THINKING SMALL
MINIMALLY INVASIVE PROCEDURES ARE REVOLUTIONIZING PATIENT CARE.
HARTFORD HOSPITAL PERFORMS MORE MINIMALLY INVASIVE SURGERY THAN ANY HOSPITAL IN THE REGION. Orlando Kirton, MD

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Many conditions, such as stroke, for which there was once no treatment, can now be resolved using minimally invasive, image-guided procedures. For patients this “thinking small” means less trauma, reduced risk and shorter, easier recovery. ¶ “Hartford Hospital performs more minimally invasive surgery than any hospital in the region,” says Orlando Kirton, MD, Director of the Department of Surgery. “Innovation is part of our culture. We attract surgeons committed to staying at the leading edge, and the hospital supports this with technology and more.” ¶ “Our field is extremely innovative,” says Domenic Zambuto, MD, Director of Interventional Radiology and a member of Jefferson Radiology.

“Francis Kiernan, MD, Director of the hospital’s Cardiac Catheterization Laboratory, expects minimally invasive procedures to play an increasingly important role in his field. ¶ “Technology now in development may one day make it possible for us even to replace heart valves using catheter-based techniques,” Dr. Kiernan says. ¶ This much is certain: The best surgical and interventional minimally invasive techniques will always be available to patients at Hartford Hospital.
PEOPLE WHO ARE EXTREMELY OVERWEIGHT FACE A HOST OF PROBLEMS. MEDICAL ISSUES—INCLUDING DIABETES, HIGH BLOOD PRESSURE, HIGH CHOLESTEROL AND OTHERS—CAN THREATEN THEIR LIVES. SOCIAL, PROFESSIONAL AND PRACTICAL ISSUES CAN DETRACT FROM THEIR QUALITY OF LIFE. FOR MANY OF THESE PEOPLE, SURGICAL WEIGHT LOSS PROCEDURES—BARIATRIC SURGERY—CAN RESULT IN DRAMATIC IMPROVEMENTS IN HEALTH AND WELL-BEING. AND TODAY, THOSE PROCEDURES CAN BE DONE EVEN MORE SAFELY USING A MINIMALLY INVASIVE APPROACH.

Surgical weight loss procedures include the Roux-en-y gastric bypass procedure, which prevents food from entering a portion of the stomach, and the newer LAP-BAND® procedure, which reduces the functional size of the stomach by placing a band around its upper portion. Darren Tishler, MD, who heads the Surgical Weight Loss Program at Hartford Hospital, performs both procedures laparoscopically. ¶ “Advanced minimally invasive procedures are the perfect choice for bariatric surgery,” says Dr. Tishler. “People with obesity have a higher risk of complications from open surgery, such as infections or hernias. These problems are minimized with laparoscopic techniques.” ¶ Each procedure is done under general anesthesia, using only five small incisions. Patients spend only one or two days in the hospital. ¶ Dr. Tishler and his colleague Pavlos Papasavas, MD, both members of Connecticut Surgical Group, are board-certified general surgeons who are fellowship-trained in minimally invasive and bariatric surgery. From 2004 through 2007 alone, Dr. Tishler evaluated more than 750 patients and performed more than 500 minimally invasive bariatric procedures. The majority of patients who have these procedures lose weight, but more importantly, they’re typically cured of the associated medical problems that had plagued them. ¶ “The key to the success of our patients is our multidisciplinary program,” Dr. Tishler says. “We have a team of professionals—nurses, psychologists, nutritionists and other specialists—who work with our patients. It’s only because of this comprehensive program that we are able to give patients the results they want and ensure the safety they deserve.”
THE TECHNIQUE: The minimally invasive LAP-BAND® procedure helps people lose weight by reducing the functional size of the stomach. The operation requires just five small incisions and only a day or two in the hospital. The procedure is completely reversible.
HAVING THIS SURGERY WAS THE BEST LIFE CHANGE I’VE MADE. I’M HEALTHY. I FEEL GOOD ABOUT MYSELF.

Stacie Lepore
Glastonbury, CT

Over 10 years Stacie Lepore saw her weight spiral from 110 to 240 pounds. The 5-feet-2-inch young woman struggled to lose weight, but nothing worked. She had chronic migraines, hyperthyroidism, high cholesterol, respiratory problems and borderline diabetes. In 2005, she began researching bariatric surgery. Concerned about complications reported at other programs, she turned to Hartford Hospital and Darren Tishler, MD. “He stressed that surgery was ‘a tool, not a fix,’” Mrs. Lepore says. After a rigorous six-month evaluation, she had a LAP-BAND® procedure in August 2006. It involved five tiny incisions, a one-night hospital stay and minimal pain. A year later, Mrs. Lepore, who rises at 4:30 a.m. to go to the gym, was down to 149 pounds, and all of her other illnesses were gone.

“Having this surgery was the best life change I’ve made. I’m healthy. I have confidence. I feel good about myself. And Dr. Tishler and the staff are incredible.”
SURGICAL REMOVAL OF THE KIDNEY, OR NEPHRECTOMY, IS TYPICALLY PERFORMED WHEN A PATIENT HAS A CANCEROUS KIDNEY TUMOR OR WHEN AN INDIVIDUAL DECIDES TO DONATE A KIDNEY FOR TRANSPLANTATION. NOT LONG AGO, THE “OPEN” SURGICAL PROCEDURE INVOLVED A NEARLY FOOT-LONG INCISION, CONSIDERABLE PAIN AND WEEKS OF RECOVERY. TODAY, HARTFORD HOSPITAL SURGEONS ARE NATIONAL LEADERS IN MINIMALLY INVASIVE TECHNIQUES THAT REQUIRE JUST A FEW TINY INCISIONS TO REMOVE THE KIDNEY OR—IN AN EVEN MORE RECENT ADVANCE—ONLY A PORTION OF IT.

Surgeons at Hartford Hospital were instrumental in developing many of the minimally invasive techniques now in use for kidney surgery. Steven Shichman, MD, a member of the Urology Division of Connecticut Surgical Group, was among the first in the country to perform laparoscopic nephrectomies in patients with kidney cancer. David Hull, MD, Director of the hospital’s Transplant Program, led the region in laparoscopic removal of a donor kidney. In 1998, Dr. Shichman pioneered the hand-assisted laparoscopic nephrectomy (HALN), today one of the gold standards in minimally invasive nephrectomy. He has taught the technique to well over 1,000 surgeons from the U.S. and overseas. Surgery is the only way to cure kidney cancer. The number of nephrectomies is on the rise because improved imaging technologies allow earlier detection. The percentage of nephrectomies being performed laparoscopically, rather than open, has grown dramatically since Dr. Shichman introduced the HALN technique. Last year, Dr. Shichman performed 120 nephrectomies—more than any other surgeon in the region—and more than 80 percent of them were done minimally invasively. Patients go home two or three days after surgery, instead of five or six, and experience less pain. They typically return to baseline activity in two weeks, rather than the six to eight weeks associated with open surgery.

Hartford Hospital is a recognized center of excellence in kidney transplantation. Half of all kidneys donated in the U.S. are from live volunteer donors. Removing the organ intact and able to be implanted is extremely exacting. With open surgery, the recovery period for donors used to be long and difficult—much worse than that of the recipient. But with Dr. Hull’s use of the hand-assisted laparoscopic approach, donors are in the
THE TECHNIQUE: Laparoscopic surgical removal of a kidney involves only two small incisions and three punctures, rather than the nearly foot-long incision of the past. Patients go home more quickly, have less pain and resume normal activities in two weeks rather than eight.
hospital for only three and a half days, on average, rather than two weeks, and are able to return to normal activities sooner. Dr. Hull has extensive experience in this specialized surgery, having performed well over 200 cases. ¶ For patients with kidney cancer, Dr. Shichman is now able to offer a laparoscopic partial nephrectomy, a procedure available at only a few hospitals in New England. ¶ “For approximately half of our patients, we can remove only the diseased portion of the kidney,” Dr. Shichman says. “This minimizes the patient’s loss of kidney function. The more kidney function is preserved, the better the patient’s quality of life and prospects for longevity.” ¶ In another advance, Dr. Shichman and a Connecticut Surgical Group colleague, Stuart Kesler, MD, are developing a robotic approach for partial nephrectomies. This innovation would enable even patients with complex cases to be candidates for laparoscopic, rather than open, surgery. ¶ Dr. Shichman says that few hospitals in the country are as innovative as Hartford Hospital in developing improved surgical procedures, and he attributes it to the quality of surgeons on staff, the sharing of knowledge across various surgical disciplines and the support of hospital administration. ¶ “We’re pushing the envelope, but in a safe, patient-oriented fashion,” notes Dr. Shichman. “While we are exceptionally progressive, we are also absolutely committed to doing what is best for each patient.”
A MAJOR INNOVATION IN LAPAROSCOPIC SURGERY IS THE DA VINCI® SURGICAL SYSTEM. THIS ROBOTIC DEVICE GIVES SURGEONS GREATER FLEXIBILITY AND PRECISION AND MAKES MINIMALLY INVASIVE SURGERY POSSIBLE FOR MORE PATIENTS. IN 2003, HARTFORD HOSPITAL BECAME THE FIRST HOSPITAL IN CONNECTICUT AND ONE OF THE FIRST IN NEW ENGLAND TO ACQUIRE THE SYSTEM. TODAY, HARTFORD HOSPITAL IS ONE OF ONLY EIGHT IN THE COUNTRY TO HAVE THREE ROBOTS AND IS IN THE TOP 10 IN VOLUME OF CASES. HARTFORD HOSPITAL SURGEONS IN A VARIETY OF DISCIPLINES ARE GLOBAL LEADERS IN USING ROBOTICS TO PROVIDE THE VERY FINEST SURGICAL CARE.

Joseph “Peppie” Wagner, MD, recognized early on the vast potential of robotic surgery. In 2001, the urologic oncology specialist was the second surgeon in the country to perform a robotic radical prostatectomy, or surgical removal of the prostate. Since then, he has performed nearly 1,000 such procedures. Today he directs Hartford Hospital’s Robotic Surgery Program, which has grown exponentially since he came to Hartford in late 2003. Often referred to as a “robot,” the da Vinci® device is actually a sophisticated surgical tool. The robotic instruments and camera are inserted in the patient through tiny puncture holes. The surgeon operates the device from a console while viewing a magnified, three-dimensional image of the surgical field on a high-definition screen. As the surgeon manipulates the master controls at the console, the small, flexible robotic “hands” at the surgical site replicate his or her movements, performing surgical motions with unparalleled precision. “The robotic system takes laparoscopic surgery to a new level,” says Dr. Wagner, who is a member of Connecticut Surgical Group. “The robot’s camera gives you a three-D image with depth perception you don’t get in standard laparoscopy. And because the instruments have wrists, they can do all the rotations and maneuvers your hand can do, but in a smaller space.” The robot offers even greater precision than the human hand, says Vincent Laudone, MD, who also regularly uses the robot for prostatectomies. “As fine a movement as the surgeon can make, the robot will make one
**THE TECHNIQUE:** Robotic prostatectomy uses only five tiny abdominal openings, versus the large incision of conventional methods. Hartford Hospital surgeons using robotic techniques achieve superior results in terms of potency, continence and complete removal of cancer.
that’s twice as fine,” Dr. Laudone notes. “The robot scales down the motion and doubles the precision.” ¶ Because the surgeon can see better and operate more precisely, and because the flexible robotic “hands” can bend around internal structures straight laparoscopic instruments can’t, robotics is allowing more and more procedures to be done minimally invasively, and with excellent results. ¶ Prostatectomy is one of the procedures for which the robot is used most frequently. The operation requires just five tiny abdominal openings, rather than the large incision of just a few years ago. In the hands of these Hartford Hospital physicians, the results in terms of potency, continence and complete removal of cancer are superior to open surgery. Hartford Hospital urologists are recognized leaders in this field, and have a level of experience few can match. Together, Drs. Wagner and Laudone performed nearly 400 cases this year alone. The numbers are only increasing as Stuart Kesler, MD, a robotic-trained surgeon from Robert Wood Johnson University Hospital, has joined the team. All are members of Connecticut Surgical Group.

¶ Dr. Kesler and Dr. Steven Shichman are developing a robotic approach for partial kidney removal, and the device is already in use for a wide range of other urologic procedures such as cystectomy (bladder removal). Hartford Hospital’s urologic robotic surgeons will teach a course on robotic surgery next spring at the national meeting of the American Urologic Association. ¶ “There is no urologic procedure we’re not capable of doing in a minimally invasive fashion,” notes Dr. Wagner. “Very few places in the country can say that.” ¶ Hartford Hospital is the largest center in New England for robotic cardiothoracic surgery. Robert Gallagher, MD, a member of Cardiothoracic and Vascular Surgeons, PC, uses the robot for several procedures. One is to use the mammary artery inside the chest wall to perform heart bypass surgery without having to cut through the patient’s sternum. This
reduces postoperative pain and risk of bone infection. Plus, patients return to normal activity in half the time. He also uses it for mitral valve repair and closure of atrial septal defects. Dr. Gallagher and his colleague, David Underhill, MD, with CT Cardiothoracic Surgical Associates, often make presentations on robotic cardiothoracic surgery to surgeons at other hospitals.

