgery

“I know that every time I operate on a patient, I’ll hear my teachers’ voices in my head—guiding me, critiquing me ...”
"The operative experience at Hartford Hospital is exceptional. There are so many talented surgeons here, and every time we're in the operating room, we're learning. It's a learning process, but it can't be a practicing process, where a patient would be at risk. As we learn more skills, we're allowed more responsibility during procedures, under the attending's supervision. If the situation becomes complicated, the attending takes over and we assist, and that's a learning experience, too. It can be stressful. Any critiques from the surgeon aren't going to be sugar-coated, because surgery is a serious situation. As soon as I began my clinical rotation in surgery as a third-year medical student, I knew it was what I wanted to do. It is amazing to see inside the body and to potentially fix what's wrong with a patient. From the beginning, I was hooked."

Kristine Kelliher, MD
Third-Year Resident, Surgery
Throughout its 185-year history, the Institute of Living has been dedicated to expanding the world’s body of knowledge about diagnosis and treatment of mental health disorders and their underlying causes. Now Hartford Hospital’s Department of Psychiatry, the Institute continues that tradition by educating a host of mental health professionals.

The Institute offers a four-year Adult Psychiatry Residency Program and a two-year Child & Adolescent Residency Program, as well as a five-year residency that combines the two. Last year, the Institute became one of the first facilities in the country to obtain accreditation for its Psychosomatic Medicine Fellowship Program.

In addition to psychiatric residents and fellows, the Institute constantly educates psychologists; residents from other disciplines; medical students; nurses; physician-assistant students; social workers; occupational, vocational and recreational therapists; and more. A world-renowned research institution, the Institute offers a unique learning environment where scientific discoveries and clinical experience combine to ensure excellence in learning, teaching and, most important, patient care.

“We consider having residency programs and other training programs in various mental health disciplines critical in continuing to be a rigorous clinical and learning institution. Clinical practice is enhanced in incalculable ways when the staff delivering the care are also a faculty constantly engaged in the intellectual give and take involved in training and education.

“Our commitment to psychiatry education led us to re-establish our own Adult Psychiatry Residency Program four years ago, after roughly a decade as part of a combined program. The response was tremendous. More than 200 exceptionally qualified candidates from all over the world applied, and that pattern has continued year after year. This year, the first class will complete the program. We know that they will leave here well prepared to be the outstanding psychiatrists of tomorrow.”

Harold I. Schwartz, MD
Director, Department of Psychiatry
“I’m a strong proponent of teaching while in the course of providing clinical care. There are aspects of clinical care that can’t be spelled out in a book or article—concepts and techniques you have to teach in an interactive way. My patients’ families are very accustomed to my having residents in the room. In psychiatry, being in a position to hear such personal things about people is a privilege, and one not to be taken lightly. I try to convey that in my teaching. To be a good teacher, you have to be able to explain things in the way that’s best for the specific students you’re teaching. You can be the most knowledgeable person in the world, but unless you tailor your teaching to your students, real learning will not take place. I feel fortunate that, at Hartford Hospital, I can be involved in both front-line patient care and academics. Without the opportunity to teach and train, I would really feel a little lost.”

Lisa Namerow, MD
Attending Physician, Child & Adolescent Psychiatry
“I didn’t set out to be a teacher, but it has become a core component of my professional identity. It makes one feel alive and keenly aware of being part of a long chain of people who convey the accumulated knowledge of our discipline from one generation to the next. It’s also a way of giving back to teachers and supervisors who gave so much to me. In other areas of medicine, teaching is external. Psychiatry can seem mysterious. I try to make it less of a mystery by letting residents know what is happening in my mind when I’m working with a patient—why I asked that question at that time, why I chose that word, how I sort through the elements of a case and organize my thoughts. In psychiatry, answers often can’t be found in lab tests or studies. Residents must learn to use themselves as a means of interpretation and engagement. It’s very hard work.”

Adrienne Bentman, MD
Director, General (Adult) Psychiatry Residency Training
“I completed three years in the General (Adult) Psychiatry Residency Program, and I’m now in the first of a two-year fellowship in Child & Adolescent Psychiatry. I’ve developed an institutional affection for this place. When it was time for my fellowship, I didn’t even apply anywhere else. The attendings here are very dedicated to caring for patients and families. They are inspirations and role models for me. They’re very willing to teach, and they allow us to grow professionally by giving us the right balance of independence and supervision. One of the best aspects of this program is that we’re taught to consider all factors affecting the patient—biological, psychological, developmental, family issues, cognitive, social, behavioral and cultural—when making a diagnosis and developing a treatment plan. By approaching the patient from all these perspectives, we gain a better understanding and provide better care.”

Salma Rahim, MD
Fellow, Child & Adolescent Psychiatry
“I transferred here in my second year of residency because I wanted to spend more time with patients. The Institute's program turned out to be exactly what I wanted. We collaborate closely with the attending physicians, and I learn best by watching an expert do what I need to do. The faculty are excellent, and each one has provided something valuable to me. There have been ‘Aha!’ moments, when they’ve made crystal clear something that had been opaque. Or I’ve been confounded by a patient and an attending will talk with the patient and reveal great insights only possible through experience. There’s a stylistic component to practicing psychiatry. You have more leeway to use your personal strengths to forge a strong alliance with the patient. In teaching junior residents, I draw many of my techniques from attendings, just as my attendings drew from theirs. We’re all bits and pieces of others before us.”

David Melman, MD
Co-Chief Resident, General (Adult) Psychiatry
“Our goal in education is to generate cadres of new physicians who will be superb clinicians and create new knowledge for our specialty. We recruit the very best faculty—people who say, ‘If I’m good, I want the people I train to be even better.’ Nothing makes me happier than to think that some of the people I train will be academic and clinical superstars.

“We’re able to educate tomorrow’s physicians and be the great hospital we are because the leaders of this institution have a vision and act on it. They provide the resources, enthusiasm and encouragement necessary to create an ideal environment for education. A great teacher needs the right environment. That environment is set by the administration, with the clinical chairs being the liaisons between administration and the teaching faculty.

“We’re doing extremely innovative procedures—such as minimally invasive robotic surgery—and educating others because of this hospital’s commitment to excellence and education.”

Joel Sorosky, MD
Co-Chair, Women’s Health Services
Director, Department of Obstetrics and Gynecology
"The physicians at Hartford Hospital are rated very highly by residents, as reflected in the teaching awards and anonymous faculty evaluations. Residency can be physically and emotionally exhausting. It's four years of 80-hour work weeks and constantly learning new things. Residents appreciate expert faculty with the time and patience to allow them to learn at their own rate and help them find their way."

Jack Greene, MD
Director of Women's Health Residency Program
“I started Hartford Hospital’s Urogynecology Division in 1997, and it’s the only one in the state with a fellowship program. Today’s active, working women won’t allow conditions such as urinary incontinence and pelvic prolapse to curtail their activities. New and improved procedures for addressing these problems needed to be developed and made available to women, and the doctors of tomorrow needed to learn about them. That’s why Hartford Hospital supported the creation of this world-class program. I have medical students, residents and fellows experience the whole continuum of caring for patients. They work with me in my office, in the operating room and on the floors. They learn what it really means to take care of a patient. You have to evaluate the patient’s condition, decide on the best treatment, perform the procedure and provide follow-up care. But I also show them through my own behavior that you have to be devoted and compassionate toward your patients. This is all part of being a physician.”

Christine LaSala, MD
Director, Urogynecology Division
We’re interacting with residents all the time. Every morning, residents review all the patients who are in the delivery room and all the complicated patients on the floor. We listen to what the residents say about the patients to make sure they’re correct, and we question and teach them to make sure they’ve thought of everything they should. They work with me in the delivery room and they also call me during the day to discuss patients. When I’m on call and they phone me at 2 a.m. about a patient, I’ll always say, ‘So, what do you want to do?’ It’s hard to do a lot of teaching at 2 a.m., but it’s important because this makes residents stop and think and formulate their own ideas. And they’re typically on the right track. As doctors, we have to educate our patients, too, explaining what the issue is, what it means and what we’re going to do about it. Residents learn a lot just by listening to me talk to a patient, and they’ll know how to do it when they have their own patients.”

Adam Borgida, MD
Attending Physician, Maternal-Fetal Medicine

“We listen to what the residents say about the patients to make sure they’re correct, and we question and teach them.”
“Even when I was young, I wanted to be a doctor. My parents are teachers, and my mother does a lot of community service. In school, I focused on the sciences, but also had great experiences providing community service. The combination of education, service, and science made medicine the perfect career choice for me. As residents, our relationships with the attendings at Hartford Hospital are among the best. The faculty are enthusiastic teachers, and the atmosphere is comfortable, so it’s a great learning environment. Faculty treat residents with respect and as junior colleagues. Residents are encouraged to take responsibility for the patient, since we have an active part in their care. The best attendings are very patient and understanding with residents. They realize that we’re still in our training process and that we’re all working together to take care of patients the best possible way. The biggest challenge at the beginning of residency is making the transition from medical student to doctor. People’s lives and well-being are placed in your care. You’ve wanted to do this all your life ... now it’s here.”

Danielle Holmes, MD
Third-Year Resident, Obstetrics and Gynecology
“All of the people we work with at Hartford Hospital are exceptional. They’re dedicated clinicians, but also always looking for new research. If the research isn’t there, they do it themselves. You have to admire people who are running busy practices and taking care of patients, yet still probing the research questions in their free time. They’re great role models for budding physicians. I’ve been given so much by those who’ve taught me, that I would like to give something back by teaching. Good teachers are creative, dynamic people who can come up with interesting ways to help students learn. Today there are many new ways of learning— the Internet, DVDs, Palm Pilots— new modalities of learning. Teachers have to use those new modalities to inspire people. The responsibility for learning lies in the teacher as well as in the student.”

Megan Schimpf, MD
Second-Year Fellow, Female Pelvic Medicine and Reconstructive Surgery
Division of Urogynecology and Reconstructive Surgery
“Having a teaching program attracts better attending staff—those who are more academically motivated and more interested in staying abreast of developments in their fields.

“One of the questions we’re frequently asked when we’re recruiting attending physicians is whether they’ll have the ability to teach medical students and residents. Teaching is not for those who don’t want to be challenged, because as faculty, you’ll be challenged every day of your practice. The constant, dynamic interchange between residents and attendings makes for a very exciting environment.

“Of course, we educate not just medical students and residents, but a whole variety of people, including pharmacists, nurses, medical librarians, and counseling students. Our attendings are exposed to learners in all disciplines.

“Teaching holds great personal satisfaction for those who choose to do it. We want to nurture and care for those we teach. They are our professional progeny.”

Sharon Diamen, MD
Acting Director, Department of Medicine
"Teaching is an honor and a privilege. It is also ‘bidirectional,’ because attendings benefit from it, as well. Medicine in the 21st century encompasses a vast, rapidly changing body of knowledge. It’s impossible for anyone to keep up with developments in all areas. One of the best resources to have on my service is a medical student or resident. They’re conversant with the scientific intricacies some of us might have forgotten—biochemistry, genetics or the molecular basis of medicine. The best place for someone who is ill to be is in a teaching hospital. The quality and standards of excellence are higher. Patients are looked after by a number of different people who are constantly involved in providing care. And in an institution like this one, with a decades-long tradition of education, students and residents are so enmeshed in the fabric of patient care that collaboration between medical staff and learners is seamless."

Peruvamba Venkatesh, MD
Residency Site Director for Medicine
“I have many doctors in my family, and that contributed to my interest in medicine. But the prospect of helping people was the greatest motivation of all. As a resident, I spent about 40 percent of each year at Hartford Hospital. Because it’s a major inner-city teaching hospital, we see a broad range of patients and have the opportunity to learn about and treat diseases we might not encounter elsewhere. We also get to see a large number of patients. It’s a very rich learning experience. We are lucky to be surrounded by great faculty members who are both seasoned clinicians and dedicated teachers. One of the greatest joys of being a chief resident is teaching medical students and residents. In the process of teaching others, we learn so much—and in great depth. It’s also an immense honor to be working among faculty members who were our teachers and mentors.”

Fawad Kazi, MD
Co-Chief Resident, Medicine

“The prospect of helping people was the greatest motivation of all.”
“I can sum up the quality of the faculty at Hartford Hospital in one word: exceptional. We have great full-time faculty members who spend much of their time teaching, and private attendings who go out of their way to teach residents, since residents are involved in care of their patients. Even though faculty here have their own responsibilities, they are constantly available to us. Anytime we need them, they’re there. Anytime they have an opportunity to teach, they go out of their way to do it. The Simulation Center is one of the major advantages of Hartford Hospital. It’s one of only 11 in the country, and it provides an opportunity and forum to practice complicated procedures safely. Practice improves bedside performance and patient safety and ultimately leads to better patient outcomes. Medicine is always evolving. You always have to be learning. You can never be satisfied with the amount of knowledge you have.”

Talhat Azemi, MD
Co-Chief Resident, Medicine
Today’s complex health care environment demands the skills of a host of people specially trained in a variety of technical fields. These are the professionals who perform diagnostic laboratory tests, collect patient blood specimens for analysis, provide radiation and respiratory therapy treatments, perform radiographic imaging studies such as X-rays and CT and MRI scans, and provide technical assistance to physicians and others during surgical procedures.

Hartford Hospital’s School of Allied Health performs a vital service for the hospital and for health care institutions everywhere by educating more than 100 of these critically important allied health professionals every year. The school offers programs in emergency medical services, medical technology, phlebotomy, radiation therapy, radiography, respiratory therapy and surgical technology. Some programs are offered in affiliation with area colleges and universities, and all programs are fully accredited.

“One feature that sets our program apart from almost all others is the fact that we have a dedicated faculty. Ours are full-time teachers, not people who are trying to balance teaching with the performance of their own job responsibilities. We believe that this provides a higher quality of education.

“Educating allied health professionals ourselves lets us control what students learn and what they must achieve before sitting for certification or licensing exams. We then have the opportunity to recruit the top graduates, knowing that they are well prepared to meet Hartford Hospital’s high standards. Today, about two-thirds of allied health professionals working at Hartford Hospital are graduates of our own programs. Many local public safety departments rely on Hartford Hospital for pre-hospital medical care training.

“Because the clinical aspect requires a low student/faculty ratio, allied health education is an expensive undertaking for a hospital. Many have discontinued their programs. But by educating professionals who are in such demand, we are better able to meet our own staffing needs.”

Jack Lylis, PhD
Vice President, Education
“I teach nursing administration at two area colleges and often have master’s-level student interns working with me. Teaching keeps me energized. I love working with future leaders in the profession. It is very rewarding professionally to be developing future leaders in nursing, and I see it as part of my responsibility in succession planning.

“Today’s shortage of nursing faculty means that professionals in nursing education and nursing service collaborate more closely in the education of nursing students. We have numerous partnerships and make sure to involve faculty when there are significant changes in practice—such as computerized order entry—so they and their students are prepared when they come into the clinical setting.

“When faculty and students come to our patient care units, our RNs oversee the care being provided. Hartford Hospital nurses regularly serve as preceptors for students, and several serve as adjunct faculty in college programs.”

Laura Caramanica, RN, PhD
Vice President, Nursing
“Our nursing educators are instrumental in creating an environment that supports lifelong learning. The challenges of working in health care are many. Our nurses' commitment to professional development and continuing education helps drive excellence in patient care and improve public health. Last year, we doubled the number of courses available to nurses. We offer a range of educational opportunities, including online courses, group classes, individualized classes and precepted experiences. We've also expanded our use of the Simulation Center for nurse training and education. We hired more than 130 new graduate nurses last year. Each spends the first 10 weeks in our internship program, then has monthly sessions with nurse educators. The first year after school is a time of growth. Because of the depth of knowledge a nurse needs, a nurse is not counted as ‘experienced’ until on staff for a year and a half to two years. We recognize the difficulty of transitioning from school to the highly technical and complex health care field.”

Catherine Yavinsky, RN, MS
Director of Surgical Nursing
Hartford Hospital’s Board of Directors is the community’s representative in guiding the hospital and planning for its future. This year, the hospital embarked on multi-year strategic and facility planning processes to ensure that we are well positioned to meet the challenges facing all health care institutions in the years to come.

The initiative, designed to envision the hospital of the future, will engage all elements of the hospital in exploring what Hartford Hospital’s mission, vision and role should be in the future, in light of the evolving medical-delivery landscape. This undertaking will involve researching emerging trends in health care, identifying national best practices in hospital governance and operations, and revising the strategic and facility plans so that they provide a framework for achieving our goals.

Setting the stage for this undertaking, we are objectively reassessing our governance structure. Although the governance system of the hospital is quite sound and has served us well, we are taking the proactive step of assessing it against national best practices with the idea of making it even stronger. From a position of strength, we can only grow stronger. The board will devote considerable time and effort to this initiative throughout 2007.

Philanthropy continues to play a critical role as the hospital pursues its mission of providing excellent care to all people in the face of mounting financial challenges. People in the community recognize the importance of philanthropy, as evidenced by the results of this year’s Annual Fund Campaign. We are delighted to report that the campaign achieved a remarkable milestone in 2006 by surpassing the million-dollar mark for the first time in our history. Our heartfelt thanks go out to all those who gave so generously. Special thanks to the Development Committee of the board, especially Marla Byrnes, Delores Grenier and Bret Maffett. And, of course, we extend sincere appreciation to Vice President of Philanthropy Carol Garlick and her outstanding staff. Everyone involved can take pride in achieving this major milestone.

The board would also like to salute the Hartford Hospital Medical Staff. We could not be the excellent hospital we are if we did not have physicians of such high caliber here, caring for patients, conducting research, educating the physicians and health care professionals of the future and helping to guide the hospital on its journey.

The board looks forward to continuing to work closely with the administration, the medical staff and others in the community to shape the hospital of the future.

Martin Wolman
Chairman of the Board
Educating physicians, nurses and other health care professionals is a critical part of Hartford Hospital’s mission. As an institution committed to promoting, restoring and maintaining the health of all the people in our community, we recognize that it is essential to prepare the next generation of professionals who will care for people in need.

Our commitment to education doesn’t end when a doctor completes residency or a new nurse joins our staff or an allied health graduate earns certification. Continuous learning is one of our core values, and we actively encourage, support and in some cases require participation in ongoing educational activities. Being a community of learning helps ensure our continued excellence as a community of caring.

Our emphasis on education is enhanced through collaboration with other hospitals and academic institutions. Our close working relationships with the University of Connecticut, St. Joseph College, Capital Community College, the University of Hartford, Manchester Community College and others are productive and enduring, ensuring the region of a continuing stream of highly educated medical professionals.

In a different arena, leaders and policy-makers here in Connecticut and across the nation are recognizing that, along with increasing numbers of uninsured, access to quality health care is one of the major challenges facing our society today. Hartford Hospital understands this concern, and stands ready to engage in a public-policy debate regarding these pressing issues. We have had a long-standing commitment to caring for all segments of our community and are guided in these endeavors by a volunteer board of directors that directly represents that very community.

We continue to lead the state in bringing new technology to the region. This year, we acquired next-generation cancer treatment technology in the form of the Trilogy™ Stereotactic System. We were the first hospital in the state to have Trilogy, which incorporates new image-guidance technology to provide ultra-precise tumor targeting. Our robotics program expanded this year, with additional departments making use of the da Vinci® Surgical System.

Personnel changes in the course of the year included the appointment of Paul Thompson, MD, to head the Department of Cardiology. Arnold Rossi, MD, stepped down as director of Neurosurgery. We thank Dr. Rossi for his service, and we are grateful to William Druckemiller, MD, who stepped in to serve as acting director. Sharon Diamen, MD, continues to serve ably as acting director of the Department of Medicine while we conduct a national search to fill the position, even as she leads our highly regarded Palliative Medicine Consult Service.

In closing, I extend sincere thanks to our board, medical staff, employees, volunteers, donors, corporators and the Hartford Hospital Auxiliary for dedicating their time, talent and expertise to making this the outstanding hospital it is.

John Meehan
President and Chief Executive Officer
October

Jim Marcelynas and other LIFE STAR crew members escort a class on a tour of the helipad.

Governor M. Jodi Rell thanks John Meehan for the assistance provided by Hartford Hospital volunteers in beautifying the South Green.

The Institute of Living’s Burlingame Award winner for 2005 was Dr. Herbert Kleber, far left, pictured at the dinner at the Wadsworth Atheneum with (l to r): Skip Gengras, John Meehan and Dr. Hank Schwartz.

Volunteers Emil Sapere (back row, second from left) and members of the HH grounds crew join garden club members and other volunteers to clean up and beautify the South Green.

The Partnership for Breast Care’s new mobile mammography van, funded through the hospital, the Auxiliary, the Komen Foundation, and other private donors like Gengras Motor Cars, is officially introduced to the community. At the ceremony are (l to r): Dr. Andrew Salner, John Meehan, Skip Gengras and Dr. Ed Cronin.

November

John Meehan addresses Corporators, Board members and staff at the Annual Meeting of the Corporators in the ERC.

Community leaders meet with hospital officials at one of our “Breakfast with Neighbors” events.

Sue Malo-Schlegel of Infectious Disease administers a flu shot as part of the hospital’s community flu vaccine program.

Headliner Bob Newhart entertained the crowd at the annual “Nite of Lite Laughter” fundraiser.
December

Kevin Kinsella and long-time Hartford Hospital volunteer Mildred Linden at the Employee Holiday Party.

The very popular Employee Holiday Party, sponsored by the hospital and the Auxiliary, draws a large crowd each year.

Generous employees donate to the annual food drive, manned by (l to r): Betty Hall, Val Riccio and John Wrobel.

The Institute of Living’s annual Toy Tea was held at the home of Billye Logan, left. With her are IOL Auxiliary President Jenefer Berall, center, and Lynn McNamara.

February

Employee of the Year Hernando Garcia (right) addresses the crowd at the award ceremony. With him are last year’s Employee of the Year, Kevin Dumais, left, and COO Kevin Hannifan.

The Women’s Heart Resource Center, supported by the Auxiliary, is opened by Dr. Paul Thompson, left, Auxiliary co-chair Priscilla Viets, and John Meehan.

Dr. Robert Brautigam and Christine Lessler, RN, receive citations from the Connecticut Legislature for saving a young woman’s life.
April

VP Bryan Simmons (left) conducts a **bioterrorism training drill** in the hospital’s Command Center.

May

VP Kevin Kinsella addresses the audience at the Topping Off Ceremony for the new **Blue Back Square satellite** being constructed in West Hartford.

The annual **Nightingale Awards** this year included (l to r): Karen Habig, RN, Gail Nelson, RN, and VP of Nursing Laura Caramanica, RN.

Enjoying themselves at the **Quarter Century Club** dinner are (l to r): Christine Wisniewski, Katherine Bendzinski, Carolyn Knight, Irene Nadzieja and Joe Szymanski.

The huge crowd that usually attends the Helen & Harry Gray Cancer Center’s annual “**Celebrate Life**” event is entertained by a band.

June

Coach Jim Calhoun stopped by to congratulate our **Prostate Cancer Support Group** on the occasion of its 15th anniversary. (l to r): Coach Calhoun, Barbara Deckers, Dr. Peter Deckers, Peg Garrison, John Meehan and Carol Fox.