¶ Gynecologic oncologist Amy Brown, MD, MPH, of Hartford Hospital’s Women’s Health Services, is one of very few physicians in the country with extensive experience in using robotics to perform hysterectomies, with and without surgical removal of lymph nodes, for patients with gynecologic cancer and certain benign conditions. She recently did a live webcast of the procedure to educate prospective patients and physicians.

¶ “The benefit to the patient is recovery time,” Dr. Brown says. “Patients need only two to four weeks of recovery at home, instead of six to eight.” ¶ In Hartford Hospital’s Division of Urogynecology, Drs. Christine LaSala, Paul Tulikangas and Adam Steinberg, all members of Urogynecology Associates, use robotics routinely to treat uterine or bladder prolapse with a procedure called abdominal sacral colpopexy. This is a very effective procedure, and for the last five years, they’ve done it laparoscopically. They adopted a robotic approach in early 2006 so they could provide the benefits of minimally invasive surgery to a greater number of patients. ¶ “We are the only group in Connecticut that has experience in this approach and can offer it to the majority of women with prolapse,” says Dr. Tulikangas. ¶ Dr. Tulikangas also points out that Hartford Hospital has taken a very deliberate and measured approach to robotic surgery. ¶ “This is great technology, and we want to make it available to patients, but safety is our first priority,” Dr. Tulikangas says. “ Physicians wishing to use it must do extensive coursework, be proctored and go through an exacting credentialing process. Hospital leadership wanted to be sure to put safety first, and I respect them for that.”
PHYSICIANS AND FORMER PATIENTS SPOKE HIGHLY OF THE ROBOTIC PROSTATECTOMIES BEING PERFORMED AT HARTFORD HOSPITAL.

Bill Kenney
Essex, CT

Bill Kenney was exceptionally physically fit and only 44 years old when he was diagnosed with prostate cancer in January 2007. Bill and his wife, Kelly, immediately began aggressively researching treatment options, talking to others who’d had prostate cancer and consulting with specialists at major medical centers throughout the Northeast. “We wanted to be as expert as we could be before making a decision,” Mr. Kenney says, “and we wanted a surgeon who had performed at least 200 procedures.” Everywhere they went, physicians and former patients spoke highly of the robotic prostatectomies being performed at Hartford Hospital by Vincent Laudone, MD, and his colleagues. After meeting with Dr. Laudone, the Kenneys were so impressed that, Mr. Kenney says, “It became a very easy decision to select him and Hartford Hospital.”

“I was off of pain medications in 24 hours and back to work in 10 days, with complete urinary continence. Dr. Laudone is a true professional. It couldn’t have been a better experience.”
THE PAST 15 YEARS HAVE WITNESSED A REVOLUTION IN SURGICAL PROCEDURES FOR TREATMENT OF CONDITIONS SUCH AS COLON CANCER, ULCERATIVE COLITIS AND DIVER-TICULITIS. OPERATIONS SUCH AS COLECTOMY—COMPLETE OR PARTIAL REMOVAL OF THE COLON—that used to require lengthy, open incisions can now be performed using just a 3-inch incision, plus tiny openings for a camera and instruments.

HARTFORD HOSPITAL SURGEONS HAVE LED THIS TRANSFORMATION. IN ADDITION TO DEVELOPING AND PERFECTING TECHNIQUES NOW USED AROUND THE WORLD, HARTFORD HOSPITAL SURGEONS HAVE GAINED AN EXTRAORDINARY LEVEL OF EXPERIENCE IN PERFORMING EVEN RARE, COMPLEX PROCEDURES SAFELY AND EFFECTIVELY.

In the late 1990s, Hartford Hospital surgeons—all members of the Colorectal Division of Connecticut Surgical Group—pioneered the hand-assisted laparoscopic colectomy now used by physicians around the world. Now they teach the procedure to other surgeons at professional conferences and through live webcasts. They’ve made numerous presentations and published widely on the subject, and patients from all over the Northeast come to them for treatment. Several factors contributed to Hartford Hospital’s leadership in this field, including the hospital’s purchase of specialized equipment, the synergy among Hartford Hospital surgeons from a variety of disciplines and the volume of surgical cases performed at Hartford Hospital. Today, these colorectal surgeons perform approximately 225 laparoscopic colectomies annually. “The most many other hospitals may do is 50 a year,” says colorectal surgeon Jeffrey Cohen, MD, “and some may do only 10 or 20. We are fourth or fifth in the country in terms of volume and far and away the largest in New England.” Volume is critical, because only experience builds expertise. “You have to do 30 to 50 fairly straightforward cases before you’ve mastered the learning curve for average procedures,” says colorectal surgeon William Sardella, MD. “You need to do more than
THE TECHNIQUE: The ileoanal pouch ("J-pouch") procedure is a highly complex operation for ulcerative colitis. Hartford Hospital surgeons are among few in the country with extensive experience in performing it laparoscopically. Small incisions mean less trauma and faster recovery.
Emily DeFrances suffered with ulcerative colitis for more than 12 years. Having exhausted all other therapies, she and her doctors decided surgery was the only answer. Fortunately, the 27-year-old Newington woman didn’t have to travel far for the complex ileoanal pouch procedure she needed. Colorectal surgeons at Hartford Hospital regularly perform the rare procedure, largely laparoscopically. Dr. Jeffrey Cohen did Mrs. DeFrances’s surgery in 2004. After surgery, she says, “I was amazed at how quickly I was back on my feet.” In fall 2007, Mrs. DeFrances returned to Hartford Hospital for a happy event: the birth of her second child. Dr. Cohen was present for the entire delivery. “It was good to see him again,” Mrs. DeFrances says. “He’s not just a great doctor—he’s also incredibly nice.”

“Other than getting married and having my children, having this operation is the best thing I’ve done. It’s as if someone flipped a switch. After years of frustrating and challenging symptoms, my life is suddenly and completely back to normal.”
INTERVENTIONAL PROCEDURES

RECENT ADVANCES IN MEDICAL IMAGING TECHNOLOGIES MEAN THAT TODAY’S PHYSICIANS HAVE UNPRECEDENTED ABILITY TO SEE INSIDE THE HUMAN BODY. THIS ABILITY TO VISUALIZE A PATIENT’S BRAIN, HEART, BLOOD VESSELS AND OTHER STRUCTURES—WITHOUT SURGICAL INCISIONS—HAS OPENED UP A NEW WORLD OF MINIMALLY INVASIVE TREATMENTS FOR CONDITIONS THAT ONCE REQUIRED EXTENSIVE OPEN SURGERY. A WIDE RANGE OF SERIOUS MEDICAL CONDITIONS ARE NOW REGULARLY BEING TREATED WITH MINIMALLY INVASIVE INTERVENTIONAL TECHNIQUES.

TREATING VASCULAR DISORDERS
At Hartford Hospital, patients with disorders of the arteries or veins, such as aneurysms, blood clots and stroke, are treated with the most advanced minimally invasive techniques available today. Vascular disorders of the brain include aneurysms (weaknesses in the blood vessel wall that can rupture); arteriovenous malformations (tangles of blood vessels); and blood clots that cause stroke. Hartford Hospital interventional neuroradiologists Gary Spiegel, MD, and his colleague Stephen Ohki, MD, both of Jefferson Radiology, are national leaders in using minimally invasive, endovascular procedures to treat these often life-threatening conditions.

To treat any of these problems, the doctors thread a slender catheter through a small incision in the patient’s groin, guiding it inside the blood vessels to the site of the aneurysm, malformation or clot. As they do so, they observe the procedure on a fluoroscope. They then fill the aneurysm with tiny coils to prevent blood from flowing through it, which reduces pressure and risk of rupture. For a malformation, they use a glue-like substance to cut off the blood flow to the cluster. In the case of stroke, they can either use a tiny “hook” to snare the clot and remove it or inject medication that dissolves the clot. In the past, even if these conditions could be treated—and many, especially stroke, couldn’t—doing so required surgical opening of the skull, disruption of brain tissue and weeks of recovery. With these minimally invasive procedures, Dr. Spiegel says, “There’s often virtually no recovery time.”

“We are one of the busiest centers in the Northeast for treatment of acute strokes and the only center in Connecticut that regularly treats acute stroke with intra-arterial techniques,” says Dr. Spiegel, along with Drs. Michael Hallisey, Barry Stein, and John Straub.
THE TECHNIQUE: Today, interventional radiologists at Hartford Hospital can halt stroke by maneuvering a catheter through a small incision in the groin, through arteries, and into the brain, where they snare and remove the clot blocking the normal flow of blood.
who is Co-Medical Director of the Stroke Center and nationally recognized for his work. “With our 24/7 Stroke Center, neuro-intensive care unit and full range of specialized physicians, we surpass what patients will find even in New York or Boston.” Aneurysms that form in the abdominal aorta—AAAs, for short—can be silent killers. More than 200,000 patients are diagnosed with AAAs each year, yet most have no symptoms. Treating AAAs used to require a long incision in the patient’s abdomen or flank, a day or two in intensive care, about a week in the hospital and six weeks of at-home recovery. Today, a team of interventional radiologists and vascular surgeons at Hartford Hospital is treating this potentially life-threatening condition with stent grafting, a minimally invasive technique pioneered in part at Hartford Hospital more than 10 years ago. Using a catheter-based technique, physicians maneuver a flexible tube called a stent to the site of the AAA. Blood flows through the stent once it is in place, bypassing the aneurysm. The patient’s hospitalization is usually only two days, recovery at home is much faster and the risk of complications is significantly reduced. “Hartford Hospital is one of the top three institutions for performing this procedure in New England,” says Hartford Hospital physician Dr. Michael Hallisey, a member of Jefferson Radiology. Dr. Hallisey and the rest of the team of interventional radiologists and vascular surgeons have performed more than 600 AAA stent graft repairs at Hartford Hospital. An early participant in clinical trials of stent grafts, along with others at Hartford Hospital, Dr. Hallisey and his colleagues recently established an active AAA clinic, one of only a few in the Northeast.

Interventional radiologists and vascular surgeons at Connecticut Surgical Group’s Connecticut Vascular Institute bring a wealth of experience to vascular disease. As a board-certified, fellowship-trained vascular and endovascular surgeon and a member of the Vascular Institute, Moh Cheema, MD, treats vascular disease using either open surgery or minimally invasive procedures. When a patient’s condition allows a minimally invasive approach, Dr. Cheema repairs aneurysms in both the abdominal and thoracic aortas. He notes that more and more cases are being done minimally invasively and that the benefits are dramatic. “Using stent grafts to repair aneurysms has reduced mortality from about 15 percent to less than 5 percent,” Dr. Cheema says. He adds that another significant risk of open thoracic and abdominal repair was paraplegia resulting from disturbances to the spinal cord caused by clamping and unclamping the aorta. “The risk of paraplegia is 10 to 15 percent with conventional surgery,” he says. “With minimally invasive stent graft repair, it is less than 5 percent.” Dr. Cheema also treats peripheral vascular disease—blockages in the arteries of the leg—with minimally invasive techniques that include balloon and drug-eluding stents, lasers and special “cutting” balloons, all of which remove the blockage and eliminate the need for bypass surgery. Instead of an incision from the groin to the calf, patients have just a puncture in the groin, and risks of infection, bleeding, heart attack and stroke are all significantly reduced.

Ray McKay, MD
Interventional Cardiology

Francis Kiernan, MD
Interventional Cardiology

Gary Spiegel, MD
Neurointerventional

Stephen Ohki, MD
Neurointerventional

Chris Clyne, MD
Electrophysiology

Ravi Yarlagadda, MD
Electrophysiology

Dr. Ravi Yarlagadda
Interventional radiology has made uterine fibroid tumors—a common but troublesome condition—much easier and safer to treat. “About one-third of women with fibroids require treatment for them,” says interventional radiologist Domenic Zambuto, MD, Director of Interventional Radiology at Hartford Hospital and a member of Jefferson Radiology.

“In the past, the options were to remove the fibroid surgically, remove the uterus or use hormone replacement therapy.” Surgery typically involved considerable pain and four to six weeks of recovery, though, and hormone therapy frequently simulated menopause. Fortunately, Dr. Zambuto and his colleague, Dr. Hallisey, are experienced in treating fibroids using a minimally invasive interventional technique called embolization. It eliminates the fibroid by cutting off its blood supply.

“In the angiographic suite, we first map out the blood supply to the uterus,” says Dr. Zambuto. “We then place a microcatheter into the artery supplying the fibroids and inject small particles into the fibroids, blocking the blood supply.” Most women go home the same day and are advised to rest for about a week. “In Connecticut, we have the most experience with this procedure,” says Dr. Zambuto. He notes that many women in the country still undergo surgery for the problem simply because their health care providers are unaware of this minimally invasive option.

Coronary artery disease is blockage or narrowing of the blood vessels of the heart that can cause chest pain and heart attack. Treating it used to require open heart-bypass surgery. But today, patients are increasingly being treated with the minimally invasive procedure “coronary angioplasty.” During coronary angioplasty, the physician, viewing the patient’s arteries on a fluoroscope, threads a catheter through a small incision in the groin and into the openings of the coronary arteries. He or she then uses the catheter to advance a balloon that widens the artery and, often, to put a stent in place to keep the artery open.

“Thirty years ago, coronary angioplasty became the first alternative to bypass surgery,” says Francis Kiernan, MD, an interventional cardiologist and Director of Hartford Hospital’s Cardiac Catheterization Laboratory. “Now, nationwide, more people are treated with this technique than with coronary bypass surgery.” Dr. Kiernan says that coronary angioplasty and stenting is the preferred treatment for patients who are having a heart attack. “We’ve found we can more reliably open the artery with angioplasty techniques than with medication. Patients have a greater chance of survival with angioplasty than with medication alone,” says Dr. Kiernan.

Hartford Hospital’s 24-hour Cardiac Catheterization Laboratory and its dedicated group of interventional cardiologists ensure that this life-saving, minimally invasive therapy is available to patients day or night. Hartford Hospital was recently recognized by Medicare as one of the top 17 hospitals in the country in survival rates among patients with heart attacks. Dr. Kiernan says the achievement is due to “a coordinated effort involving the Emergency Department, the cath lab staff, clinical cardiologists and the intensive care units. It also involves LIFE STAR, which transports patients here from other hospitals.”
I WAS GIVEN ABSOLUTELY THE WORLD’S BEST CARE AT EVERY STEP IN THE PROCESS.

Marissa Arnold
Simsbury, CT

Marissa Arnold was a 20-year-old junior at Mt. Holyoke College and co-captain of her soccer team when, on Oct. 10, 2006, she experienced a massive stroke caused by a blood clot in her brain. Thanks to fast action by friends, emergency medical responders and physicians at Holyoke Medical Center, Marissa was rapidly transported by LIFE STAR to Hartford Hospital’s Stroke Center. Within minutes, in an incredibly delicate procedure, interventional radiologist Stephen Ohki, MD, maneuvered a catheter through an artery in Marissa’s leg and into her brain, snagged the clot and removed it. Four days later, she went home, with virtually no residual effects. Marissa returned to school and to soccer and will graduate from Mt. Holyoke in May 2008. The incredible story was reported on NBC’s “Today Show.”

“I was given absolutely the world’s best care at every step in the process. I’m not showing any physical symptoms today, and I believe that has to do with how quickly I got care.”
Hartford Hospital’s Board takes very seriously its responsibility to provide leadership and set direction for the future of the hospital. Last year, this resulted in the decision to objectively reassess the hospital’s governance structure. While the existing governance system had served the hospital well, the Board sought to ensure that governance was structured optimally to meet the challenges of the future.

As a result of our work, which included an examination of national best practices, we implemented several changes. First, we revised the governance structure by creating two entities: a Board of Governors and a Board of Directors. Second, we created two new committees: the Patient Safety and Quality Committee and the Finance Committee. Third, we increased the amount of time Governors and Directors devote to Board activities. The purpose of these changes was to enhance accountability of management, Medical Staff and Board for the hospital’s performance in finance, operations and quality.

Of course, ensuring consistently safe, high-quality patient care is everyone’s overarching goal. The hospital’s commitment to this goal was underscored this year by the creation of a new administrative position, that of Vice President of Patient Safety and Quality.

Philanthropy is another area in which the Board provides leadership. Hartford Hospital is financially strong today largely because of 153 years of support from the community. The Development Committee and its Chair, Marla Byrnes, are to be commended for their accomplishments in this area.

Access to capital is one of the Board’s foremost concerns. The ability to obtain capital is critical to any organization, but especially to a large tertiary care center such as ours, which has considerable facility, medical-technology and information-technology needs. We will be exploring solutions to this challenge in the coming year.

Productive communication among Board members, clinical staff and management long has been a hallmark of Hartford Hospital and one of the factors in its success. We will encourage this communication to continue, as it is essential to excellence in hospital management.

The Board is working diligently with management and the Medical Staff to shape a successful future for Hartford Hospital. However, the future of all Connecticut hospitals is a statewide issue. Having thriving, excellent hospitals and respected medical and dental schools is not only important to the health of Connecticut residents, but critical to the state’s ability to compete successfully in the global economy as well. We urge state policy-makers to consider these facts as they contemplate future public-policy decisions.
Hartford Hospital is a great hospital largely because of the caliber of people who choose to practice and work here.

We welcomed many new physicians this year, among them Detlef Wencker, MD, of our Congestive Heart Disease Center and Heart Transplant Program. The heart transplant program has grown substantially thanks to Drs. Jonathan Hammond, Jr., and James Dougherty, and it will continue to expand with Dr. Wencker’s involvement.

Other physicians who joined our Medical Staff this year are Amy Brown, MD, MPH, in Gynecologic Oncology; Paul Kanev, MD, Chief of Neurosurgery here and at Connecticut Children’s Medical Center; and Adam Steinberg, DO, in the Division of Urogynecology. All are recognized experts in their fields. Pavlos K. Papasavas, MD, will join our growing Bariatric Surgery program in January 2008. In today’s health care environment, it is common for physicians to change practice settings, as several orthopedic surgeons did this year. Nevertheless, Hartford Hospital continues to have a cadre of gifted orthopedic surgeons, a complete range of services and an expanding Joint Replacement Program.

Jamie Roche, MD, returned to Hartford this year as Vice President for Patient Safety and Quality. The creation of this new position underscores the hospital’s commitment to safety and quality, and Dr. Roche brings a wealth of experience to his role.

Jeffrey Flaks joined us as Executive Vice President and Chief Operating Officer, replacing Kevin Hannifan. We thank Mr. Hannifan for his service and welcome Mr. Flaks, who is an accomplished hospital executive, having most recently served as Chief Operating Officer at MidState Medical Center.

We expanded further into the community with the opening of West Hartford’s Blue Back Square, where we offer many services, including ambulatory surgery, cardiology and women’s health services. In the fall, we broke ground on the new Helen & Harry Gray Cancer Center Avon, which is expected to open in the summer of 2008.

We experienced an operating loss this year as a result of the decision to increase staff and add resources in critical areas and set the stage for future growth. These are one-time expenses, and we expect to break even or better in 2008. Our balance sheet remains strong, thanks to prudent decision-making and strong philanthropy.

During the 2007 legislative session, disagreements arose regarding the University of Connecticut Health Center’s proposal to replace and expand John Dempsey Hospital. The legislature chartered a study of the issue, which was under way as the fiscal year ended. It is encouraging that, also at year-end, leaders from UConn and the major teaching hospitals were engaged in discussions about options for the future of the health center.

Strategic and facilities planning work by management and clinical leadership culminated in a special meeting of the Board of Directors on Oct. 2. The Board endorsed an updated three-year strategic plan and authorized further work on campus renovation and expansion concepts. Specific proposals based on these facilities concepts will be submitted for Board approval in 2008.

Since Hartford Hospital’s founding 153 years ago, generations of people have given their talent and energy to create the outstanding hospital that was entrusted to us. Thanks to all the people—physicians, staff, donors, directors and volunteers—who contribute so much to Hartford Hospital today, we will leave to future generations a hospital that continues to be one of America’s premier health care institutions.
OCT’06 This year the Institute of Living’s annual Burlingame Dinner honored Burlingame Award winner Daniel N. Stern, MD, center, flanked by Dr. Hank Schwartz, left, and John Meehan.

NOV’06 New imaging technology dubbed “Biexkop” was formally welcomed with a ribbon cutting ceremony. (L-R) Bob Rice, John Fagan, Dr. Stu Markowitz and John Meehan.

NOV’06 The Auxiliary’s annual Lobby Market is a popular fundraiser.

JAN’07 Attendees at the “Is it Hot in Here?” luncheon focused on issues of menopause.

FEB’07 Dr. Lenworth Jacobs, left, and Maria Tackett, RN, at one of the hospital’s bioterrorism preparedness drills.

FEB’07 “Employee of the Year” Darlene Henry, holding plaque, with (L-R) Joe Rapisarda, Lucette Dunlop and Joe Szymanski.

MAY’07 Celebrating at the Nightingale Awards are (L-R): Karen Habig, RN, Sue Gallagher, RN, Barbara Emery, RN, and Michele Kolios, RN.

MAY’07 Enjoying the annual Nightingale Award Ceremony to honor nurses are, from left: Vicie Brooks, RN; Joe Mugovera, Amanda Mugovera, RN, and Laura Caramanica, RN, PhD.

MAY’07 The annual “Cutathon” at Matthew Phillips’ studio in West Hartford is always a successful fundraiser for the Cancer Center.
NOV’06 The Annual Meeting of the Corporation heard a presentation from Drs. Stephen Ohki and Gary Spiegel on the remarkable case of a young woman whose stroke-causing brain clot was safely removed.

DEC’06 The IOL Auxiliary’s annual “Toy Tea” took place at the home of Mrs. Frank Falvo, Jr.

DEC’06 Dick McAloon and Debbie Caldwell demonstrate the holiday spirit at the hospital’s annual holiday party for employees.

DEC’06 More revelry at the annual employees’ holiday party, with Dr. Neil Yeston, volunteer workers from the Auxiliary and hospital staff members.

APRIL’07 The IOL’s annual Braindance Award, teaching students about mental illness and helping to eliminate stigma, was awarded to Brittany Speisman, holding plaque. (L-R) Pat Rehmer of DMHAS, speaker Dr. Bruce Link, and Dr. Jim Seltzer.

APRIL’07 Weatherman Scott Haney, left, mugs in the hospital lobby while here to autograph HH/Channel 3 coffee mugs.

MAY’07 The Auxiliary’s co-presidents, Priscilla Viets, left, and Shelli Siegel, preside over the annual meeting held this year at Hartford Hospital.

MAY’07 The annual Quarter Century Club celebration for 25-year employees was, as usual, a great party.

JUNE’07 Harry and Helen Gray, alongside Dr. Andrew Salner, enjoy front row seats at the Helen & Harry Gray Cancer Center’s annual “Celebrate Life” event.

JUNE’07 Appreciating Hartford Hospital’s status as an official “Baby Friendly” hospital are, from left: Sara Young, CNS; Aimee Garbett holding baby Lila; and Pam Gregg, RN.
JUNE’07 At the ground-breaking ceremony for the hospital’s new cancer center in Avon are (L-R): John Meehan, Dr. Andy Salner, Harry and Helen Gray. It was announced in December that the center would be named the “Helen & Harry Gray Cancer Center—Avon.”

JUNE’07 Hartford Hospital’s Prostate Cancer Support Group celebrated a “Sweet 16” anniversary. (L-R) Carole Fox, CURN, Dr. James Graydon, and Peg Garrison, AFRN.

JULY’07 Allied Health students traveled to Camp Courant to pass on tips for healthy living to the young campers.

JULY’07 The opening of the hospital’s new surgery center at Blue Back Square in West Hartford drew a large audience interested in seeing the new facility.

JULY’07 With a ceremonial snip of the ribbon, the new West Hartford Surgery Center at Blue Back Square was officially opened. (L-R) Dr. Jeffrey Morgenstern, West Hartford Mayor Scott Slifka, Dr. Douglas Viets, Louise DeChesser and John Meehan.

JULY’07 The new Sleep Disorders Center opened in July. (L-R): Liz Fowler, Dr. Natalya Thorevska, Corrine Carcano, John Meehan.

AUG’07 VP Kevin Kinella and artist Diana Boehnert admire the life-sized “LIFESTAR HeliCOWpter” she created for the West Hartford “Cow Parade.”

SEPT’07 Pictured at the Partnership for Breast Care’s “Pink Flamingos” event are, (L-R) Sonja Larkin-Thorne, Channel 30’s Lisa Carberg and Roxanne Rotondaro.