September

Hillary Keller, left, and Cecilia Kozlowski, right, watch as Pam Vecchiario, Lynn Thompson and John Meehan cut the ribbon to inaugurate the new **Oncology and Palliative Care Patient/Family Resource Library** on Bliss 5.

Quarter Century Club revelers enjoyed “**Island Fun**” at this year’s celebration for 25-year employees and their families.

Cutting-edge cancer treatment technology **“Trilogy”** is introduced with a ribbon-cutting ceremony performed by Bob Rice, left, John Meehan and Dr. Andrew Salner.
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<td>Restricted and Unrestricted investments</td>
<td>457,557,302</td>
<td>429,997,311</td>
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<tr>
<td>Funds held in trust by others</td>
<td>129,005,218</td>
<td>124,570,889</td>
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<tr>
<td>Prepaid pension and other assets</td>
<td>86,936,105</td>
<td>94,912,215</td>
</tr>
<tr>
<td>Property, plant and equipment net of accumulated depreciation</td>
<td>284,411,136</td>
<td>290,306,176</td>
</tr>
<tr>
<td>Total Assets</td>
<td>$1,147,944,605</td>
<td>$1,096,797,213</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities and Net Assets</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>$31,409,409</td>
<td>$26,873,503</td>
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<tr>
<td>Salaries, wages, payroll taxes and amounts withheld from employees</td>
<td>27,228,954</td>
<td>26,410,316</td>
</tr>
<tr>
<td>Other current liabilities</td>
<td>25,641,532</td>
<td>21,785,978</td>
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<tr>
<td>Total current liabilities</td>
<td>84,279,895</td>
<td>75,069,797</td>
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<tr>
<td>Other liabilities</td>
<td>66,494,027</td>
<td>62,175,308</td>
</tr>
<tr>
<td>Bonds payable</td>
<td>45,940,000</td>
<td>45,940,000</td>
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<tr>
<td>Net assets</td>
<td>951,230,683</td>
<td>913,612,108</td>
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<tr>
<td>Total liabilities and net assets</td>
<td>$1,147,944,605</td>
<td>$1,096,797,213</td>
</tr>
</tbody>
</table>
### Year ended September 30

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net Revenues from Services to Patients</strong></td>
<td>$ 588,180,331</td>
<td>$ 569,422,121</td>
</tr>
<tr>
<td><strong>Other Revenues</strong></td>
<td>98,851,512</td>
<td>92,113,475</td>
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<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>687,031,843</strong></td>
<td><strong>661,535,596</strong></td>
</tr>
<tr>
<td><strong>Salaries</strong></td>
<td>291,350,215</td>
<td>288,215,114</td>
</tr>
<tr>
<td><strong>Employee Benefits</strong></td>
<td>87,327,032</td>
<td>79,582,766</td>
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<tr>
<td><strong>Supplies</strong></td>
<td>110,567,176</td>
<td>110,443,210</td>
</tr>
<tr>
<td><strong>Purchased Services</strong></td>
<td>110,056,706</td>
<td>102,082,153</td>
</tr>
<tr>
<td><strong>Capital Costs</strong></td>
<td>52,408,935</td>
<td>49,391,970</td>
</tr>
<tr>
<td><strong>Research Expense</strong></td>
<td>11,451,516</td>
<td>9,877,535</td>
</tr>
<tr>
<td><strong>Bad Debts</strong></td>
<td>23,638,544</td>
<td>24,861,489</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>686,800,124</strong></td>
<td><strong>664,454,237</strong></td>
</tr>
<tr>
<td><strong>Income from Operations</strong></td>
<td>$ 231,719</td>
<td>$(2,918,641)</td>
</tr>
<tr>
<td><strong>Medicare &amp; Champus</strong></td>
<td>$ 583,409,130</td>
<td>$ 515,678,433</td>
</tr>
<tr>
<td><strong>Medicaid</strong></td>
<td>148,503,711</td>
<td>125,402,886</td>
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<tr>
<td><strong>Medicaid Managed Care</strong></td>
<td>51,400,873</td>
<td>52,418,957</td>
</tr>
<tr>
<td><strong>HMOs</strong></td>
<td>424,488,531</td>
<td>370,322,792</td>
</tr>
<tr>
<td><strong>Insurance &amp; Other</strong></td>
<td>71,805,515</td>
<td>70,951,065</td>
</tr>
<tr>
<td><strong>Gross Revenue</strong></td>
<td>$1,279,607,760</td>
<td>$1,134,774,133</td>
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</table>

### Gross Patient Revenues (percentage)

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
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</thead>
<tbody>
<tr>
<td>A Medicare &amp; Champus</td>
<td>45.59</td>
<td>45.45</td>
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<tr>
<td>B HMOs</td>
<td>33.17</td>
<td>32.63</td>
</tr>
<tr>
<td>C Medicaid</td>
<td>11.61</td>
<td>11.05</td>
</tr>
<tr>
<td>D Insurance &amp; Other</td>
<td>5.61</td>
<td>6.25</td>
</tr>
<tr>
<td>E Medicaid Managed Care</td>
<td>4.02</td>
<td>4.62</td>
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### Total Expenses (percentage)

<table>
<thead>
<tr>
<th></th>
<th>2006</th>
<th>2005</th>
</tr>
</thead>
<tbody>
<tr>
<td>F Salaries</td>
<td>42.42</td>
<td>43.38</td>
</tr>
<tr>
<td>G Supplies</td>
<td>16.10</td>
<td>16.62</td>
</tr>
<tr>
<td>H Purchased Services</td>
<td>16.02</td>
<td>15.36</td>
</tr>
<tr>
<td>I Employee benefits</td>
<td>12.72</td>
<td>11.98</td>
</tr>
<tr>
<td>J Capital costs</td>
<td>7.63</td>
<td>7.43</td>
</tr>
<tr>
<td>K Research expense</td>
<td>1.67</td>
<td>1.49</td>
</tr>
<tr>
<td>L Bad debts</td>
<td>3.44</td>
<td>3.74</td>
</tr>
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Statistical Highlights