SEPT’07 Dr. Beth Brady, right, chats with the crowd at the Pink Flamingos event.
# Consolidated Balance Sheet

## Year Ended September 30

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2007</th>
<th>2006</th>
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</thead>
<tbody>
<tr>
<td>Cash and short-term investments</td>
<td>$10,832,977</td>
<td>$10,983,643</td>
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<td>Accounts receivable, less allowance for doubtful accounts</td>
<td>122,377,821</td>
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<td>Other current assets</td>
<td>61,475,343</td>
<td>63,096,789</td>
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<tr>
<td>Total current assets</td>
<td>194,686,141</td>
<td>190,034,844</td>
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<td>Restricted and unrestricted investments</td>
<td>519,310,613</td>
<td>457,557,302</td>
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<td>Funds held in trust by others</td>
<td>139,633,634</td>
<td>129,005,218</td>
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<tr>
<td>Prepaid pension and other assets</td>
<td>170,498,097</td>
<td>86,936,105</td>
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<tr>
<td>Property, plant and equipment net of accumulated depreciation</td>
<td>276,869,291</td>
<td>284,411,136</td>
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<tr>
<td>Total assets</td>
<td>$1,300,997,776</td>
<td>$1,147,944,605</td>
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</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>2007</th>
<th>2006</th>
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<tbody>
<tr>
<td>Accounts payable</td>
<td>$24,152,701</td>
<td>$31,409,409</td>
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<td>Salaries, wages, payroll taxes and amounts withheld from employees</td>
<td>30,171,807</td>
<td>27,228,954</td>
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<tr>
<td>Other current liabilities</td>
<td>27,226,994</td>
<td>25,641,532</td>
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<tr>
<td>Total current liabilities</td>
<td>81,551,502</td>
<td>84,279,895</td>
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<td>Other liabilities</td>
<td>80,147,916</td>
<td>66,494,027</td>
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<tr>
<td>Bonds payable</td>
<td>45,940,000</td>
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<tr>
<td>Net assets</td>
<td>1,093,358,358</td>
<td>951,230,683</td>
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<tr>
<td>Total liabilities and net assets</td>
<td>$1,300,997,776</td>
<td>$1,147,944,605</td>
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REVENUE AND EXPENSES

Year Ended September 30

<table>
<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
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</thead>
<tbody>
<tr>
<td><strong>Net Revenues from services to patients</strong></td>
<td>$ 617,507,811</td>
<td>$ 588,180,331</td>
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<tr>
<td><strong>Other Revenues</strong></td>
<td>110,266,418</td>
<td>98,851,512</td>
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<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td>727,774,229</td>
<td>687,031,843</td>
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<tr>
<td><strong>Salaries</strong></td>
<td>309,601,506</td>
<td>291,350,215</td>
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<tr>
<td><strong>Employee Benefits</strong></td>
<td>87,636,541</td>
<td>87,327,032</td>
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<tr>
<td><strong>Supplies</strong></td>
<td>119,307,987</td>
<td>110,567,177</td>
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<tr>
<td><strong>Purchased Services</strong></td>
<td>123,417,583</td>
<td>110,056,706</td>
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<tr>
<td><strong>Capital Costs</strong></td>
<td>55,230,860</td>
<td>52,408,935</td>
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<tr>
<td><strong>Research Expense</strong></td>
<td>11,496,006</td>
<td>11,451,516</td>
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<tr>
<td><strong>Bad Debts</strong></td>
<td>24,245,100</td>
<td>23,638,544</td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>730,935,583</td>
<td>686,800,124</td>
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<tr>
<td><strong>Income from operation</strong></td>
<td>$ (3,161,354)</td>
<td>$ 231,719</td>
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<tr>
<td><strong>Medicare &amp; Champus</strong></td>
<td>$ 661,683,507</td>
<td>$ 583,409,130</td>
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<tr>
<td><strong>Medicaid</strong></td>
<td>170,497,804</td>
<td>148,503,711</td>
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<td><strong>Medicaid Managed Care</strong></td>
<td>50,522,626</td>
<td>51,400,873</td>
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<tr>
<td><strong>HMOs</strong></td>
<td>495,117,387</td>
<td>424,488,531</td>
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<tr>
<td><strong>Insurance &amp; Other</strong></td>
<td>74,384,914</td>
<td>71,805,515</td>
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<tr>
<td><strong>Gross Revenue</strong></td>
<td>$1,452,206,238</td>
<td>$1,279,607,760</td>
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GROSS PATIENT REVENUES (percentage)

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<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
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<tbody>
<tr>
<td>A</td>
<td>45.56</td>
<td>45.59</td>
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<tr>
<td>B</td>
<td>34.09</td>
<td>33.17</td>
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<tr>
<td>C</td>
<td>11.74</td>
<td>11.61</td>
</tr>
<tr>
<td>D</td>
<td>5.13</td>
<td>5.61</td>
</tr>
<tr>
<td>E</td>
<td>3.48</td>
<td>4.02</td>
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TOTAL EXPENSES (percentage)

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<thead>
<tr>
<th></th>
<th>2007</th>
<th>2006</th>
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<tbody>
<tr>
<td>F</td>
<td>42.36</td>
<td>42.42</td>
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<tr>
<td>G</td>
<td>16.32</td>
<td>16.10</td>
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<tr>
<td>H</td>
<td>16.88</td>
<td>16.02</td>
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<tr>
<td>I</td>
<td>11.99</td>
<td>12.72</td>
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<tr>
<td>J</td>
<td>7.56</td>
<td>7.63</td>
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<tr>
<td>K</td>
<td>1.57</td>
<td>1.67</td>
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<tr>
<td>L</td>
<td>3.32</td>
<td>3.44</td>
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STATISTICAL HIGHLIGHTS

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<tr>
<th>DISCHARGES</th>
<th>PATIENT DAYS</th>
<th>AVERAGE LENGTH OF STAY</th>
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<tr>
<th>EMERGENCY ROOM VISITS</th>
<th>TOTAL SURGERIES</th>
<th>BIRTHS</th>
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<tr>
<th>OUTPATIENT VISITS</th>
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<tr>
<td>2007: 110,730</td>
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<tr>
<td>2006: 98,553</td>
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### Board of Directors

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
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</thead>
<tbody>
<tr>
<td>Ramani Ayer</td>
<td>Chairman</td>
</tr>
<tr>
<td>Laura R. Estes</td>
<td>Vice Chairman</td>
</tr>
<tr>
<td>Johnathan A. Dixon, MD</td>
<td></td>
</tr>
<tr>
<td>Douglas G. Elliot</td>
<td></td>
</tr>
<tr>
<td>E. Clayton Gengras</td>
<td></td>
</tr>
<tr>
<td>Roger R. Klene</td>
<td></td>
</tr>
<tr>
<td>John Meehan</td>
<td></td>
</tr>
<tr>
<td>Andrew L. Salner, MD</td>
<td></td>
</tr>
<tr>
<td>Linda T. Taylor, MD</td>
<td></td>
</tr>
<tr>
<td>William H. Trachsel</td>
<td></td>
</tr>
<tr>
<td>Martin Wolman</td>
<td></td>
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<tr>
<td>Dona D. Young</td>
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</table>

### Board of Governors

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
<th>Term Ending</th>
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<tbody>
<tr>
<td>Ramani Ayer</td>
<td>Chairman</td>
<td></td>
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<tr>
<td>John Meehan</td>
<td>President and Chief Executive Officer</td>
<td></td>
</tr>
<tr>
<td>Leslie Clark</td>
<td>Secretary</td>
<td></td>
</tr>
<tr>
<td>John M. Biancamano</td>
<td>Treasurer</td>
<td></td>
</tr>
<tr>
<td>Jonathan A. Dixon, MD</td>
<td></td>
<td>2007</td>
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<tr>
<td>Douglas G. Elliot</td>
<td></td>
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<tr>
<td>Laura R. Estes</td>
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<tr>
<td>E. Clayton Gengras, Jr.</td>
<td></td>
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<tr>
<td>Merrily G. Moynihan*</td>
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<tr>
<td>William H. Trachsel</td>
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<tr>
<td>Kevin Washington</td>
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<tr>
<td>James E. Bowers, Esq</td>
<td></td>
<td>2008</td>
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<tr>
<td>Leslie Clark</td>
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<tr>
<td>Judith M. Keppelman, Esq</td>
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<tr>
<td>Richard B. Lilly, MD</td>
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<tr>
<td>Philip Schonberger</td>
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<tr>
<td>Linda T. Taylor, MD</td>
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<tr>
<td>Paul J. Daqui</td>
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<td>2009</td>
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<tr>
<td>Patricia A. Giardi</td>
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<tr>
<td>Ross Hollander</td>
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<tr>
<td>Roger R. Klene*</td>
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<tr>
<td>Alex Lloyd, Esq.</td>
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<tr>
<td>Brian MacLean</td>
<td></td>
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<tr>
<td>Susan Rottner</td>
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### Ex Officio

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
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</thead>
<tbody>
<tr>
<td>Eddie A. Perez</td>
<td>Mayor of Hartford</td>
</tr>
<tr>
<td>Debbie Shulansky</td>
<td>Co-President</td>
</tr>
<tr>
<td>Shelli Siegel</td>
<td>Hartford Hospital Auxiliary</td>
</tr>
<tr>
<td>Michael Conway, MD</td>
<td>President</td>
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<tr>
<td>Hartford Hospital Medical Staff</td>
<td></td>
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<tr>
<td>Rocco Orlando, MD</td>
<td>Vice President</td>
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<tr>
<td>Hartford Hospital Medical Staff</td>
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### Board of Advisory Governors

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<tr>
<th>Name</th>
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<tr>
<td>John H. Bennett, PhD</td>
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</tr>
<tr>
<td>Mrs. St. Clair Bromfield, Jr.</td>
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<tr>
<td>Stanley Cohen, Esq.</td>
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<tr>
<td>Mrs. J. Noyes Crary</td>
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<tr>
<td>H. David Crombie, MD</td>
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<td></td>
</tr>
<tr>
<td>Mr. James F. English, Jr.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Mr. Donald R. Frahm</td>
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<tr>
<td>Mr. Robert B. Goode</td>
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<tr>
<td>Mr. Harry J. Gray</td>
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<tr>
<td>Mrs. Helen B. Gray</td>
<td></td>
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<tr>
<td>Mr. Dennis Hardcastle</td>
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<tr>
<td>Mrs. Marcia L. Hincks</td>
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<tr>
<td>Mr. Nathaniel S. Howe</td>
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<tr>
<td>Mrs. Cornelia Hull</td>
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<tr>
<td>Michael Lazor, MD</td>
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<tr>
<td>Mr. David J. McQuade</td>
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<td>Mr. Daniel Neiditz</td>
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<tr>
<td>Mr. David B. Payne</td>
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<tr>
<td>Mrs. Claire Pryor</td>
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<tr>
<td>Mr. Alfred R. Rogers</td>
<td></td>
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<tr>
<td>Mr. Joseph D. Sargent</td>
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<tr>
<td>Mrs. Allyn Seymour</td>
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<tr>
<td>Mr. John Springer</td>
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<tr>
<td>Mr. Robert E. Stevens</td>
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<tr>
<td>Mr. DeRoy C. Thomas</td>
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<tr>
<td>Mr. James H. Torrey</td>
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* Governor’s Appointees
ADMINISTRATION

John Meehan
President and Chief Executive Officer

Kevin Hannifan
Executive Vice President and Chief Operating Officer (through 6/07)

Jeffrey Flaks
Executive Vice President and Chief Operating Officer (interim through 9/07)

John M. Biancamano
Vice President Finance and Administrative Services

Laura Caramanica, RN, PhD
Vice President Nursing

John L. Fagan
Vice President Professional Services

Carol S. Garlick
Vice President Philanthropy

Joseph J. Klimek, MD
Vice President Medical Affairs

J. Kevin Kinsella
Vice President Government Affairs

Alan M. Laites
Executive Director Jefferson House

Richard A. McAloon
Vice President Human Resources

Jamie Roche, MD
Vice President Patient Safety and Quality

Laurine Bow, PhD
Vice President Research

David E. Polk
Vice President Business Development & Community Relations

Harold I. Schwartz, MD
Vice President Behavioral Health

J. Bryan Simmons
Vice President Planning & Facilities Development

Stephan O’Neill
Vice President Information Services

Neil Yeston, MD
Vice President Academic Affairs

COLLABORATIVE MANAGEMENT TEAMS

CANCER PROGRAM
Pamela Vecchiarino, RN
Robert Rice, MS
Andrew Salner, MD

CARDIOVASCULAR
Paul Thompson, MD
Robert Rice, MS
Karen Habig, RN
Ellen Dornelas, PhD
Jon Hammond, MD
Orlando Kirton, MD

EMERGENCY MEDICINE
Lenworth Jacobs, MD
Kenneth Robinson, MD
A. J. Smally, MD
Maria Tackett, RN

ENDOSCOPY
Joseph Cappa, MD
Carol Stevens, RN

MEDICINE
Michael Lindberg, MD
Pamela Vecchiarino, RN

NEUROLOGY / NEUROSURGERY
Maria Tackett, RN
Pasquale Finelli, MD
Leslie Wolfson, MD

ORTHOPEDICS
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Alter, Burton N., MD; Honorary, Surgery
Altman, Arnold J., MD; Courtesy, Pediatric Hematology/Oncology
Altman, Larisa, APRN; Adjunct, Medicine
Altonji, Paul F., MD; Active, Anesthesiology
Alvarez, James, PA-C; Adjunct, Orthopedics
Alvaro, Vincent M., PA-C; Adjunct, Emergency Medicine
Ambrogio, Riccardo L., DMD; Courtesy, Oral-Maxillofacial Surgery
Ambrose, Susan M., MD; Courtesy, Emergency Medicine
Anastasio, George D., MD; Active, Internal Medicine
Anderson, Elizabeth A., CRNA; Adjunct, Anesthesiology
Anderson, Gustav W., MD; Honorary, Neurology
Anderson, Lisa N., MD; Honorary, Emergency Medicine
Anquillare, Joseph T., MD; Active, Internal Medicine

Anson, Nancy O., APRN; Adjunct, Emergency Medicine
Antonelli, Richard C., MD; Active, Pediatrics
Ayyanarw, Samuel K., MD; Active, Internal Medicine
Arafah, Mehadin K., MD; Consulting, Psychiatry
Arky, Lawrence M., MD; Courtesy, Obstetrics & Gynecology
Armstrong, Alan S., PA-C; Adjunct, Radiology
Aronow, Michael S., MD; Active, Orthopedics
Arose, Bruce P., MD; Active, Radiology
Ashmed, Duffield, MA; Active, Plastic/Reconstructive Surgery
Ashraf, Humaira, MD; Active, Internal Medicine
Asnes, Jeremy D., MD; Active, Cardiology
Assaad, Margaret W., MD; Active, Anatomic Pathology
Asturias, Thomas G., PA-C; Adjunct, Emergency Medicine
Atton, Andrew V., MD; Active, Dermatology
Auclair, Mary Eileen, PA-C; Adjunct, Surgery
Avanacean, Donna M., APRN; Adjunct, Neurology
Ayre, Mary, MD; Consulting, Psychiatry
Azemi, Talhat, MD; Active, Internal Medicine
Azrin, Michael, MD; Courtesy, Cardiology