<table>
<thead>
<tr>
<th>Category</th>
<th>2006</th>
<th>2005</th>
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<tbody>
<tr>
<td>Discharges</td>
<td>39,269</td>
<td>39,045</td>
</tr>
<tr>
<td>Patient Days</td>
<td>214,465</td>
<td>226,571</td>
</tr>
<tr>
<td>Births</td>
<td>3,905</td>
<td>3,967</td>
</tr>
<tr>
<td>Outpatient Visits</td>
<td>110,730</td>
<td>113,234</td>
</tr>
<tr>
<td>Average Length of Stay</td>
<td>5.46</td>
<td>5.80</td>
</tr>
<tr>
<td>Emergency Room Visits</td>
<td>79,994</td>
<td>80,473</td>
</tr>
<tr>
<td>Total Surgeries</td>
<td>26,547</td>
<td>26,776</td>
</tr>
</tbody>
</table>
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- Ruth and Roger Beck Fund
- W. Marston and Katharine Becker Fund
- Alice Howard Bennett Free Bed Fund*
- Samuel Barwick Beresford Free Bed Fund*
- John M. and Shelly A. Biancamano Fund
- Helen Sterling Brainard Free Bed Fund for Children*
- Leverett and Mary Brainard Free Bed Fund*
- Lyman B. Brainard and Lucy M. Brainard Free Bed Fund
- Mary B. Brainard Fund*
- Newton C. and Elsie B. Brainard Fund
- Amaziah Brainard Fund*
- Dorothea H. Brandon Memorial Fund
- Howard W. Brayton Fund*
- Alice Stephen Brewster Free Bed Fund*
- Barbara Bridgman Fund
- Frances Wood Britton Free Bed Fund*
- Ruth Talcott Britton Fund
- John H. Brooks Fund
- Brooks-Woodford Memorial Fund
- F.A. and Martha W. Brown Fund
- Frederick S. and Almera O. Brown Fund*
- John D. Brown Fund*
- Isabel Goodrich Buck Fund
- i/m/o Francis Goodrich Buck
- Addie W. Burpee Fund*
- Angie L. Burr Fund
- Elsie A. Butler and William N. Butler Fund u/w/o William N. Butler
- Mary Gleason Camp Memorial Fund
- Carbone Family Fund
- Coleman H. and J o Champlin Casey Fund
- Natalie Chambers Fund
- i/m/o Francis Chambers
- Kathyrn Richards Chandler Fund*
- Mary Robinson Cheney Fund
- Cheney Brothers' Free Bed Fund*
- Children's Fund*
- Citizens Endowment Fund
- Julie J. Gilman Clark Fund for Assistance*
- Mabel H. P. Clark Social Service Fund
- Robert J. Clark Endowment Fund
- Susan S. Clark Free Bed Fund*
- Francis W. Cole Fund
- Martha Isham Cone Free Bed Fund i/m/o Lillian C. Cone*
- Charles B. Cook Free Bed Fund*
- Frank W. Corbin Fund*
- Florence S. Marcy Crofut Educational Endowment Fund
- C. Wellington Crosby Fund u/w/o Mathew George Thompson*
- Daniel P. Crosby Fund
- Francis Crosby Fund
- Ralph W. Cutler Free Bed Fund*
- Ruth Brainard Cutler Fund*
- J ulia W. Ensign Darling Fund
- Issac B. and Maria Ann Davis Fund u/w/o John 0. Davis
- Pierpont Davis Fund
- Calvin Day Free Bed Fund*
- Edward M. Day Fund
- L.A. Dickinson Fund*
- Edward H. Dillon Fund*
- Austin Cornelius Dunham Laboratory Fund
- Austin Cornelius Dunham Training School Nurses' Prize Fund
- Sarah R. Dunham Fund*
- Lucius H. Elmer Fund
- William Ely Free Bed Fund*
- Endowment 1994 Fund
- Joseph R. Ensign and Mary P. Ensign Free Room Fund*
- T.R. Farrell Free Bed Fund*
- The Maury Ferriter Endowment Fund
- Anna B. Fischer Free Bed Fund*
- George H. Fitts Fund
- Emily Fritts Memorial Endowment Fund
- Frank J. and Kathryn W. Flynn Memorial Fund
- George Bushnell Foster Fund
- James P. Foster Fund
- Gurdon Fox Fund
- Moses Fox Free Bed Fund No.1*
- Moses Fox Free Bed Fund No.2*
- Bernadine D. Gale Fund u/w/o Philip B. Gale
- George Gay 2000 Endowment Fund*
- George H. Gilman, Sr. Fund u/w/o George H. Gilman, Jr.
- Anna M. Goodwin Fund
- Daniel M. Goodwin Free Bed Fund*
- Francis and Mary Goodwin Free Bed Fund*
- The Rev. Dr. James Goodwin Memorial Fund
- James Lippincott Goodwin Fund
- Mary Elizabeth Lincoln Goodwin Bed Fund u/w/o Charles L Goodwin*
- Rev. Stephen Henry and Helen Woodward Cranberry Free Bed Fund*
- Ella Grasso Scholarship Fund
- C.L. & L.M. Griggs Grohmann Fund u/w/o Carl L. Grohmann
- Dwight Griswold Lectureship Fund
- Frank L. and Agnes E. Griswold Fund
- Christine J. Haas Fund
- Hannah S. and William P. Haas Fund
- George Hall Fund No. 1*
- George Hall Fund No. 2*
- Harriet Hall Fund
- Joseph T. Hall Fund
- Margaret J. Hall Free Bed Fund*
- Edith May Hart Free Bed Fund*
- Emma May Hart Fund*
- Ferdinand Austin Hart Free Bed Fund*
- Harold and Ethel Hart Endowment Fund
- Hartford Archdeaconry, Children's Cot Fund*
- Norman Hendensted Fund
Edward P. Hickmott Free Bed Fund*
Elisha E. Hilliard Fund
Atberus S. Hills Fund*
Hills Fund
u/w/o Carrie E. Hills Knight
Frederick W. Hills Fund*
J. Coolidge Hills, Ellery Hills
and Nancy H. Hills Fund*
Drayton Hillyer Fund*
Mrs. Henry P. Hitchcock
Free Bed Fund*
Harold G. Holcombe Fund*
Jane Holton Memorial Fund
Edward Williams Hooker
Free Bed Fund*
Hospital Social Service Fund
Emund G. Howe, William J. Woold
and Frances Howe Wood Fund
Charles L. Hubbard Fund
Lucius E. Humphrey and
Grace H. Humphrey Fund
Newman Hungerford Fund No.1*
Newman Hungerford
Free Bed Fund No.2*
Newman Hungerford
Free Bed Fund No.3*
Jefferson House Good Samaritan Fund
Charles A. J ewell Free Bed Fund*
Lyman B. J ewell Fund
Katherine W. J ohnson Fund
The Jonathan Lodge #66 I.O.O.F. and
Jonathan Welfare Society Endowment
Fund
Jennie C. Jones Memorial Fund
Edwin B. Judd Fund
Junior League of Hartford
Free Bed Fund*
Keney Fund*
Mary J. Keney Fund
Edith and Will Kingsbury Fund
George W. Klett Fund
Robert C. and Leonice M. Knox Fund
Henry Kohn Free Bed Fund
i/m/o Richard Case Kohn
Herman P. Koppelmann Fund
Dr. John C. Leonard Fund
Hyman Levine Fund
James M. Linton Fund
Marilyn Lippman Memorial Fund
Susan E. Lyon Memorial Fund
Morris and Edith Mancoll Fund
Augusta M. Manning
Free Bed Fund*
Edith Oakley Martin Fund
u/w/o Richard P. Martin
Roland Mather Permanent
Fund of the Hartford Hospital
Francis T. Maxwell Fund
Dr. John Butler McCook
Memorial Fund
William B. McCray Fund*
Harriett Rowley McKown Fund
Juliette McLean Free Bed Fund*
George J. Mead Fund
Charles B. Miller Free Bed Fund*
Ella F. Miller Free Bed Fund*
Maria L. Moody and Bertram E. Moody
Fund for Palliative Care
Henry K. Morgan Fund
Junius S. Morgan Fund
William D. Morgan Fund
Grace Root Morris Fund
Arnold Henry Moses Fund
John C. Niblack Trauma Support
Endowment Fund
Frederick L. Nichols Endocrine Fund
Charles N. Northam Fund*
May Rockwell Page Fund
Emma L. Parsons Fund*
Emily M.W. Peabody Free Bed Fund*
Julia Ripley Pember Free Bed Fund u/w/o
Chauncey Pember*
Mrs. George C. Perkins
Free Bed Fund*
Gertrude S. Perkins Free Bed Fund*
Lucy Adams Perkins Fund
Permanent Fund
Charles and Elsie Sykes Phelps
Free Bed Fund*
Guy R. Phelps Fund
Clara Piester Fund
u/w/o Everett Piester
Ralph and Lula Pinney Fund
The Charles Polivy, MD, Surgical
Education Fund
Charles F. Pond Free Bed Fund*
Caroline E. Porter Free Bed Fund*
Eliza Storrs Porter Free Bed Fund*
John Porter and Caroline E. Porter Fund
Camilla J ilson Potter Free Bed Fund*
Samuel O. Prentice Free Bed Fund*
William H. Putnam Research Fund
Ludwig J. Pyrtek, MD Chair Fund
Barbara Coles Ralston
Endowment Fund
M. Katherine Reis Free Bed Fund*
Edith Kerr Richards Memorial Fund*
Herrick C. Ridlon, MD Fund
Charles C. and Emily Cheney Riley Fund
Sophia S. Risley Fund No.1
Sophia S. Risley Fund No. 2
Elvira Evans Roberts
Free Bed Fund*
Edward K. Root Fund
Edward King Root Maintenance Fund
Judson H. Root Free Bed Fund*
Lewis P. Roraback Fund
G. Gardiner Russell Fund
Ada Gilbert Russell Fund*
Mary I. B. Russell Fund*
William C. Russell
Social Welfare Fund*
William C. Russell and Ada G. Russell Free
Bed Fund*
William A. Sanborn Free Bed Fund*
School of Nursing Endowment Fund*
Schizophrenia Treatment Fund
William G. Sexton Fund
Clayton H. Smart Fund for Diabetes
Ellen T. Smith Free Bed Fund*
Olcott and Lucy Smith Research Fund
Dr. Oliver C. Smith Fund No. 1*
Dr. Oliver C. Smith Fund No. 2
Dr. Oliver C. Smith Fund No. 3
W. Leslie Smith, MD Fund
Joseph S. and Margaret A. Stackpole Fund
Staff Memorial Fund
Hannah Marcy Starr
Free Bed Fund*
Mellancthon Storrs Fund
u/w/o Gertrude S. Perkins
Frank C. Summer Fund
Alice Tainter Free Bed Fund*
The Taylor Fund
Madeline Murphy Taylor Fund
Isham Terry Fund*
Oliver Grant Terry and Amelia Smith Terry
Fund u/w/o Mary A. Terry
Gertrude D.S. Thompson
Free Bed Fund*
Hartwell G. Thompson Fund
J. James M. Thomson Free Bed Fund*
Thrift Shop Nursing Education Fund
Dr. Ralph M. Tovell Fund
The Truex Family Fund for Community
Service
Grace Tuttle Fund u/w/o Sarah Tuttle and
u/w/o William F. Tuttle
Jane Tuttle Free Bed
Fund for Nurses, etc.*
Miles A. Tuttle Free Bed Fund*
Sarah Tuttle Free Bed Fund
u/w/o Jane Tuttle*
William F. Tuttle Free Bed Fund*
u/codicil to Will of Jane Tuttle*
William F. Tuttle Free Bed Fund*
u/w/o Jane Tuttle*
Kate G. Tyler Fund
H. Whitney Tyler Fund
Berndette Warren Fund
Nathan M. Waterman Free Bed Fund*
Ellen M. Watkinson Trust Fund*
Arne Welhaven
Memorial Library Fund
Cassius Welhaven
Fund for Palliative Care
u/w/o Carrie E. Hills Knight
Frederick W. Hills Fund*
J. Coolidge Hills, Ellery Hills
and Nancy H. Hills Fund*
Drayton Hillyer Fund*
Mrs. Henry P. Hitchcock
Free Bed Fund*
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and Frances Howe Wood Fund
Charles L. Hubbard Fund
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Roland Mather Permanent
Fund of the Hartford Hospital
Francis T. Maxwell Fund
Dr. John Butler McCook
Memorial Fund
William B. McCray Fund*
Eugene Phillips Williams Fund
Josephine Williams Estate Fund
i/m/o Lyman B. J ewell
Josephine Williams Trust Fund
Hattie J Johnson Wilson
Free Bed Fund
Robert J. Winkler Endowment Fund
Solomon and Katie Wohl
Free Bed Fund
Bertha B. Woodford Fund
Charles G. Woodward Fund
Mary S. Woodward Fund
Henry I. Wright Fund

Trust Funds not held by the
Treasurer of the Hartford Hospital.
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John G. & Jane M. Austin Trust
Edwin H. Bingham Trust
Harriet Bundy Est. Trust
Willie O. Burr Trust
Elizabeth M. Burt Trust
John J. Corning Trust
David Cary, J r. Trust
Flora M. Cary Trust
Harriet Dickman Trust
Emma B. Fehrer Trust
George Gay Trust
Lelia C. Hunter Trust
Charles A. Hunter Trust
Emma B. Lane Est. Trust
Sarah Pardee Trust
Lewis P. Roraback Trust
E. Terry Smith Trust
Winchell Smith Trust
Louise Terry Trust
Joseph P. Trumbull Trust
Frank W. Weston Trust
Anna C.F. Butler Trust
George J. Capewell Foundation
u/w/o Garafelia Capewell
u/w/o George J. Capewell, J r.
u/w/o Mary A. Capewell
u/w/o Ida G. Capewell
I. Kent Fulton Trust
William L. Montague
Ethel Wood Thomas Trust
Aaron W.C. Williams Trust
Charles G. Woodward Trust
Grace Holcomb Humphrey Trust

Trust Funds not held by the
Treasurer of the Hartford Hospital
Jefferson House. From Bank of America as trustee:

Grace Edith Bliss Trust
Grace Edith Bliss Trust
u/w/o Frederick S. Bliss
David Cary, J r., Trust
Rene H. Hills Trust
Sara Pardee Trust
Joseph P. Trumbull Trust
Frank W. Weston Trust
Mary Botsford Trust
George J. Capewell Foundation
u/w/o Garafelia Capewell
u/w/o George J. Capewell, J r.
u/w/o Mary A. Capewell
u/w/o Ida G. Capewell
William R. Morgan Trust
Aaron W. C. Williams Trust
Charles G. Woodward Trust
Julia S. Reynolds Trust

Trust Funds not held by the
Treasurer of the Hartford Hospital
Jefferson House:

Elizabeth C. Bacon
William T. Bacon
John F. Baker Fund
Alice M. Bartholomew
Mary Jane Blackman Fund
Brooks-Woodford Memorial Fund
F. A. Brown Fund
Martha W. Brown Fund
Wickliffe S. Buckley Fund
Louise S. Bunce Fund
Harriet Turner Burnham Fund
Silas Chapman, J r., Fund
Mabel H.P. Clark Fund
Susan S. Clark
Caroline L. Cooley
Josephine H. Davis Fund
Charles E. Fox Fund
u/w/o Frederick K. Fox
Bernadine D. Gale Fund
Charles S. Goodwin Fund
u/w/o Charles L. Goodwin
Jessie I. Herriman Fund
Elsie M.S. Hills Fund
Stephen Hills Fund
Mrs. Henry P. Hitchcock

Charles L. Hubbard Fund
Kenary Fund
George Rice Lester Fund
George S. Lewis
u/w/o Cornelia B. Hinsdale
Emma Brown Lyman
Mary P. Mansfield Fund
Eliza F. Mix
John Porter and
Caroline E. Porter Fund
Edward V. Preston and
Clara M. Preston Fund
Judson H. Root Fund
W. C. Russell Fund
Ellen T. Smith
William L. Sugden Fund
Catherine Tuttle Fund
u/w/o Sarah Tuttle
William Tuttle u/w/o Sarah Tuttle
Bertha B. Woodford Fund
Charles G. Woodward Fund
Mary S. Woodward Fund
P. Henry Woodward Fund

* Those starred are “Free Bed” funds which have been given to enable the hospital to provide care to any and all, based on financial need on application.
HOSPITAL AFFILIATIONS

Primary affiliate of the University of Connecticut School of Medicine for both undergraduate and graduate medical education. Hartford Hospital has four residencies plus fourteen integrated residencies in conjunction with the Capital Area Health Consortium. The hospital also sponsors twelve Hartford Hospital fellowships and thirteen from the integrated program.

Affiliate of:
The University of Connecticut for graduate education in oral surgery.

Affiliate and partner with:
Dartmouth Medical School for undergraduate medical education.