B

Babcock, Albert L., MD; Honorary, Plastic/Reconstructive Surgery
Babjigian, Alan, MD; Active, Plastic/Reconstructive Surgery
Bacall, George, MD; Courtesy, Obstetrics & Gynecology
Bacon, Marilyn A., MD; Active, Pediatrics
Baginski, Andrew G., PA-C; Adjunct, Emergency Medicine
Bagnall, John S., MD; Honorary, Anesthesiology
Bagnall, Richard S., MD; Honorary, Internal Medicine
Baker, Gerald L., MD; Honorary, Radiology
Baker, Lisa S., APRN; Adjunct, Medicine
Baker, W. Jeffrey, MD; Active, Medical Oncology
Balakrishna, Srimathi, MD; Active, Pediatrics
Balarezo, Fabiola S., MD; Active, Anatomic Pathology
Balazs, Denes V., MD; Active, Internal Medicine
Balcom, Patricia L., APRN; Adjunct, Surgery
Balla, Robert A., DMD; Active, Endodontics
Banack, Sherry, MD; Active, Pediatrics
Banco, Leonard L., MD; Active, Pediatric Ambulatory
Banerjee, Arjun, MD; Active, Internal Medicine
Banerjee, Sanjay, MD; Active, Psychiatry
Banerjee, Saumitra R., MD; Courtesy, Colon and Rectal Surgery
Banever, Thomas C., MD; Active, General Surgery
Banta, John V., MD; Courtesy, Orthopedics
Barksdale, Susan, PA-C; Adjunct, Orthopedics
Barnes, Diane M., PA-C; Adjunct, Orthopedics
Barnett, Dorien S., APRN; Adjunct, Pediatrics
Barnett, Peter R., MD; Active, Orthopedics
Barry, Patricia V., Ph.D; Consulting, Psychiatry
Bartlett, Raymond C., MD; Honorary, Pathology/Lab Medicine
Bartus, Christine M., MD; Courtesy, Colon and Rectal Surgery
Bartus, Stanislaus A., MD; Honorary, Transplantation
Barwick, Peter E., MD; Honorary, Cardiology
Bash, Jeffrey A., MD; Courtesy, Orthopedics
Bason, Margaret M., MD; Active, Dermatology
Bason, Richard H., MD; Active, Pediatrics
Bass, David M., MD; Active, Plastic/Reconstructive Surgery
Batti, James S., MD; Courtesy, Otorhinolaryngology
Baumer, Amy L., MD; Active, Pediatrics
Baxter, Andrew R., MD; Active, Anesthesiology
Beam, Harold E., MD; Courtesy, Plastic/Reconstructive Surgery
Beatson, Elizabeth V., CRNA; Adjunct, Anesthesiology
Bechum, Christine M., APRN; Adjunct, Cardiology
Beck, Roger S., MD; Honorary, Surgery
Beck, Steven G., MD; Courtesy, Physical Medicine/Rehabilitation
Becker, Gerald J., MD; Active, Orthopedics
Bedard, Robert M., MD; Active, Pediatric Allergy
Beebe, Roy D., MD; Active, Orthopedics
Bell, David P., DMD; Consulting, Dentistry
Beller, Peter J., MD; Active, Obstetrics & Gynecology
Bellucci, Aldo L., MD; Honoraty, Internal Medicine
Bender, Jean M., APRN; Adjunct, Pediatrics
Benthiens, Ross A., MD; Active, Orthopedics
Bentman, Adrienne L., MD; Active, Psychiatry
Berke, Adrienne B., MD; Consulting, Dermatopathology
Berkowitz, Samuel, DPM; Consulting, Podiatry
Berkowitz, Daniel, MD; Active, Urology
Berman, Elliot S., DDS; Active, Dentistry
Berman, Martin M., MD; Honorary, Pathology/Lab Medicine
Bernier, James A., MT; Adjunct, Medicine
Berring, Richard A., MD; Active, Cardiology
Bernstein, Scott P., MD; Active, Nephrology
Berry, Cecile D., PA-C; Adjunct, Emergency Medicine
Bertsch, Helaine F., MD; Active, Radiation Oncology
Bevilacqua, Richard G., DMD, MD; Active, Oral-Maxillofacial Surgery
Factor, Jeffrey M., MD; Active, Pediatric Allergy
Fadakar, Parvin, MD; Active, Pediatrics
Fagan, Patricia L., MD; Active, Obstetrics & Gynecology
Fagnant, Daniel P., DO; Courtesy, Emergency Medicine
Fanl, Eugene, MD; Active, Pediatrics
Farrell, Elisabeth H., PA-C; Adjunct, Surgery
Farrell, John M., PA-C; Adjunct, Emergency Medicine
Farrell, William J., MD; Active, Cardiology
Farrington, David L., PA-C; Adjunct, Orthopedics
Farwell, Mary E., MD; Active, Obstetrics & Gynecology
Faucher, Sue-Ann, PA-C; Adjunct, Neurosurgery
Fedder, Henry, MD; Courtesy, Pediatric Infectious Disease
Feingold, Andrew D., MD; Active, Cardiology
Feingold, David A., MD; Courtesy, Physical Medicine/Rehabilitation
Feisullin, Karen T., MD; Active, Obstetrics & Gynecology
Feldman, Deborah M., MD; Active, Obstetrics & Gynecology
Feldman, Thomas A., MD; Active, Gastroenterology
Felice, Kevin J., DO; Courtesy, Neurology
Femino, Suzanne, APRN; Adjunct, Psychiatry
Fenton, David T., MD; Active, Internal Medicine
Ferlan, Virginia S., MD; Courtesy, Obstetrics & Gynecology
Fernandez, Janice L., MD; Active, Anesthesiology
Ferrand, Jennifer L., MD; Active, Internal Medicine
Ferrato, Daniel S., DO; Courtesy, Emergency Medicine
Ferraro-Borgida, Melissa J., MD; Active, Cardiology
Ferrarotti, Ruth A., APRN; Adjunct, Medicine
Ferrier, Fernando A., MD; Active, Urology
Ferrigno, Russell A., DDS; Honorary, Dentistry
Ferris, Charlene, CRNA; Adjunct, Anesthesiology
Ferriss, John J., MD; Active, Pediatrics
Fischman, Steven A., DMD; Active, Orthodontics
Fisher, Daniel G., MD; Courtesy, Pediatric Intensive Care
Fisher, Robert L., MD; Honorary, Orthopedics
Fishman, Theodore D., MD; Courtesy, Psychiatry
Flescher, Robert D., MD, Active, Gastroenterology
Fletcher, Mark C., DMD, MD; Active, Oral-Maxillofacial Surgery
Fletcher, Susan H., PA-C; Adjunct, Medicine
Flowers, Alexander, MD; Active, Neurology
Flynn, Christian M., MD; Active, Psychiatry
Fogel, Cathryn A., MD; Active, Anesthesiology
Fogel, Denise L., Psy.D; Consulting, Psychology
Fogg-Waberski, Joanna H., MD; Active, Psychiatry
Foley, I. Christopher, MD; Honorary, Radiology
Folk-Barron, Lori, Psy.D; Consulting, Psychology
Fons, Anthony L., MD; Active, Psychiatry
Fornier, Leonard E., MD; Active, Pediatrics
Fortier, Alexander J., MD, Active, Ophthalmology
Fortier, Lawrence J., MD; Active, Dermatology
Foster, John E., MD; Active, Radiology
Fote, John J., MD; Active, Pediatrics
Fox, Brendan M., MD; Consulting, Urology
Fox, Evan, MD; Active, Psychiatry
Fox, Yolanda B., CRNA; Adjunct, Anesthesiology
Foxman, Ethan B., MD; Active, Radiology
Fram, Daniel B., MD; Active, Cardiology
Franklin, John B., MD; Active, Ophthalmology
Franklin, Michael J., MD; Courtesy, Otorhinolaryngology
Fredericks, Edward J., MD; Honorary, Neurology
Fredrickson, Robert W., MD; Honorary, Surgery
Freedman, Eileen, MD; Active, Pediatrics
Freedman-Bosco, Linda S., APRN; Adjunct, Cardiothoracic Surgery
Freilich, Cecille R., MD; Active, Pediatrics
Freud, Jennifer S., APRN; Adjunct, Surgery
Fritts, Lori L., MD; Active, General Surgery
Fromson, Thomas N., MD; Active, Pediatrics
Frontera, Yolanda P., DDS, MDs; Active, Oral-Maxillofacial Surgery
Fulco, Michael N., Ph.D; Clinical Affiliate, Psychiatry
Fulkerson, John, MD; Courtesy, Orthopedics
Fuller, Robert P., MD; Courtesy, Emergency Medicine
Furnelli, Victoria P., PA-C; Adjunct, Medicine
Fusco, Daniel S., MD; Active, Cardiothoracic Surgery
Gabow, Andrew G., MD; Courtesy, Orthopedics
Gadarla, Mamatha R., MD; Active, Internal Medicine
Gahm, Norman H., MD; Honorary, Neurosurgery
Galbraith, David A., DMD; Courtesy, Oral-Maxillofacial Surgery
Gallagher, Carol W., APRN; Adjunct, Gastroenterology
Gallagher, James J., MD; Active, Peripheral Vascular Surgery
Gallagher, Robert C., MD; Active, Cardiothoracic Surgery
Gallegos, Rafael, Psy.D; Consulting, Psychology
Gallitto, Anne D., CRNA; Adjunct, Anesthesiology
Gallucci, Nicholas T., Ph.D; Clinical Affiliate, Psychiatry
Galvin, J Robert, MD; Active, Internal Medicine
Ganeles, Andrew, MD; Active, Internal Medicine
Ganeles, Carolyn, MD; Courtesy, Pediatrics
Gange, Robert J., DDS; Active, Dentistry
Garrett, Audrey L., MD; Active, Psychiatry
Garrigan, R Thomas, PA-C; Adjunct, Emergency Medicine
Garrison, John M., MD; Active, Anesthesiology
Garrison, Margaret A., APRN; Adjunct, Psychiatry
Garvin, Vicki L., Ph.D; Clinical Affiliate, Psychiatry
Gaudio, Alexander R., MD; Active, Ophthalmology
Gaudio, Paul A., MD; Active, Ophthalmology
Gaynor, Mark, LCSW; Clinical Affiliate, Psychiatry
Geertsma, M Alex, MD; Consulting, Pediatric Ambulatory
Gelber, Barry J., DDS; Active, Periodontics
Gelman, Jeffrey S., MD; Active, Gastroenterology
Gemayel, Carol Y., MD; Active, Cardiology
Genser, Stuart S., MD; Active, Internal Medicine
George, Anastasios B., MD; Honorary, Ophthalmology
George, Anna, MD; Active, Pediatrics
George, Sosamma B., MD; Active, Physical Medicine/Rehabilitation
Gerace, James R., PA-C; Adjunct, Neonatology
Gerber, William H., MD; Honorary, Obstetrics & Gynecology
Ghabrial, Sobhy L., MD; Courtesy, Pediatrics
Gigstad, Joan E., MD; Active, Internal Medicine
Gilbert, C. Mitchell, MD; Active, Ophthalmology
Gillam, Linda D., MD; Cardiology
Gillis, Laura J., MD; Pediatrics
Gingold, Michael P., MD; Active, Ophthalmology
Ginley, Meghan E., APRN; Adjunct, Medicine
Lee, Sun Yong, MD; Active, General Surgery
Leeds, William C., MD; Honorary, Medicine
Leggitt, Beverly A., APRN; Adjunct, Surgery
Lehmann, William B., MD; Active, Otorhinolaryngology
Leicher, Carol R., MD; Active, Pediatric Neurology
Lemieux, Lisa A., PA-C; Adjunct, Orthopedics
Lena, Christopher J., MD; Active, Orthopedics
Lenz, Geraldine, Ph.D; Consulting, Psychiatry
Leon, Allen, PA-C; Adjunct, Anesthesiology
Leonard, Gerald, MD; Courtesy, Otorhinolaryngology
Leopold, Harris B., MD; Active, Cardiology
Leopold, Jodi M., MD; Active, Obstetrics & Gynecology
Leopold, Kenneth A., MD; Active, Obstetrics & Gynecology
Lesser, Robert L., MD; Consulting, Ophthalmology
Lessow, Richard J., MD; Active, Radiation Oncology
Lettendre, Michelle T., APRN; Adjunct, Pediatrics
Levertion, Shirley T., APRN; Adjunct, Surgery
Levine, Marvin N., MD; Honorary, Pediatrics
Levine, Michael S., MD; Active, Pediatrics
Levine, Susan F., MD; Active, Internal Medicine
Levine, Tracy E., MD; Active, Obstetrics & Gynecology
Levitz, Robert E., MD; Active, Infectious Disease
Levy, Bruce H., MD; Consulting, Psychiatry
Lewinter, Jody R., MD; Active, Internal Medicine
Lewis, Courtland G., MD; Active, Orthopedics
Lichter, Arlen I., MD; Courtesy, Physical Medicine/Rehabilitation
Lichtmacher, Abraham, MD; Honorary, Obstetrics & Gynecology
Lieblich, Stuart E., DMD; Active, Oral-Maxillofacial Surgery
Lieu, Steven C., DO; Active, Internal Medicine
Ligato, Saverio, MD; Active, Anesthesiology
Limaye, Deepa P., MD; Courtesy, Pediatrics
Linburg, Richard M., MD; Active, Orthopedics
Lindberg, Michael C., MD; Active, Internal Medicine
Lindenberg, Leslie B., MD; Active, Pulmonary Medicine
Lipkowski, George S., MD; Courtesy, Transplantation
Lippman, Leonard, MD; Courtesy, Obstetrics & Gynecology
Lipton, Philip, MD; Honorary, Medicine
Litwin, Kathryn E., MD; Active, Pediatrics
Liu, Holly Z., APRN; Adjunct, Surgery
Livadiotis, Panos A., MD; Consulting, Surgery
Livingston, Karen E., APRN; Adjunct, Orthopedics
Livingston, Robert, MD; Honorary, Internal Medicine
Lloyd, Jennifer L., APRN; Adjunct, Medicine
Loewenthal, Theodore L., MD; Active, Gastroenterology
Loftus, Mirela, MD, PhD; Active, Child/Adolescent Psychiatry
Logan, Jennifer C., MD; Active, Radiology
Logsdon, J. Daane, DO; Active, Child/Adolescent Psychiatry
Lomeli, Gabino, MD; Active, Anesthesiology
London, Raymond G., MD; Courtesy, Internal Medicine
London, Shawn R., MD; Courtesy, Emergency Medicine
Long, Joan E., APRN; Adjunct, Surgery
Lopez, Janice M., MD; Active, Pediatrics
Lopez, Ruth, APRN; Adjunct, Medicine
Lopreiato, Matteo J., MD; Active, Pediatrics
Lothstein, Leslie M., Ph.D; Consulting, Psychiatry
Lothstein, Mary Anne, Ph.D; Consulting, Psychiatry
Lovejoy, David W., Psy.D; Consulting, Psychology
Low, Henry B C., MD; Active, Cardiothoracic Surgery
Lowe, Robert, MD; Active, Peripheral Vascular/Thoracic Surgery
Lowenstein, Penny A., MD; Active, Dermatology
Lowery, Susan I., MD; Active, Anesthesiology
Luciano, Anthony A., MD; Active, Obstetrics & Gynecology
Luciano, Danielle E., MD; Active, Obstetrics & Gynecology
Ludwig, Mark E., MD; Active, Pathology/Lab Medicine
Ludwig, Trisha O., LNM; Adjunct, Obstetrics & Gynecology
Luger, Steven W., MD; Active, Internal Medicine
Lugo, Raquel, MD; Courtesy, Psychiatry
Luk, Stephen S., MD; Active, Traumatology
Lundbye, Justin B., MD; Active, Cardiology
Lussier, Robert G., MD; Consulting, Psychiatry
Luxemburg, Maury R., MD; Active, Pediatrics
Lynch, Christine K., PA-C; Adjunct, Cardiology
Lynch, Daniel J., PA-C; Adjunct, Surgery
Lynch, Dolores A., APRN; Adjunct, Obstetrics & Gynecology
Lynch, John D., MD; Active, Emergency Medicine
Lynch, William A., MD; Honorary, Radiology
Lyon, Jacqueline M., MD; Active, Radiation Oncology
Macaulay, William P., MD; Honorary, General Surgery
Macchiavello, Denise C., CRNA; Adjunct, Anesthesiology
MacGilpin, Douglas H., MD; Active, Pediatrics
Machado, John D., DO; Active, Internal Medicine
Machon, Timothy J., MD; Courtesy, Obstetrics & Gynecology
Macht, Christine M., PA-C; Adjunct, Emergency Medicine
Mack, Daniel E., MD; Honorary, Obstetrics & Gynecology
MacKay, Iain M., MD; Honorary, Radiology
MacKinnon, Ian, MD; Honorary, Medicine
Magin, Andrew, Ph.D; Clinical Affiliate, Psychiatry
Maglio, Joseph R., MD; Active, Internal Medicine
Magnavita, Jeffrey J., Ph.D; Clinical Affiliate, Psychiatry
Magnuson, Karen, MD; Active, Internal Medicine
Mah, John W., MD; Active, Surgery
Mailoux, Nichole M., APRN; Adjunct, Surgery
Maine, Margo D., Ph.D; Consulting, Psychiatry
Makowski, Gregory S., Ph.D; Consulting, Chemistry
Malinconico, Lawrence L., MD; Honorary, Obstetrics & Gynecology
Malloy, Priscilla B., APRN; Adjunct, Pediatrics
Manaktala, Asha, MD; Active, Pediatrics
Mancoll, William, MD; Honorary, Otorhinolaryngology
Mandavilli, Bela S., MBBS; Consulting, Pathology/Lab Medicine
Mandavilli, Srinivas R., MBBS; Active, Pathology/Lab Medicine
Manfredi, Brenda L., MD; Active, Internal Medicine
Mangini, Lynn M., MD; Active, Psychiatry
Mangion, Judy R., MD; Cardiology
Manguel, Theresa Y., MD; Courtesy, Obstetrics & Gynecology
Mansoor, Mohamed R., MD; Active, Cardiology
Manton, Janelle S., MD; Active, Dermatology
Mara, John J., MD; Courtesy, Orthopedics
Marco, William P., DMD; Active, Oral-Maxillofacial Surgery
Marcoux, Kristin J., PA-C; Adjunct, Medicine
Maresh, Henry R., MD; Active, Internal Medicine
Marinelli, Kathleen A., MD; Neonatology
Mark, Howard I., DMD; Honorary, Oral-Maxillofacial Surgery
Markowitz, Stuart K., MD; Active, Radiology
Marmer, Ellen L., MD; Courtesy, Pediatrics
Marnin, Vicki N., LNM; Adjunct, Obstetrics & Gynecology
Maron, William R., MD; Active, General Surgery
Marqués, Maynard L., MD; Active, Psychiatry
Marsh, Spinks H., MD; Honorary, Radiology
Murphy, Karen Z., CRNA; Adjunct, Anesthesiology
Murphy, Keven A., Ph.D; Clinical Affiliate, Psychiatry
Murphy, Sheila A., APRN; Adjunct, Geriatric Medicine
Murphy-Setzko, Marlene A., MD; Courtesy, Urology
Murray, Doreen W., CRNA; Adjunct, Anesthesiology
Murray, James H., MD; Active, Gastroenterology
Murray, Judith M., CRNA; Adjunct, Anesthesiology
Murray, Paul B., MD; Courtesy, Orthopedics
Muska, Leslie A., PA-C; Adjunct, Neurosurgery
Mustafa-Moinuddin, Shareen, CRNA; Adjunct, Anesthesiology
Myers, Kurt J., MD; Courtesy, Pediatric Emergency Medicine

N
Nagarkatti, Durgesh G., MD; Active, Orthopedics
Namerow, Lisa B., MD; Active, Psychiatry
Naqvi, S. Johar A., MD; Courtesy, Internal Medicine
Natale, Frances O., DO; Active, Internal Medicine
Nathanson, Robert B., MD; Active, Dermatology
Neal, Amy, PA-C; Adjunct, Emergency Medicine
Negrieh, Susan M., APRN; Adjunct, Medicine
Nemarich, Alfred N., DDS; Honorary, Oral-Maxillofacial Surgery
Nerenstone, Stacy R., MD; Active, Medical Oncology
Nesta, Joseph M., MD; Active, Internal Medicine
Nestler, Jeffry L., MD; Active, Gastroenterology
Neuhaarth, Kristen L., MD; Active, Internal Medicine
Neuwirth, Jerry, MD; Active, Ophthalmology
Newell, Richard C., MD; Honorary, Medicine
Newman, Richard A., MD; Active, Otorhinolaryngology
Newton, Helen D., MD; Courtesy, Ophthalmology
Nguyen, Manh D., MD; Active, Internal Medicine
Nguyen, Tuyen D., DMD, MPH; Active, Oral-Maxillofacial Surgery
Niego, Sara H., MD; Active, Psychiatry
Nieves, Julian, MD; Active, Internal Medicine
Nightingale, Charles H., Ph.D; Honorary, Internal Medicine
Nino, Alfredo F., MD; Honorary, Cardiology
Nissen, Carl W., MD; Courtesy, Orthopedics
Nobert, Gary F., MD; Active, Obstetrics & Gynecology
Nolan, Gerard M., MD; Active, Ophthalmology
Nolasco, Helena C., MD; Active, Rheumatology
Nova, Sheldon, MD; Courtesy, Otorhinolaryngology
Nowicki, Thomas A., MD; Active, Emergency Medicine
Nusbaum, Henry J., MD; Active, Obstetrics & Gynecology

O
O’Bara, Lynn F., APRN; Adjunct, Medicine
O’Brien, James W., MD; Courtesy, Gastroenterology
O’Brien, Karen T., APRN; Adjunct, Pediatrics
O’Connor, Charles T., MD; Honorary, Psychiatry
O’Connor, Christopher F., MD; Active, Pediatrics
O’Connor, Frederick V., MD; Active, Pediatrics
O’Connor, Thomas, MD; Active, Internal Medicine
O’Connor, Lorraine M., MD; Courtesy, Psychiatry
O’Flynn, Karen, MD; Active, Psychiatry
O’Loughlin, Michael T., MD; Active, Radiology
O’Neill, Margaret M., MD; Active, Pediatrics
Oakes, Howard J., Psy.D; Consulting, Psychiatry
Oberstein, Robert M., MD; Active, Internal Medicine
Oser, Linda J., APRN; Adjunct, Emergency Medicine
Offsay, Julian, MD; Active, Psychiatry
Ohki, Stephen K., MD; Active, Radiology
Ojha, Bhawani S., MD; Active, Internal Medicine
Olivar, August C., MD; Active, Obstetrics & Gynecology
Oliveri, Janice A., MD; Active, Internal Medicine
Olson, Edmund H., MD; Active, Obstetrics & Gynecology
Olson, Neil H., MD; Active, Infectious Disease
Onyiuke, Hilary C., MD; Courtesy, Neurosurgery
Opalcz, John P., MD; Active, Radiology
Orlando, Rocco, MD; Active, General Surgery
Osada, Donald J., PA-C; Adjunct, Surgery
Osley, Robert P., MD; Active, Internal Medicine
Otis, Richard D., MD; Honorary, Pathology/Lab Medicine
Overman, Lillian, MD; Active, Internal Medicine
Owitz, Sherri L., Psy.D; Clinical Affiliate, Psychiatry
Owla, Daishi, MD; Active, Cardiology
Ozono, Maer B., MD; Honorary, Radiology