Allied health affiliations with:
- Boston University
- Briarwood College
- Connecticut Children’s Medical Center
- Connecticut School of Massage Therapy
- Ithaca College
- Manchester Community College
- Naugatuck Valley Community College
- New England University
- Northeastern University
- Quinnipiac College
- University of Rhode Island
- Sacred Heart University
- Saint Joseph College
- Simmons College
- Springfield Technical Community College
- Springfield College
- Tufts University
- Tunxis Community College
- University of Connecticut
- University of Hartford
- University of Vermont
- Yale University

NURSING AFFILIATIONS

Associate Degree
- Capitol Community College

Baccalaureate
- Saint Joseph College
- University of Connecticut
- Southern Connecticut State University

Upper Division Baccalaureate
- Central Connecticut State University
- University of Hartford

Master’s Program
- Fairfield University
- Northeastern University
- Quinnipiac University
- Sacred Heart University
- University of Connecticut
- University of Hartford
- University of Massachusetts
- UMASS – Amherst
- UMASS – Worcester
- Western Connecticut State University
- Yale University
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Radiation Oncology

Stuart K. Markowitz, MD
Radiology

Orlando Kirton, MD
Surgery

Douglas Viets, MD
Urology
<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
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<tbody>
<tr>
<td>Atton, Andrew V., MD</td>
<td>Active, Dermatology</td>
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<tr>
<td>Asnes, Jeremy D., MD</td>
<td>Active, Cardiology</td>
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<td>Ashraf, Humaira, MD</td>
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<tr>
<td>Ashmead, Duffield, MD</td>
<td>Active, Plastic &amp; Reconstructive</td>
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<tr>
<td>Arose, Bruce P., MD</td>
<td>Active, Radiology</td>
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<td>Arny, Lawrence M., MD</td>
<td>Active, Psychiatry</td>
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<td>Asnes, Nancy O., APRN</td>
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<td>Barksdale, Susan, PA-C</td>
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<td>Benjamin, Jerry A., PA-C</td>
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<td>Berke, Adrienne B., MD</td>
<td>Consulting, Dermatopathology</td>
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Canevari, Daniela D., PA-C; Adjunct, Urology
Cannon, John L., MD; Honorary, Internal Medicine
Cantin, Jeffrey A., PA-C; Adjunct, Surgery
Canty, Lucinda, LNM; Adjunct, Obstetrics & Gynecology
Cappa, Joseph A., MD; Active, Gastroenterology
Cappadona, John T., MD; Active, Internal Medicine
Cappelluti, Erika, PhD, MD; Active, Pulmonology
Cappiello, Angela, MD, PhD; Active, Psychiatry
Capra, Theresa M., PA-C; Adjunct, Internal Medicine
Caputo, Andrew E., MD; Active, Orthopedic Hand Surgery
Carbon, John R., DO; Active, Physical Medicine/Rehabilitation
Cardon, James P., MD; Active, Cardiology
Carley, Matthew D., MD; Active, Nephrology
Carley, Nina H., MD; Courtesy, Infectious Disease
Carlton, Lawrence S., MD; Honorary, Internal Medicine
Carlton, Richard D., MD; Courtesy, Ophthalmology
Carney, Maureen E., CRNA; Adjunct, Anesthesiology
Carpenter, Robert J., MD; Courtesy, Otorhinolaryngology
Carriero, Lucy, MD; Active, Anesthesiology
Carroll, Christopher L., MD; Courtesy, Pediatric Intensive Care
Carroll, Wendi S., APRN; Adjunct, Gastroenterology
Carta, Angelee D., MD; Courtesy, Internal Medicine
Carter, Allen L., PhD; Consulting, Psychiatry
Carter, Douglas E., MD; Active, Psychiatry
Cassano, Victoria A., MD; Courtesy, Medicine
Castagnet, Charles E., MD; Active, Plastic & Reconstructive Surgery
Castner, James J., MD; Active, Ophthalmology
Cavanagh, Norman J., DMD, MD; Active, OMF Surgery
Cavanna, Christopher A., PA-C; Adjunct, Emergency Medicine
Cech, Alex C., MD; Active, Plastic & Reconstructive Surgery
Ceruzzi, William, MD; Active, Anesthesiology
Chaffkin, Linda M., MD; Active, Obstetrics & Gynecology
Chagnon, Raymond J., MD; Active, Internal Medicine
Chamberlain, Robert D., MD; Courtesy, Cardiology
Chamberlin, Douglas E., MD; Active, Psychiatry
Chameides, Leon, MD; Honorary, Cardiology
Chandawarkar, Aarit R., MD; Courtesy, Pediatrics
Chang, Mary W., MD; Active, Dermatology
Charpentier, Christine, PA-C; Adjunct, Cardiology
Charpentier, Kevin P., MD; Active, Transplant Surgery
Chartier, Timothy K., MD; Active, Dermatology
Chartoff, Stanley E., MD, MPH; Active, Emergency Medicine
Chawla, Surendra K., MD; Consulting, Surgery
Cheffer, Eric T., MT; Adjunct, Medicine
Cherrone, Deanna M., MD; Active, Internal Medicine
Cherry, David A., MD; Courtesy, Surgery
Chiappetta, Russell, MD; Courtesy, Orthopedics
Chin, Mark T., MD; Active, Anesthesiology
Choizick, Bruce S., MD; Courtesy, Neurosurgery
Christie, Donna-Marie E., MD; Active, Internal Medicine
Christino, Annemarie T., CRNA; Adjunct, Anesthesiology
Chrostowski, Viola L., APRN; Adjunct, Surgery
Chung, David Y., MD; Active, Anesthesiology
Chung, Kyung H., MD; Active, Internal Medicine
Ciccolini, Darren, PA-C; Adjunct, Emergency Medicine
Ciccolini, Dan, PA-C; Adjunct, Plastic & Reconstructive Surgery
Ciesielski, Thomas E., MD; Active, Anatomic Pathology/Laboratory Medicine
Ciocca, Cristina L., Psy.D; Consulting, Psychiatry
Cipolla, Donna M., MD; Active, Gastroenterology
Civetta, Joseph M., MD; Consulting, Surgical Critical Care
Clark Coller, David, APRN; Adjunct, Emergency Medicine
Clark, Coryn B., APRN; Adjunct, Obstetrics & Gynecology
Clark, William E., MD; Honorary, Pathology/Laboratory Medicine
Cleary, Francis B., DDS; Courtesy, Dentistry
Clerkin, Edward A., MD; Active, Internal Medicine
Coutier, Michelle M., MD; Courtesy, Pediatric Pulmonology
Cubb, Mariann, MD; Active, Anesthesiology
Cyne, Christopher A., MD; Active, Cardiology
Cohen, Eric D., MD; Active, Psychiatry
Cohen, Gary P., MD; Courtesy, Internal Medicine
Cohen, Jeffrey L., MD; Active, Colon & Rectal Surgery
Cohen, Mario, MD; Active, Obstetrics & Gynecology
Cohen, Robert B., MD; Courtesy, Internal Medicine
Cohen-Abbo, Alberto, MD; Active, Pediatrics
Cole, Solon R., MD; Honorary, Pathology/Laboratory Medicine
Colley, Geoffrey M., MD; Honorary, Surgery
Colfer, J. A., PA-C; Adjunct, Surgery
Collins, Kevin L., DO; Courtesy, Internal Medicine
Collins, Rochelle L., DO; Active, Internal Medicine
Cologne, Denise E., PA-C; Adjunct, Medicine
Conard, Frederick U., MD; Active, Radiology
Conrad, Cynthia D., MD; Courtesy, Psychiatry
Conrad, William, MD; Active, Anesthesiology
Consedino, Paul, CRNA; Adjunct, Anesthesiology
Contriore, Josephine, MD; Active, Internal Medicine
Cooke, Ronald W., MD; Honorary, Surgery
Coomen, John R., MD; Active, Anesthesiology
Cooper, Brian W., MD; Active, Infectious Disease
Cooper, Martin M., MD; Active, Psychiatry
Corbett, Lisa Q., APRN; Adjunct, Physical Medicine/Rehabilitation
Corcoran, Della M., MD; Active, Pediatrics
Cordes, John H., MD; Active, Child & Adolescent Psychiatry
Corno, Christine M., MD; Active, Pediatrics
Corning, Joseph J., MD; Courtesy, Cardiology
Corradino, John F., APRN; Adjunct, Medicine
Corrow, Cathy L., MD; Active, Pediatrics
Cortland, Edward T., MD; Active, Pulmonology
Cortland, Renee C., MD; Active, Obstetrics & Gynecology
Costello, Ruth, CRNA; Adjunct, Anesthesiology
Courington, Theresa M., PhD; Consulting, Psychology
Cox-Chapman, James E., MD; Active, Internal Medicine
Craig, Steven L., MD; Active, Pediatrics
Creedon, Patrick J., PA-C; Adjunct, Cardiothoracic Surgery
Cremins, Michael S., PA-C; Adjunct, Orthopedics
Croce, Kathleen, PhD; Clinical Affiliate, Psychiatry
Crombie, H. David, MD; Honorary, General Surgery
Cronin, Margaret B., APRN; Adjunct, Emergency Medicine
Crow, Edward D., MD; Active, Radiology
Crowley, Ellen M., APRN; Adjunct, Psychiatry
Cunin, Burton, MD; Active, Ophthalmology
Curis, Francis T., MD; Honorary, Pediatrics
Curley, Timothy M., DO; Active, Nephrology
Currier, John L., MD; Active, Gynecologic Oncology
Currier, Allen A., MD; Active, Radiology
Curry, Stephen L., MD; Honorary, Obstetrics & Gynecology
Cusick, Eileen R., APRN; Adjunct, Medicine
Cutler, Richard S., DPM; Consulting, Podiatry
Cy, Mary-Ann, APRN; Adjunct, Cardiothoracic Surgery
Czarnecki, Gregory R., DO; Active, Internal Medicine
Czarnecki, Susan C., APRN; Adjunct, Medicine
Czarnecki, Marc J., DMD; Active, Dentistry

D
D'Agostino, Darrin C., DO; Active, Internal Medicine
D'Ambrosio, Susan E., Psy.D; Consulting, Psychology
D'Ambruoso, Dominic C., MD; Honorary, Anesthesiology
D'Avela, John F., MD; Active, Nephrology
D'Occhio, Marzena S., CRNA; Adjunct, Anesthesiology
Dabrowski, Cindy A., PA-C; Adjunct, Cardiology
DaCosta, Jose L., MD; Active, Internal Medicine
DaCosta, Maria M., MD; Active, Psychiatry
 Daggett, Deanne, MD; Active, Anesthesiology
Daigle, Karen, MD; Courtesy, Pediatric Pulmonology
Daigneault, Maria S., APRN; Adjunct, Surgery
Dailey, Mark E., MD; Active, Hematology
Dalton, George R., MD; Courtesy, Pediatrics
Daman, Lauren A., MD; Active, Dermatology
Danitz, Mitchell, PhD; Clinical Affiliate, Psychiatry
Danyliv, Joseph M., MD; Courtesy, Internal Medicine
DeCarolis, Kenneth A., MD; Honorary, Radiology
Decker, Kenneth A., CST/CFA; Adjunct, Cardiothoracic Surgery
Deckers, Peter J., MD; Active, General Surgery
Deegan, Patrick S., PA-C; Adjunct, Radiology
Deen, Naseem, MD; Active, Pediatrics
DeForest, Kelly M., APRN; Adjunct, Surgery
De Fusco, Patricia A., MD; Active, Internal Medicine
DeGennaro, Beth Anne D., MD; Courtesy, Emergency Medicine
DeGiovanni, James C., PhD; Consulting, Psychiatry
DeGraff, Arthur C., MD; Active, Pulmonology
DeKker, Paul T., MD; Active, Hematology
Delgado, Joao H., MD; Active, Emergency Medicine
DeLucia, Orlando, MD; Active, Plastic & Reconstructive Surgery
DeMaio, John M., MD; Active, Anesthesiology
DeMarcaida, J. Antonelle, MD; Active, Neurology
Denton, Cleveland R., MD; Honorary, Medicine
DeSantis, Carla, MD; Courtesy, Obstetrics & Gynecology
Deshaies, Michael R., DO; Active, Internal Medicine
Deutsch, Larry, MD; Active, Pediatrics
Devassy, Karen S., MD; Active, Internal Medicine
Dezi, Cynthia J., CRNA; Adjunct, Anesthesiology
Diamon, Sharon A., MD; Active, Pulmonology
Diamond, Peter H., MD; Active, Anesthesiology
Diana, Daniel J., MD; Active, Cardiology
Dick, Leslie S., MD; Active, Pediatrics
Dicks, Barbara, APRN; Adjunct, Internal Medicine
Dicks, Robert S., MD; Active, Internal Medicine
Diefenbach, Gretchen J., PhD; Consulting, Psychology
Dieterich, Steven R., MD; Active, Internal Medicine
DiGiuseppe, Joseph A., MD, PhD; Active, Anatomic Pathology/Laboratory Medicine
DiMario, Francis J., MD; Courtesy, Pediatric Neurology
Dinowitz, Kevin, MD; Active, Ophthalmology
DiStefano, Leo J., MD; Active, Pediatrics
Dixon, Jonathan A., MD; Active, Rheumatology
Dobkin, Eric D., MD; Honorary, Surgical Critical Care
Dobrow, Robert J., MD; Honorary, Cardiology
Doelger, Peter J., MD; Active, Obstetrics & Gynecology
Doherty, Carrie A., PA-C; Adjunct, Orthopedics
Dolan, Thomas C., DDS; Active, Dentistry
Dolins, Scott L., MD; Active, Ophthalmology
Dolinsky, Paul A., MD; Active, Internal Medicine
Dolinsky, Zelig S., MT; Adjunct, Medicine
Domenichini, David J., MD; Active, Endocrinology
Dominguez, Yuri L., CRNA; Adjunct, Anesthesiology
Donahue, Ann S., APRN; Adjunct, Emergency Medicine
Donahue, George M., MD; Courtesy, Internal Medicine
Donaldson, James O., MD; Courtesy, Neurology
Donnelly, Susan L., PA-C; Adjunct, Surgery
Donovan, Elaine G., APRN; Adjunct, Medicine
Donovan, James F., MD; Honorary, Orthopedics
Donovan, Thomas J., MD; Honorary, Surgery
Donshik, Peter C., MD; Active, Ophthalmology
Dornelas, Allen E., PhD; Consulting, Cardiology
Dougherty, James E., MD; Active, Cardiology
Dowd, Donald R., DDS; Honorary, Dentistry
Dowsett, Robert J., MD; Active, Radiation Oncology
Drake, Mary-Jo, CRNA; Adjunct, Anesthesiology
Drescher, Michael J., MD; Active, Emergency Medicine
Drezner, A. David, MD; Active, Surgical Critical Care
Druckemiller, William H., MD; Active, Neurosurgery
Drury, Robert W., MD; Active, Internal Medicine
Dufel, Susan E., MD; Active, Emergency Medicine
Duffy, Allyson N., MD; Active, Pediatrics
Dugdale, Thomas W., MD; Active, Orthopedics
Duggan, William J., MD; Active, Anesthesiology
Duncan, Brett H., MD; Active, Cardiology
Dunn, Nicole, APRN; Adjunct, Surgical Critical Care
Durstin, Holly, CRNA; Adjunct, Anesthesiology
Dworkin, Paul H., MD; Active, Pediatrics
Dwyer, Mary Ellen, CRNA; Adjunct, Anesthesiology
Dym, Hal M., DMD; Active, Dentistry
Dzieczkowski, Jeffery S., MD; Courtesy, Internal Medicine

E
Ebbets, Judith A., APRN; Adjunct, Psychiatry
Edelen, Paul V., MD; Courtesy, Internal Medicine
Edwards, Martin G., MD; Active, Ophthalmology
Edwards, Shernett M., PA-C; Adjunct, Surgery
Egan, James F., MD; Courtesy, Obstetrics & Gynecology
Ehlers, William H., MD; Active, Ophthalmology
Eisenberg, Ellen, DMD; Consulting, Pathology/Laboratory Medicine
Eisenfeld, Leonard I., MD; Active, Neonatology
Eisler, Jesse G., MD, PhD; Courtesy, Orthopedics
Elaba, Wilfred P., MD; Active, Geriatric Medicine
Eleck, Lisa M., APRN; Adjunct, Medicine
Elliott, Derek P., PA-C; Adjunct, Pulmonology
Elliott, Mark, CRNA; Adjunct, Anesthesiology
Ellison, Lee H., MD; Honorary, Cardiothoracic Surgery
Ely, Matthew G., MD; Active, Urology
Emerick, Geoffrey T., MD; Active, Ophthalmology
Emmel, David K., MD; Active, Ophthalmology
Engmann, Lawrence L., MD; Active, Obstetrics & Gynecology
Engster, Peter W., MD; Active, Internal Medicine
Epes, Helen M., APRN; Adjunct, Psychiatry
Koff, Arnold M., MD; Active, Cardiology
Kodish, Martin E., MD; Consulting, Endocrinology
Knuth, Sara G., MD; Active, Emergency Medicine
Knox, Isabella, MD; Active, Neonatology
Knauft, R. Frederic, MD; Active, Pulmonology
Knuth, Sara G., MD; Active, Emergency Medicine
Koff, Arnold M., MD; Active, Cardiology
Koffirala, Aravind Rao, MD; Active, Internal Medicine
Kolakowski, Henry P., DDS; Honorary, Dentistry
Kope, Walter R., MD; Active, Internal Medicine
Kordansky, Daniel W., MD; Active, Allergy
Kornbrust, Amy M., PA-C; Adjunct, Anesthesiology
Kors, Paul D., DMD; Active, Dentistry
Kosky, Lara B., PA-C; Adjunct, Neurosurgery
Kosofsky, Eric M., DPM; Consulting, Podiatry
Kost, Bernard, MD; Active, Urology
Kozar, Albert J., DO; Active, Internal Medicine
Kozar, Christina A., DO; Active, Pediatrics
Kraft, Michael, CRNA; Adjunct, Anesthesiology
Kral, Michael L., MD; Active, Allergy
Kratzer, Allan S., MD; Active, Radiation Oncology
Krause, Peter J., MD; Active, Pediatric Infectious Disease
Kreisman, Rhoda L., PhD; Clinical Affiliate, Psychiatry
Krenicky, Peter T., MD; Courtesy, Ophthalmology
Krieger, James L., MD; Honorary, Radiology
Kritman, Marilyn G., MD; Consulting, Anatomic Pathology/Laboratory Medicine
Krompinger, W. Jay, MD; Active, Orthopedics
Krumperman, Leroy W., MD; Active, Anesthesiology
Kuehn, Paul G., MD; Honorary, Surgery
Kugaya, Akira, MD; Courtesy, Psychiatry
Kugelman, Lisa C., MD; Active, Dermatology
Kugelman, Thomas P., MD; Active, Dermatology
Kuiper, Odin K., MD; Active, Obstetrics & Gynecology
Kulas, Joseph F., PhD; Consulting, Psychology
Kulicki, Leonard E., MD; Active, Anesthesiology
Kumar, Chandrika S., MD; Active, Internal Medicine
Kuntz, Joanne G., MD; Courtesy, Emergency Medicine
Kuntz, Richard L., MD; Active, Anesthesiology
Kupcrac, Betty, MD; Active, Internal Medicine
Kurbanov, Aleksandr, MD; Active, General Surgery
Kureshi, Inam U., MD; Active, Neurosurgery
Kurth, Pamela A., MD; Courtesy, Child & Adolescent Psychiatry
Kutcher, Rachel D., CRNA; Adjunct, Anesthesiology
Kvam, David A., MD; Active, Neurosurgery
Kwok, Vernon Y., DMD; Active, General Dentistry

L

Laakso, William B., MD; Active, Internal Medicine
Labinson, Paul T., DO; Active, Internal Medicine
Lach-Pasko, Elzbieta A., MD; Consulting, Pathology/Laboratory Medicine
Ladenheim, Sydney, MD; Active, Pediatrics
Ladinsky, Jaye T., MD; Courtesy, Pediatrics
Lafrenier, R. Kenneth, MD; Active, Psychiatry
Lageman, J Jill S., PA-C; Adjunct, Neonatology
Lally, Anne, MD; Active, Transplant Surgery
Lamarr, Deborah G., APRN; Adjunct, Surgery
Landry, Arthur B., MD; Consulting, Cardiology
Landwirth, Julius, MD; Honorary, Pediatrics
Lange, Stephan C., MD; Courtesy, Neurosurgery
Langeland, Leena K., DMD; Active, Internal Medicine
Langeland, Leena K., DMD; Active, Internal Medicine
Lang, Mark, MD; Active, Cardiology
Lapin, Craig D., MD; Courtesy, Pediatric Pulmonology
Laporte, Rose M., APRN; Adjunct, Medicine
Lapuk, Seth L., MD; Active, Cardiology
LaRocca, Charlotte A., MD; Active, Psychiatry
LaSala, Anthony F., MD; Active, Cardiology
Morales, Tracy M., DO; Courtesy, Surgical Critical Care
Morgan, Danielle R., APRN; Adjunct, Emergency Medicine
Morgan, Harry E., MD; Active, Psychiatry
Morgan, Lancelot P., PA-C; Adjunct, Orthopedics
Morgenstern, J effrey H., MD; Active, Urology
Morosky, Michael F., MD; Active, Obstetrics & Gynecology
Morrow, J effrey S., MD; Active, Anesthesiology
Morse, Diantha, MA; Teaching Affiliate, Otorhinolaryngology
Morse, Noelle M., CRNA; Adjunct, Anesthesiology
Mort, Thomas C., MD; Active, Anesthesiology
Moss, Roberta J., MD; Courtesy, Internal Medicine
Moyer, Stephen D., DO; Active, Dermatology
Mubbashar, Sabooh S., MD; Courtesy, Psychiatry
Mucha, Theodore F., MD; Active, Psychiatry
Mueller, Robert E., MD; Honorary, Pulmonology
Mullally, Sean D., MD; Active, Hematology
Mullaney, John F., MD; Active, Internal Medicine
Muller, Richard M., MD; Active, Pathology/ Laboratory Medicine
Murcia, Eva S., MD; Active, Internal Medicine
Murphy, Dianne, CRNA; Adjunct, Anesthesiology
Murphy, George A., DMD; Courtesy, OMF Surgery
Murphy, Karen Z., CRNA; Adjunct, Anesthesiology
Murphy, Keven A., PhD; Clinical Affiliate, Psychiatry
Murphy, Sheila A., APRN; Adjunct, Geriatric Medicine
Murphy-Setzko, Marlene A., MD; Courtesy, Urology
Murray, Doreen W., CRNA; Adjunct, Anesthesiology
Murray, James H., MD; Active, Gastroenterology
Murray, Judith M., CRNA; Adjunct, Anesthesiology
Murray, Paul B., MD; Courtesy, Orthopedics
Myers, Kurt J., MD; Courtesy, Pediatric Emergency Medicine

N
Nagarkatti, Durgesh G., MD; Active, Orthopedics
Namerow, Lisa B., MD; Active, Psychiatry
Napoletano, Robert, MD; Consulting, General Surgery
Naqvi, S. J ohar A., MD; Courtesy, Internal Medicine
Nash, J ohn D., MD; Consulting, Obstetrics & Gynecology
Natal, Frances O., DO; Active, Internal Medicine
Nathanson, Robert B., MD; Active, Dermatology
Naun, J anice B., APRN; Adjunct, Medicine
Naungyan, Christine S., MD; Courtesy, Psychiatry
Neal, Amy, PA-C; Adjunct, Emergency Medicine
Negrich, Susan M., APRN; Adjunct, Medicine
Nemarich, Alfred N., DDS; Consulting, OMF Surgery
Nerenstone, Stacy R., MD; Active, Hematology
Nesta, Joseph M., MD; Active, Internal Medicine
Nestler, J effrey L., MD; Active, Gastroenterology
Neuhaart, Kristen L., MD; Active, Internal Medicine
Neuwirth, J erry, MD; Active, Ophthalmology
Newell, Richard C., MD; Honorary, Medicine
Newman, Richard A., MD; Active, Otorhinolaryngology
Newport, Mary Lynn, MD; Courtesy, Orthopedics
Newton, Helen D., MD; Courtesy, Ophthalmology
Nguyen, Manh D., MD; Active, Internal Medicine
Nguyen, Tuyen D., DMD MPH; Active, OMF Surgery
Nichols, Mary, CRNA; Adjunct, Anesthesiology
Niego, Sara H., MD; Active, Psychiatry
Nieves, J ulian, MD; Consulting, Internal Medicine
Nightingale, Charles H., PHD; Honorary, Internal Medicine
Nino, Alfredo F., MD; Honorary, Cardiology
Nissen, Carl W., MD; Courtesy, Orthopedics
Nivison, Robert J., CRNA; Adjunct, Anesthesiology
Robert, Gary F., MD; Active, Obstetrics & Gynecology
Noble, Gavin L., MD; Active, Cardiology
Nolan, Gerard M., MD; Active, Ophthalmology
Nolasco, Helena C., MD; Active, Rheumatology
Nova, Sheldon, MD; Courtesy, Otorhinolaryngology
Nowicki, Thomas A., MD; Active, Emergency Medicine
Nusbaum, H. J., MD; Active, Obstetrics & Gynecology

O
O'Brien, James W., MD; Courtesy, Gastroenterology
O'Brien, Karen T., APRN; Adjunct, Pediatrics
O' Connor, Charles T., MD; Honorary, Psychiatry
O' Connor, Christopher F., MD; Active, Pediatrics
O Connor, Frederick V., MD; Active, Pediatrics
O Connor, Thomas, MD; Active, Internal Medicine
O' Connor, Lorraine M., MD; Courtesy, Psychiatry
O'Flynn, Karen, MD; Active, Psychiatry
O'Loughlin, Michael T., MD; Active, Radiology
O'Neill, Dennis G., MD; Consulting, Pathology/ Laboratory Medicine
O'Neill, Margaret M., MD; Active, Pediatrics
Oakes, Howard J., Psy.D; Consulting, Psychiatry
Oberstein, Robert M., MD; Active, Internal Medicine
Oeser, Linda J., APRN; Adjunct, Emergency Medicine
Offsay, J ulian, MD; Active, Psychiatry
Ohki, Stephen K., MD; Active, Radiology
Ojha, Bhawani S., MD; Active, Internal Medicine
Olivar, August C., MD; Active, Obstetrics & Gynecology
Oliveiri, J anice A., MD; Active, Internal Medicine
Olson, Edmund H., MD; Active, Obstetrics & Gynecology
Olson, Neil H., MD; Active, Infectious Disease
Onyiuwe, Hiliby C., MD; Courtesy, Neurosurgery
Opalacz, J ohn P., MD; Active, Radiology
Orlando, Rocco, MD; Active, General Surgery
Osada, Donald J., PA-C; Adjunct, Surgery
Osley, Robert P., MD; Active, Internal Medicine
Otis, Richard D., MD; Honorary, Pathology/ Laboratory Medicine
Overman, Lillian, MD; Active, Internal Medicine
Owitz, Sherri L., Psy.D; Clinical Affiliate, Psychiatry
Owilla, Danush, MD; Active, Cardiology
Ozonoff, Maer B., MD; Honorary, Radiology

P
Pachucki, Debra A., MD; Active, Emergency Medicine
Packer, Andrew J., MD; Active, Ophthalmology
Palter, Marc D., MD; Active, Surgery
Panchal, Hemant K., MD; Active, Pediatrics
Pappas, Maryann S., APRN; Adjunct, Emergency Medicine
Paquette, Mary T., APRN; Adjunct, Emergency Medicine
Paradis, Jacqueline M., MD; Active, Internal Medicine
Paradis, Marc A., MD; Active, Anesthesiology
Parees, Lawrence M., MD; Active, Cardiology
Parik, Nehal S., MD; Courtesy, Pediatrics
Paris, Ronald H., MD; Active, Cardiology
Parker, Lewis P., MD; Active, Rheumatology
Parkinson, Tonia L., PA-C; Adjunct, Surgery
Parsch, Cornell, CRNA; Adjunct, Anesthesiology
Parsons, Julian, MD; Active, Internal Medicine
Pascal, Peter E., MD; Courtesy, Orthopedics
Pasquin, Peter F., DDS; Active, Dentistry
Passman, Bernard, MD; Active, Obstetrics & Gynecology
Pasternack, James J., MD; Active, Ophthalmology
Pastuszak, William T., MD; Active, Pathology/ Laboratory Medicine
Patel, Nima G., MD; Active, Pediatrics
Patel, Shushil C., MBBS; Courtesy, Neurology
Paternostro, Gina M., APRN; Adjunct, Gastroenterology
Pathmanathan, Suppiah, MD; Courtesy, Pediatrics
Patten, Jennifer L., MD; Honorary, Internal Medicine
Paulk, Wayne C., MD; Active, Internal Medicine
Pauli, Maura, APRN; Adjunct, Internal Medicine
Pearson, Godfrey D., MD; Active, Psychiatry
Peck, Alexander S., MD; Active, Anesthesiology
Pennoyer, William P., MD; Courtesy, Surgery
Pentz, Paul G., MD; Courtesy, Psychiatry
Pepe, Judith L., MD; Active, General Surgery
Pepper, David A., MD; Active, Psychiatry
Perdrizet, George A., MD; Active, Traumatology
Peredy, Tamas R., MD; Courtesy, Emergency Medicine
Peres, Valda, MD; Active, Pediatrics
Peri, Patrick J., MD; Active, Emergency Medicine
Perney, Leslie, MD; Active, Pediatrics
Pitlik, John M., MD; Active, Pediatrics
Pitt, Jack L., MD; Honorary, Pediatrics
Pizer, Michael J., MD; Active, Pediatrics
Pizzimenti, Enzo, MD; Active, Pediatrics
Ploquin, Lawrence D., MD; Active, Pediatrics
Plummer, John A., MD; Active, Pediatrics
Pollock, Irwin A., MD; Active, Pediatrics
Pope, Frederick J., MD; Active, Internal Medicine
Pope, James S., MD; Active, Pulmonology
Pope, Preston C., CRNA; Adjunct, Anesthesiology
Popieliw, Terry M., APRN; Adjunct, Neonatology
Porter, Ross W., MD; Active, Pediatrics
Porter, Charles E., MD; Active, Neurosurgery
Porter, Ross W., MD; Active, Pediatrics
Porter, Ross W., MD; Active, Pediatrics
Porter, Ross W., MD; Active, Pediatrics
Porter, Ross W., MD; Active, Pediatrics
Poulsen, Mary K., MD; Active, Gastroenterology
Powers, Robert D., MD; Active, Emergency Medicine
Prasad, Avinash, MD; Active, Neurology
Prebluda, Jeffrey L., MD; Active, Anesthesiology
Preissler, Paul L., MD; Active, Cardiothoracic Surgery
Preston, Mark R., MD; Courtesy, Obstetrics & Gynecology
Preysner, Linda A., MD; Active, Internal Medicine
Price, Ann L., MD; Active, Psychiatry
Price, Cynthia L., MD; Active, Emergency Medicine
Price, John T., MD; Active, Internal Medicine
Primiano, Charles A., MD; Active, Cardiology
Prinaville, David E., DMD; Courtesy, OMFSurgery
Pullen, Richard D., MD; Honorary, Medicine
Quadrilater, Ishrat I., MD; Active, Pediatrics
Quinlan, Rosemary, MD; Active, Obstetrics & Gynecology
Quint, Clay C., MD; Courtesy, Surgical Critical Care
Quintero, Sandra M., MD; Active, Internal Medicine
Quintinianii, J. R., Richard, MD; Active, Infectious Disease
Quintinianii, Richard, MD; Honorary, Infectious Disease
Raffaello, Michael S., MD; Courtesy, Emergency Medicine
Ragaisis, Karen M., APRN; Adjunct, Gastroenterology
Raghavendra, Sree, DMD; Active, Dentistry
Ram, Amitabh R., MD; Active, Pediatrics
Ramanan, Aruna S., MD; Active, Pediatrics
Ramanan, Chitralekha, MD; Courtesy, Pediatrics
Ramanan, Sundaram V., MD; Consulting, Internal Medicine
Ramsby, Melinda L., MD, PhD; Courtesy, Rheumatology
Ranade, Vinay R., MD; Active, Obstetrics & Gynecology
Ranade-Kapur, Rekha, MD; Active, Psychiatry
Rangla, Jyotsna S., MD; Active, Psychiatry
Rangla, Kasturi V., MD; Active, Nephrology
Rankin, E. Clair, MD; Honorary, Medicine
Raskin, Sarah A., PhD; Consulting, Psychiatry
Rasoulpour, Majid, MD; Active, Pediatric Nephrology
Rasoulpour, Mina R., MD; Active, Obstetrics & Gynecology
Ratchford, Mary G., MD; Courtesy, Ophthalmology
Ratzen, Richard M., MD; Active, Emergency Medicine
Ratzen, Susan K., MD; Courtesy, Endocrinology
Raut, Frederick J., MD; Active, Obstetrics & Gynecology
Ravin, Anatol, DDS; Courtesy, Dentistry
Rawlins, Wayne S., MD; Consulting, Internal Medicine
Ray, Carolyn M., MD; Active, Oncology
Raycroft, John F., MD; Active, Orthopedics
Raye, John R., MD; Honorary, Pediatrics
Raza, Carol J., APRN; Adjunct, Psychiatry
Reaback, Richard I., DPM; Consulting, Podiatry
Reagan, Louise A., APRN; Adjunct, Medicine
Reardon, Jane Z., APRN; Adjunct, Internal Medicine
Reardon, Mark, CRNA; Adjunct, Anesthesiology
Reddy, Usha, MD; Active, Pediatrics
Reed, Michael L., MD; Active, Plastic & Reconstructive Surgery
Regan, Adine F., MD; Courtesy, Urology
Regan, Thomas J., MD; Active, Pediatrics
Reik, Louis, MD; Consulting, Neurology
Reiner, Steven, DDS; Active, OMFSurgery
Reiser, Ruth M., APRN; Adjunct, Psychiatry
Reiter, Laura, LCSW; Clinical Affiliate, Psychiatry
Rendock, Deanne E., APRN; Adjunct, Medicine
Rentstrom, Karen, APRN; Adjunct, Surgical Critical Care
Rentas, Angel M., APRN; Adjunct, Cardiology
Renz, Robert E., MD; Active, Internal Medicine
Repucci, Anthony H., MD; Courtesy, Pediatric Gastroenterology
Rezuke, William N., MD; Active, Pathology/Laboratory Medicine
Ricci, Andrew, MD; Active, Pathology/Laboratory Medicine
Rice, Margaret L., APRN; Adjunct, Emergency Medicine
Richards, Barbara E., CRNA; Adjunct, Anesthesiology
Riegle, Deborah S., APRN; Adjunct, Obstetrics & Gynecology
Rifkin, Lawrence S., MD; Active, Pediatrics
Rinaldi, Maria, APRN; Adjunct, Surgery
Rinaldi, Michael J., MD; Honorary, Cardiology
Ritoli, Elena Lee, DMD; Courtesy, Dentistry
Rixon, John D., MD; Courtesy, Internal Medicine
Rizvi, Asad A., MD; Active, Cardiology
Robbin, Mark A., MD; Active, Internal Medicine
Robbins, Jeffrey S., MD; Consulting, Internal Medicine
Roberts, Melville P., MD; Honorary, Neurosurgery
Robertson, Russell W., MD; Active, Otorhinolaryngology
Robinson, Ellen J., MD; Active, Obstetrics & Gynecology
Robinson, Kenneth J., MD; Active, Emergency Medicine
Robson, Kenneth S., MD; Consulting, Psychiatry
Roche, Paula C., APRN; Adjunct, Medicine
Roche, Jamie M., MD; Honorary, Internal Medicine
Rock, Reuben, DDS; MD; Active, Radiology
Rodriguez, Alberto J., MD; Active, Internal Medicine
Roh, Charles E., MD; Honorary, Medicine
Roman, Robin, MD; Active, Anesthesiology
Rondinelli, Salvatore, PA-C; Adjunct, Emergency Medicine
Rosati, Dennis L., MD; Active, Physical Medicine/Rehabilitation
Roselli, Anthony M., MD; Active, Internal Medicine
Rosen, Elaine E., LCSW; Clinical Affiliate, Psychiatry
Rosen, James P., MD; Active, Allergy
Rosenberg, Eric L., MD; Active, Internal Medicine
Rosenberg, Ralph, MD; Active, Internal Medicine
Rosenberg, Ronald J., MD; Active, Radiology
Rosenbush, Emily J., MD; Active, Obstetrics & Gynecology
Rosengren, Sally S., MD; Courtesy, Pediatrics
Rosenkranz, Barry M., MD; Active, Psychiatry
Rosenlicht, Joel L., DMD; Courtesy, OFM Surgery
Rosenlieb, John W., DMD; Active, Dentistry
Ross, Jack W., MD; Active, Infectious Disease
Ross, Wayne D., MD; Honorary, Radiology
Rossetti, Robert A., DMD; MD; Courtesy, OMFSurgery
Rossetti, Valerie A., MD; Active, Anesthesiology
Rosshirt, Werner, MD; Active, Radiology
Rossi, Antoinette D., MT; Adjunct, Medicine
Rossi, Arnold J., MD; Active, Neurosurgery
Rossi, Michael A., MD; Active, Cardiology
Rosson, Robert S., MD; Active, Gastroenterology
Rotenberg, Donald A., MD; Active, Nephrology
Roth, Malcolm S., MD; Courtesy, Ophthalmology
Roth, Shari M., MD; Active, Ophthalmology
Rothenberg, Robert A., MD; Active, Internal Medicine
Rothman, Lisa M., DPM; Active, Podiatry
Rothwell, Marcia D., MT; Adjunct, Medicine
Roualeau, Christine M., CRNA; Adjunct, Anesthesiology
Rouman, James C., MD; Honorary, Anesthesiology
Ruano, Gualberto, PhD, MD; Consulting, Medicine
Rubin, Fred G., MD; Active, Cardiology
Rubin, Karen R., MD; Courtesy, Endocrinology
Rubin, Stacey, APRN; Adjunct, Neonatology
Rubin, Viviani M., MD; Active, Pediatrics
Rubino, Laurene F., MD; Courtesy, Surgery
Ruddat, Michael S., MD; Active, Ophthalmology
Ruderman, Mark, MD; Active, Rheumatology
Rudnicki, Robert D., MD; Courtesy, Internal Medicine
Ruffett, Donald S., MD; Active, Cardiology
Ruffin, Richard T., MD; Active, Internal Medicine
Ruiz, Ricardo, MD; Active, Internal Medicine
Russo, Robert, MD; Active, Psychiatry
Russomanno, John H., MD; Active, Pulmonology
Rutstein, Robert D., DPM; Consulting, Surgery
Ryan, Lawrence P., DDS, MD; Active, OMFSurgery
Rzepski, Barbara R., PhD; Consulting, Psychiatry
S
Sachdev, Kiran, MD; Active, Gastroenterology
Sachetti, Vandana, MD; Active, Pediatrics
Safer, Robert H., MD; Courtesy, Internal Medicine
Sahakyan, Marine T., MD; Active, Obstetrics & Gynecology
Sahil, Robert A., MD; Active, Child & Adolescent Psychiatry
Saidel, Matthew L., MD; Active, Obstetrics & Gynecology
Salerno, Edward L., MD; Active, Pulmonology
Salerno, Nicholas R., MD; Active, Radiology
Salesky, Sharon N., APRN; Adjunct, Surgery
Salm, David S., MD; Active, Internal Medicine
Salner, Andrew L., MD; Active, Radiation Oncology
Saltzman, Seymour H., MD; Honorary, Medicine
Salvitetti, Ralph, MD; Active, Internal Medicine
Salzburg, Donald J., MD; Courtesy, Ophthalmology
Sanders, Marilyn R., MD; Courtesy, Pediatrics
Sanders, Ricky L., DO; Active, Anesthesiology
Sanderson, Karen M., APRN; Adjunct, Obstetrics & Gynecology
Scardegna, Kathleen, MD, Active, Pediatric Nephrology
Sardella, William V., MD; Active, Colon & Rectal Surgery
Sargent, R. Kent, MD; Honorary, Emergency Medicine
Satloff, David M., MD; Honorary, Obstetrics & Gynecology
Satvat, Behzad, MD; Active, Obstetrics & Gynecology
Savinelli, Thomas J., MD; Active, Internal Medicine
Sawyer, Jeffrey A., MD; Active, Otorhinolaryngology
Saxon, Ronald J., MD; Courtesy, Otorhinolaryngology
Scarangella, Stephen F., MD; Courtesy, Orthopedics
Scavetta, Melissa J., APRN; Adjunct, Psychiatry
Schachter, Andrew, MD; Active, Internal Medicine
Schauer, Peter K., MD; Active, Oncology
Scheetz, Nancy A., APRN; Adjunct, Psychiatry
Scheinblum, Anne R., PA-C; Adjunct, Medicine
Scheiner, Laurie A., MD; Active, Pediatrics
Scherzer, Larry N., MD; Active, Pediatrics
Schettini, Pamela S., MD; Honorary, Obstetrics & Gynecology
Schiff, Evan L., MD; Active, Internal Medicine
Schigas, Libra S., CRNA; Adjunct, Anesthesiology
Schimpf, Megan O., MD; Active, Urogynecology
Schipke, Raymond E., MD; Honorary, Pediatrics
Schjervenland, Elena, APRN; Adjunct, Surgery
Schmertlering, Jack A., MD; Active, Internal Medicine
Schmoll, Ralph D., MD; Honorary, Medicine
Schnitz, Peter F., DO; Active, Obstetrics & Gynecology
Schoen, Scott R., MD; Courtesy, Otorhinolaryngology
Schott, Eric, PA-C; Adjunct, Emergency Medicine
Schramm, Craig M., MD; Courtesy, Pediatric Pulmonology
Schreiber, Jonathan S., MD; Consulting, Plastic & Reconstructive Surgery
Schuck, Elizabeth G., MD; Active, Internal Medicine
Schuck, J. Christopher, MD; Active, Pediatrics
Schutzer, Steven F., MD; Active, Orthopedics
Schwab, Jennifer L., MD; Active, Pediatrics
Schwartz, Harold I., MD; Active, Psychiatry
Schwartz, Lester R., MD; Active, Pediatrics
Schwartz, Louis, MD; Honorary, Obstetrics & Gynecology
Schweizer, Robert T., MD; Honorary, Transplant Surgery
Scoles, Marc H., DMD; Active, Dentistry
Hartford Hospital’s involvement with the following organizations includes financial support, health screenings, health fairs, wellness education or other in-kind services:

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<td>American Red Cross</td>
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<td>Anti-Defamation League</td>
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<td>Avery Heights</td>
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<td>CAUSA</td>
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<td>Connecticut Health Services</td>
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<td>First Cathedral</td>
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<td>Community Clean-Up Day</td>
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<td>Connecticut Commission for Addiction Services</td>
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<td>Foodshare</td>
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<td>Foundation for Mental Health</td>
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<td>Greater Hartford Academy of the Arts Walk</td>
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<td>March of Dimes Walk America</td>
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<td>Rebuilding Together</td>
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<td>Red Cross Blood Drives</td>
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<td>SINA Festival</td>
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<td>Spanish American Merchants Association Gala</td>
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<td>United Way Day of Caring</td>
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<td>West Indian Celebration</td>
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Our mission

Our mission is to promote, restore and maintain the health of all the people we serve.

Our values

Patient-Centered Care
In all our endeavors, we are guided by the needs of the patient, creating a partnership that is effective and personal across the continuum of care.

Continuous Learning
We actively support outstanding programs of education and research designed to encourage the acquisition of knowledge and skills that are of value to the organization and the community.

Community
We actively develop partnerships that will improve our community and, as stewards of a public trust, we ensure informed and dignified care for all patients regardless of their ability to pay.

Communication
We strive to acquire and understand information, and share it clearly and effectively.

Relationships
We develop and strengthen collaborative relationships with all of our customers, including our patients, their families, our employees, volunteers, Medical Staff, and our business partners.

Diversity
We recognize, respect and actively support differences among individuals and demonstrate this philosophy through our words and actions.

Human Resources
We support the professional and personal growth of employees in their pursuit of the hospital’s mission.

Service Excellence
In every interaction we have with patients, visitors, physicians, co-workers and other employees throughout the hospital, we demonstrate our commitment to anticipating, meeting and exceeding their expectations.

Organizational Ethics
We are guided by ethical values that emphasize honesty, fairness, dignity, and respect for the individual.

Superior Performance
We strive for superior performance in all that we do, to preserve the hospital’s clinical, organizational and financial strength.
Hartford
Hartford Hospital
80 Seymour Street, Hartford, CT 06102

Avon
Hartford Hospital Avon Wellness Center
100 Simsbury Road, Avon, CT 06001

Glastonbury
Hartford Hospital Health Care Center - Glastonbury
704 Hebron Avenue, Glastonbury, CT 06033

Wethersfield
Hartford Hospital Health Care Center - Wethersfield
1260 Silas Deane Highway, Wethersfield, CT 06109

Windsor
Hartford Hospital Health Care Center - Windsor
1060 Day Hill Road, Windsor, CT 06095

Hartford Hospital sponsors the following Residencies and Fellowships,
either as independent programs or as collaborative efforts with the
University of Connecticut School of Medicine.

Residencies
- Anesthesiology
- Anesthesiology - Critical Care
- Dentistry
- Emergency Medicine
- Family Medicine
- Medicine
- Neurology
- Nuclear Medicine
- OB/GYN
- Oral Surgery
- Orthopedics
- Otorhinolaryngology
- Pathology
- Pediatrics
- Psychiatry
- Psychiatry - Addiction Medicine
- Psychiatry - Child and Adolescent
- Radiology
- Surgery
- Urology

Fellowships
- Cardiology
- Cardiology - Echo
- Cardiology - Interventional
- Cardiology - Nuclear
- Cardiology - Preventive
- Cytopathology
- Emergency Medicine
- Emergency Medicine - Toxicology
- Emergency Medicine - Trauma
- Endocrinology
- Gastroenterology
- Hematopathology
- Hematology/Oncology
- Infectious Disease
- Nephrology
- Orthopedic - Hand
- Psychiatry - Consultation/Liaison
- Surgery - Critical Care
- Surgery - Vascular
- Surgical/Selective Pathology