P
Pachucki, Debra A., MD; Active, Emergency Medicine
Packer, Andrew J., MD; Active, Ophthalmology
Palter, Marc D., MD; Active, Surgery
Panchal, Hemant K., MD; Active, Pediatrics
Pappas, Maryanne S., APRN; Adjunct, Emergency Medicine
Paquette, Mary T., APRN; Adjunct, Emergency Medicine
Paradis, Jacqueline M., MD; Active, Internal Medicine
Paradis, Marc A., MD; Active, Anesthesiology
Pareles, Lawrence M., MD; Active, Cardiology
Parikh, Nehal S., MD; Courtesy, Pediatrics
Pariser, Ronald H., MD; Active, Cardiology
Park, David H., DO; Active, Obstetrics & Gynecology
Parker, Lewis P., MD; Active, Rheumatology
Parkinson, Tonya L., PA-C; Adjunct, Surgery
Parsch, Cornell, CRNA; Adjunct, Anesthesiology
Parsons, Julian, MD; Active, Internal Medicine
Pascal, Peter E., MD; Courtesy, Orthopedics
Pasciucco, Peter F., DDS; Active, Dentistry
Passman, Bernard, MD; Active, Obstetrics & Gynecology
Pasternack, James J., MD; Active, Ophthalmology
Pastuszak, William T., MD; Active, Pathology/Lab Medicine
Patek, Anal C., MD; Active, Radiology
Patek, Minita, MD; Active, Obstetrics & Gynecology
Patek, Nima G., MD; Active, Pediatrics
Patek, Shuitish C., MBBS; Courtesy, Neurology
Paternostro, Gina M., APRN; Adjunct, Gastroenterology
Pathmanathan, Suppiah, MD; Courtesy, Pediatrics
Patten, Jennifer L., MD; Honorary, Internal Medicine
Paulkas, Wayne C., MD; Active, Internal Medicine
Pauli, Maura, APRN; Adjunct, Internal Medicine
Paulin, Michael H., CRNA; Adjunct, Anesthesiology
Pearlson, Godfrey D., MD; Active, Psychiatry
Peck, Alexander S., MD; Active, Anesthesiology
Pennoyer, William P., MD; Courtesy, Colon and Rectal Surgery
Pentz, Paul G., MD; Courtesy, Psychiatry
Pepe, Judith L., MD; Active, General Surgery
Pepper, David A., MD; Active, Psychiatry
Perdrizet, George A., MD; Active, Traumatology
Perez, Alberto, MD; Courtesy, Emergency Medicine
Pericat, Elizabeth T., MD; Courtesy, Pediatrics
Perks, Kenneth, MD; Active, Pediatrics
Perks, Susan O., MD; Active, Pediatrics
Perlmutter, Stephen, DPM; Courtesy, Podiatry
Perosky, Wayne M., PA-C; Adjunct, Emergency Medicine
Perry, Lisa C., PA-C; Adjunct, Surgery
Pescatello, Linda S., Ph.D; Consulting, Cardiology
Pesce, William J., DO; Consulting, Physical Medicine/Rehabilitation
Petashnick, Daniel E., MD; Courtesy, Ophthalmology
Peters, Susan K., PA-C; Adjunct, Medicine
Peters-Gee, Jill M., MD; Active, Urology
Petronio, Mary Ann, APRN; Adjunct, Obstetrics & Gynecology
Petrone, Angela M., MD; Active, Internal Medicine
Petrucci, Michele, MD; Courtesy, Emergency Medicine
Phillips, Christopher R., PA-C; Adjunct, Orthopedics
Phillips, Robin L., APRN; Adjunct, Medicine
Phinney, Arthur O., MD; Active, Cardiology
Pianka, Mary Ann, APRN; Adjunct, Obstetrics & Gynecology
Pickett, Erin K., MD; Active, Obstetrics & Gynecology
Piecuch, Joseph E., DMD, MD; Active, Oral-Maxillofacial Surgery
Pier, James W., Ph.D; Consulting, Psychiatry
Pierce, Michael J., MD; Consulting, Psychiatry
Pierce, Paula J., LNM; Adjunct, Obstetrics & Gynecology
Pinou, Anne E., MD; Active, Internal Medicine
Piorkowski, Robert J., MD; Active, General Surgery
Pisercia, Gerald G., MD; Active, Anesthesiology
Pitergoff, John G., MD; Active, Pediatrics
Poletti, Charles E., MD; Honorary, Neurosurgery
Polio, John, MD; Courtesy, Gastroenterology
Pollack, Ira A., MD; Courtesy, Neurology
Pool, Sharon K., DO; Active, Pediatrics
Poole, William S., MD; Active, Radiology
Pope, Frederick J., MD; Internal Medicine
Pope, James S., MD; Active, Pulmonary Medicine
Pope, Preston C., CRNA; Adjunct, Anesthesiology
Poppiti, Terry M., APRN; Adjunct, Neonatology
Porter, Ross W., MD; Active, Pediatrics
Portereiko, Joseph V., DO; Active, Traumatology
Post, Jarrod B., MD; Active, Nephrology
Post, Leah G., MD; Active, Pediatrics
Powers, Dianne M., APRN; Adjunct, Pediatrics
Powers, Robert D., MD; Courtesy, Emergency Medicine
Prasad, Avinash, MD; Active, Neurology
Prebluda, Jeffrey L., MD; Active, Anesthesiology
Preissler, Paul L., MD; Active, Cardiothoracic Surgery
Preston, Mark R., MD; Courtesy, Obstetrics & Gynecology
Preysner, Linda A., MD; Active, Internal Medicine
Price, Ann L., MD; Active, Psychiatry
Price, Cynthia L., MD; Active, Emergency Medicine
Price, John T., MD; Active, Internal Medicine
Primiano, Charles A., MD; Active, Cardiology
Prindiville, David E., DMD; Courtesy, Oral-Maxillofacial Surgery
Proxsee, Bryan T., PA-C; Adjunct, Emergency Medicine
Pulido, Carlos A., MD; Active, Anesthesiology
Pullen, Richard D., MD; Honorary, Medicine
Q
Quadri, Ishrat I., MD; Active, Pediatrics
Quinlan, Rosemary, MD; Active, Obstetrics & Gynecology
Quint, Clay C., MD; Courtesy, Surgical Critical Care
Quintero, Sandra M., MD; Active, Internal Medicine
Quintiliani, Richard, MD; Honorary, Infectious Disease
Quintiliani, Richard, MD; Active, Infectious Disease
R
Ragaisis, Karen M., APRN; Adjunct, Psychiatry
Raghavendra, Sree, DMD; Courtesy, Dentistry
Ram, Amitabh R., MD; Active, Pediatrics
Ramanan, Aruna S., MD; Active, Pediatrics
Ramanan, Chitralekha, MD; Courtesy, Pediatrics
Ramanan, Sundaram V., MD; Consulting, Internal Medicine
Ramsby, Melinda L., MD, Ph.D; Courtesy, Rheumatology
Ranade, Vinay R., MD; Active, Obstetrics & Gynecology
Ranade-Kapur, Rekha, MD; Active, Psychiatry
Ranga, Jyotsna S., MD; Active, Psychiatry
Ranga, Kasturi V., MD; Active, Nephrology
Rankin, E. Clair, MD; Honorary, Medicine
Raskin, Sarah A., Ph.D; Consulting, Psychiatry
Rasoulpour, Majid, MD; Active, Nephrology
Rasoulpour, Mina R., MD; Active, Obstetrics & Gynecology
Ratchford, Mary G., MD;Courtesy, Ophthalmology
Rathmann, Patricia, APRN; Adjunct, Obstetrics & Gynecology
Ratran, Richard M., MD; Active, Emergency Medicine
Ratran, Susan K., MD; Courtesy, Endocrinology
Rau, Frederick J., MD; Active, Obstetrics & Gynecology
Ravin, Anatoliy, DDS; Courtesy, Dentistry
Rawlins, Wayne S., MD; Consulting, Internal Medicine
Ray, Carolyn M., MD; Active, Medical Oncology
Raycroft, John F., MD; Active, Orthopedics
Reay, John R., MD; Honorary, Pediatrics
Raza, Carol J., APRN; Adjunct, Psychiatry
Reback, Richard L., DPM; Consulting, Podiatry
Reagan, Louise A., APRN; Adjunct, Medicine
Reardon, Jane Z., APRN; Adjunct, Internal Medicine
Reardon, Mark, CRNA; Adjunct, Anesthesiology
Reddy, Usha, MD; Active, Pediatrics
Reed, Michael L., MD; Active, Plastic/Reconstructive Surgery
Regan, Adine F., MD; Courtesy, Urology
Regan, Thomas J., MD; Courtesy, Emergency Medicine
Reik, Louis, MD; Consulting, Neurology
Reiner, Steven, DDS; Active, Oral-Maxillofacial Surgery
Reiser, Ruth M., APRN; Adjunct, Psychiatry
Reiter, Laura, LCSW; Clinical Affiliate, Psychiatry
Renstrom, Karen, APRN; Adjunct, Surgical Critical Care
Rentas, Angel M., APRN; Adjunct, Cardiology
Rentz, Robert E., MD; Honorary, Internal Medicine
Repucci, Anthony H., MD; Courtesy, Gastroenterology
Rexuke, William N., MD; Active, Pathology/Lab Medicine
Ricci, Andrew, MD; Active, Pathology/Lab Medicine
Rice, Margaret L., APRN; Adjunct, Emergency Medicine
Richards, Barbara E., CRNA; Adjunct, Anesthesiology
Riege, Deborah S., APRN; Adjunct, Gynecology
Riklin, Lawrence S., MD; Active, Pediatrics
Rinaldi, Maria, APRN; Adjunct, Surgery
Rinaldi, Michael J., MD; Honorary, Cardiology
Ripepi, Francisco A., MD; Active, Psychiatry
Ritchie, Agatha T., PA-C; Adjunct, Surgery
Ritchie, Agatha T., PA-C; Adjunct, Surgery
Rizvi, Asad A., MD; Active, Cardiology
Robbin, Mark A., MD; Active, Internal Medicine
Robbins, Jeffrey S., MD; Consulting, Internal Medicine
Roberts, Melville P., MD; Honorary, Neurosurgery
Robertson, Russell W., MD; Active, Otorhinolaryngology
Robinson, Ellen J., MD; Active, Obstetrics & Gynecology
Robinson, Kenneth J., MD; Active, Emergency Medicine
Robson, Kenneth S., MD; Consulting, Psychiatry
Rocha, Paula C., APRN; Adjunct, Medicine
Roche, Jamie M., MD; Active, Internal Medicine
Rock, Reuben, DDS, MD; Active, Radiology
Rodrigo, Gilberto, MD; Active, Obstetrics & Gynecology
Rodriguez, Alberto J., MD; Active, Internal Medicine
Roman, Robin, MD; Active, Anesthesiology
Romano, Susan L., APRN; Adjunct, Pediatrics
Rondinelli, Salvatore, PA-C; Adjunct, Emergency Medicine
Rosati, Dennis L., MD; Active, Physical Medicine/Rehabilitation
Roselli, Anthony M., MD; Active, Internal Medicine
Rosen, Elaine E., LCSW; Clinical Affiliate, Psychiatry
Rosen, James P., MD; Active, Pediatric Allergy
Rosenberg, Eric L., MD; Active, Internal Medicine
Rosenberg, Ralph, MD; Active, Internal Medicine
Rosenberg, Ronald J., MD; Active, Radiology
Rosenbush, Emily J., MD; Active, Obstetrics & Gynecology
Rosengren, Sally S., MD; Courtesy, Pediatrics
Rosenkranz, Ted S., MD; Courtesy, Neonatology
Rosenkranz, Barry M., MD; Active, Psychiatry
Rosenlicht, Joel L., DMD; Courtesy, Oral-Maxillofacial Surgery
Rosenlieb, John W., DMD; Active, Dentistry
Ross, Jack W., MD; Active, Infectious Disease
Rossetti, Robert A., DMD, MD; Courtesy, Oral-Maxillofacial Surgery
Rossetti, Valerie A., MD; Active, Anesthesiology
Rosshart, Werner, MD; Active, Radiology
Rossi, Antoinette D., MT; Adjunct, Medicine
Rossi, Arnold J., MD; Active, Neurosurgery
Rossi, Michael A., MD; Active, Cardiology
Rosson, Robert S., MD; Honorary, Gastroenterology
Rotenberg, Donald A., MD; Active, Nephrology
Roth, Malcolm S., MD; Courtesy, Ophthalmology
Roth, Shari M., MD; Active, Ophthalmology
Rothenberg, Robert A., MD; Active, Internal Medicine
Rothman, Sally A., MD; DMD; Active, Pediatrics
Rottman, James C., MD; Honorary, Surgery
Rouleau, Christine M., CRNA; Adjunct, Anesthesiology
Rouman, James C., MD; Honorary, Surgery
Rouleau, Christine M., CRNA; Adjunct, Anesthesiology
Rothenberg, Mark, MD; Active, Rheumatology
Rudnicki, Robert D., MD; Courtesy, Internal Medicine
Ruffett, Donald S., MD; Active, Cardiology
Ruffin, Richard T., MD; Active, Internal Medicine
Ruiz, Ricardo, MD; Active, Internal Medicine
Ruser, Tilla F., MD; Active, Psychiatry
Russell, Brenda J., CRNA; Adjunct, Anesthesiology
Russo, Michael J., PA-C; Adjunct, Emergency Medicine
Rutstein, Robert D., DPM; Consulting, Surgery
Ryan, Lawrence P., DDS, MD; Active, Oral-Maxillofacial Surgery
Rzepski, Barbara R., Ph.D; Consulting, Psychiatry
Rzepski, Barbara R., Ph.D; Consulting, Psychiatry
S
Sachdev, Kiran, MD; Active, Gastroenterology
Sacheti, Vandana, MD, MD; Active, Pediatrics
Safer, Robert H., MD; Courtesy, Internal Medicine
Sahakyan, Marine T., MD; Active, Obstetrics & Gynecology
Sahl, Robert A., MD; Active, Child/Adolescent Psychiatry
Saidel, Matthew L., MD; Active, Obstetrics & Gynecology
Sajkowicz, Tammy L., APRN; Adjunct, Surgery
Salerno, Edward L., MD; Active, Pulmonary Medicine
Salesky, Sharon N., APRN; Adjunct, Surgery
Salm, David S., MD; Active, Internal Medicine
Salner, Andrew L., MD; Active, Radiation Oncology
Saltzman, Seymour H., MD; Honorary, Medicine
Salvetti, Ralph, MD; Active, Internal Medicine
Salzberg, Donald J., MD; Courtesy, Ophthalmology
Sampson-Sealy, Allison L., PA-C; Adjunct, Surgery
Sanders, Marilyn R., MD; Courtesy, Pediatrics
Sanders, Ricky L., DO; Active, Anesthesiology
Sanderson, Karen M., LNM; Adjunct, Obstetrics & Gynecology
Sardenga, Kathleen, MD; Active, Nephrology
Sardella, William V., MD; Active, General Surgery
Sargent, R Kent, MD; Honorary, Emergency Medicine
Satloff, David M., MD; Honorary, Obstetrics & Gynecology
Satvat, Behzad, MD; Active, Obstetrics & Gynecology
Savinelli, Thomas J., MD; Active, Internal Medicine
Sawyer, Jeffrey A., MD; Active, Otorhinolaryngology
Saxon, Ronald J., MD; Courtesy, Otorhinolaryngology
Scarangella, Stephen F., MD; Courtesy, Orthopedics
Scavetta, Melissa J., APRN; Adjunct, Psychiatry
Schachter, Andrew, MD; Active, Internal Medicine
Schauer, Peter K., MD; Active, Medical Oncology
Scheetz, Nancy A., APRN; Adjunct, Psychiatry
Scheiblum, Anne R., PA-C; Adjunct, Medicine
Scheiner, Laurie A., MD; Active, Pediatrics
Schetini, Pamela S., MD; Honorary, Obstetrics & Gynecology
Schiff, Evan L., MD; Active, Internal Medicine
Schigas, Libra S., CRNA; Adjunct, Anesthesiology
Schimpf, Megan O., MD; Active, Obstetrics & Gynecology
Schipke, Raymond E., MD; Honorary, Pediatrics
Schmetterling, Jack A., MD, Active, Internal Medicine
Schmoll, Ralph D., MD; Honorary, Medicine
Schnatz, Peter F., DO; Active, Obstetrics & Gynecology
Schoen, Scott R., MD; Courtesy, Otorhinolaryngology
Schott, Eric, PA-C; Adjunct, Emergency Medicine
Schramm, Craig M., MD; Courtesy, Pediatric Pulmonary Medicine
Schuck, Elizabeth G., MD; Active, Internal Medicine
Schuck, J. Christopher, MD; Active, Pediatrics
Schutzer, Steven F., MD; Active, Orthopedics
Schwab, Jennifer L., MD; Active, Pediatrics
Schwartz, Harold L., MD; Active, Psychiatry
Schwartz, Lester R., MD; Active, Pediatrics
Schwartz, Louis, MD; Honorary, Obstetrics & Gynecology
Schweizer, Robert T., MD; Honorary, Transplantation
Scholes, Marc H., DMD; Active, Dentistry
Scott, D. Dawson, PA-C; Adjunct, Neurosurgery
Scirvano, Sharon M., APRN; Adjunct, Emergency Medicine
Scull, Edward, MD; Honorary, Medicine
Sebastian, Vanassa J., CRNA; Adjunct, Anesthesiology
Seeley, Brooke M., MD; Active, Otorhinolaryngology
Seeley, Michelle Z., MD; Ophthalmology
Seetharama, Subramani, MD; Active, Physical Medicine/Rehabilitation
Segool, Richard A., MD; Courtesy, Pediatrics
Seide, Morris J., MD; Honorary, Internal Medicine
Warrington, Amy B., PA-C; Adjunct, Orthopedics
Washburn, Carl F., MD; Active, Psychiatry
Wassynski, Christine M., APRN; Adjunct, Medicine
Waterman, Deborah E., DPM; Podiatry
Watson, Carol L., MD; Active, Obstetrics & Gynecology
Watson, H Kirk, MD; Active, Orthopedics
Wawrzyniak, Irene, APRN; Adjunct, Psychiatry
Way, Patricia M., APRN; Adjunct, Surgery
Weatherby, Susan L., CRNA; Adjunct, Anesthesiology
Wehrum, Dawn R., LNM; Adjunct, Obstetrics & Gynecology
Weinerman, Harry C., MD; Active, Pediatrics
Weinreb, Steven L., MD; Active, Internal Medicine
Weinstein, Nancy J., MD; Active, Anesthesiology
Weinstein, Robert J., Ph.D; Consulting, Psychiatry
Weisburst, Mark R., MD; Honorary, Cardiology
Weiser, Jeffrey S., MD; Active, Gastroenterology
Weiss, Alyssa B., APRN; Adjunct, Neonatology
Weiss, Linda, DO; Active, Internal Medicine
Weiss, Richard G., MD; Active, Pediatric Surgery
Welch, Arthur S., PA-C; Adjunct, Orthopedics
Welch, Edmund T., MD; Honorary, Anesthesiology
Welch, John P., MD; Active, General Surgery
Welling, Daniel S., MD; Courtesy, Obstetrics & Gynecology
Wellner, Murray L., MD; Active, Internal Medicine
Wells, Jean, MD; Honorary, Pediatrics
Wells, Kenneth H., MD; Active, Anesthesiology
Welsh, D’Anna M., PA-C; Adjunct, Surgery
Weltman, Richard B., MD; Pulmonary Medicine
Wencker, Detlef, MD; Active, Cardiology
Werner, Herbert J., MD; Honorary, Pediatrics
West, Paul B., MD; Active, Internal Medicine
Wettstein, Markus, MD; Active, Endocrinology
Weyman, Brett A., DDS, MD; Active, Oral-Maxillofacial Surgery
Wheeler, Maynard B., MD; Honorary, Ophthalmology
Whitaker, Charles H., MD; Active, Neurology
White, Edward J., MD; Courtesy, General Surgery
Whitehead, David E., MD; Honorary, Anesthesiology
Whitehead, David E., DDS; Active, Dentistry
Wickwire, James C., MD; Active, Anesthesiology
Wiese, Chester A., MD; Honorary, Surgery
Wilcox, David S., MD; Honorary, Endocrinology
Wiley, Catherine C., MD; Active, Pediatrics
Wiley, James F., MD, MPH; Courtesy, Pediatrics
Wilhelms, Kathryn L., DMD; Active, Endodontics
Wilson, Felicia M., MD; Active, Pediatrics
Williams, Merrilyn, MT; Adjunct, Medicine
Williams, Rebecca N., MD; Active, Pathology/Lab Medicine
Williams, Terri S., CRNA; Adjunct, Anesthesiology
Willig, Robert S., MD; Consulting, Medicine
Winchester, Eugene A., MD; Active, Internal Medicine
Windels, Mary H., MD; Active, General Surgery
Winnick, Frieda, APRN; Adjunct, Emergency Medicine
Wiseman, Dana, MD; Active, Internal Medicine
Wolf, Arthur D., MD; Honorary, Internal Medicine
Wolf, Scott A., DO; Active, Internal Medicine
Wolfberg, Carrie A., MD; Consulting, Cardiology
Wolfson, Leslie I., MD; Active, Neurology
Wolkoff, Leslie L., MD; Active, Internal Medicine
Woodley, Anthea F., MD; Courtesy, Cardiology
Woodruff, John H., MD; Honorary, Radiology
Woods, Scott W., MD; Courtesy, Psychiatry
Worgaftik, Brigitte P., MD; Active, Obstetrics & Gynecology
Worthley, Catherine A., APRN; Adjunct, Pediatrics
Wozniak, Margaret E., MD; Active, Pulmonary Medicine
Wozniak, Zbigniew A., MD; Active, Internal Medicine
Wright, Stephanie A., MD; Active, Infectious Disease
Wu, Alan B., Ph.D; Consulting, Pathology/Lab Medicine
Y
Yannopoulos, Aris D., MD; Courtesy, Orthopedics
Yarlagadda, Ravi K., MD; Active, Cardiology
Yasuda, Thomas J., MD; Active, Anesthesiology
Yaylagul, John Y., DO; Courtesy, Emergency Medicine
Yeston, Neil S., MD; Active, Surgery
Yetil, Turgut, MD; Courtesy, Internal Medicine
York, Elihu, MD; Honorary, Medicine
Youmans, Erik L., MD; Active, Anesthesiology
Yuan, Stephen B., MD; Courtesy, Internal Medicine
Z
Zablocki, Wieslawa, MD; Active, Geriatric Medicine
Zabrensky, Karen, MD; Active, Obstetrics & Gynecology
Zafian, Ruthann B., APRN; Adjunct, Cardiology
Zahradnik, Janet, MD; Courtesy, Orthopedics
Zakko, Salam F., MBChB; Courtesy, Gastroenterology
Zalneraitis, Edwin L., MD; Courtesy, Pediatric Neurology
Zambuto, Domenic A., MD; Active, Radiology
Zamstein, Jacob, MD; courtesy, Urology
Zande, Michael L., PA-C; Adjunct, Orthopedics
Zanker, Michael F., MD; Active, Emergency Medicine
Zavoski, Robert W., MD; Active, Pediatric Ambulatory
Zeller, William W., MD; Honorary, Psychiatry
Zelman, Marvin, MD; Courtesy, Psychiatry
Zeman, Peter M., MD; Active, Psychiatry
Each year, Hartford Hospital contributes in-kind services or lends support in other ways to various non-profit agencies. Forming partnerships with like-minded organizations allows us to serve the community well beyond our clinical mission. The following is a list of those agencies that received financial support, donations or in-kind services from Hartford Hospital during fiscal year 2006-2007:

**Organizations**

- Alzheimer's Association
- American Cancer Society
- American College of Surgeons
- American Diabetes Association
- American Heart Association Walkathon
- American Liver Foundation Walkathon
- American Lung Association
- American Red Cross
- Amistad Foundation
- Anti-Defamation League
- Avery Heights
- Avon Chamber of Commerce
- Avon Day
- Boys and Girls Clubs of Hartford
- Broad Park Development Corporation
- Burton C. Hoffman Golf Classic
- Bushnell Performing Arts Center
- Camp Courant
- Catholic Family Services
- Channel 3 Kids Camp
- Charlotte Hungerford
- Charter Oak Cultural Center
- Children's Museum
- Chrysalis Center
- Community Health Services
- Community Partners In Action
- Connecticut Breast Health Initiative
- Connecticut Children's Medical Center
- Connecticut Coalition for Environmental Justice
- Connecticut Forum
- Connecticut Puerto Rican Forum
- Connecticut Valley Girl Scout Council
- Connecticut Women's Hall of Fame
- Cystic Fibrosis
- Day of Caring
- Eastern Rehabilitation Network
- Family Life Education
- First Tee
- Goodwin College
- Greater Hartford Arts Council
- Greater Hartford Convention and Visitors Bureau
- Guakia
- Habitat for Humanity
- Hartford Areas Rally Together
- Hartford Education Foundation
- Hartford Multi-National Lions Club
- Hartford Police Union
- Hartford Stage Company
- Hartford Symphony Orchestra
- Hispanic Health Council
- Hispanic Professional Network
- Hogar Crea International
- Immaculate Conception Shelter & Housing
- Interval House
- Jewish Federation of Greater Hartford
- Johnson Memorial Hospital
- Judy D worin Performance Project
- Jr. Achievement
- Juvenile Diabetes Research Foundation
- Knox Parks Foundation
- Komen Race For The Cure
- Latinos and Puerto Rican Affairs Commission
- Learning Corridor
- Life Choice
- March of Dimes
- Mark Twain House & Museum
- Mended Hearts
- MetroHartford Alliance
- Mi Casa
- Midstate Medical Center
- NAACP
- National Conference for Community and Justice
- National Kidney Foundation
- National Multiple Sclerosis Society
- New England Fiddle Contest
- Northern Connecticut Black Nurses Association
- Nutmeg Big Brothers & Big Sisters
- Nutmeg State Games
- Open Hearth
- Primera Bautista
- Public Allies of CT
- Race for the Cure
- Raynbow Foundation
- Riverfront Recapture
- Rushford
- Salvation Army of Greater Hartford
- South Park Inn
- Spanish American Merchant's Association
- Strive/SANL
- Tabor House
- The First Cathedral
- Town of Avon
- UNICO
- United Way
- University of Connecticut
- Urban League of Greater Hartford
- VNA Health Care
- Wadsworth Atheneum
- Walk for PDK
- West Hartford Chamber of Commerce
- West Indian Foundation
- Wheeling and Able
- YWCA

**Support Groups**

- Addiction Self Help Groups
- Advanced Prostate Cancer Support Group
- Alzheimer’s Support Group for Caregivers
- Annual Memorial Service for Hemodialysis and COPD Patients
- Bereavement Support Group
- Brain Tumor Support Group
- Breast Cancer Support Group
- Breast Reconstruction Support Project
- Breath Easy Support Group
- Cancer Boutique
- Comprehensive Health Enhancement Support System
- CBSR Patient/Family Members
- Family Education on Eating Disorders
- Healing Hearts
- Heart-to-Heart Club
- Heart Transplant Support Group
- HIV/AIDS Support Group
- Lifesaver Domestic Violence Program
- Look Good, Feel Better
- New Beginnings
- Ovarian Cancer Support Group
- Prostate Cancer Support Group
- Transplant Support Group
- Spouse Prostate Cancer Support Group
- Trauma Support After Care Program
- Why Weight?

**Educational Programs**

- Allied Health Collaboration
- Breast Cancer Awareness
- Breast Feeding Support
- Cardiac Risk Evaluations
- Celebrate Life-Survivorship Day
- Diabetes Life Care Program
- Evening of Life Laughter
- Family Planning
- Heart Health
- Hereditary Cancer Program
- Individual Birth Planning
- LifeStar Safety Program
- Menopause Management
- Nutritional Counseling
- Parenting Classes
- Postponing Sexual Involvement
- Prenatal Nutrition Counseling
- Prostate Cancer Public Education Program
- Smoke Cessation Program
- Stress Management
- Strong Women Program
- Women’s Heart Resource Center

Throughout the year, Hartford Hospital, supported by paid and volunteer staff members, participated in the following health fairs or special events, providing health screenings and education:

- AAA Allied Services
- Aetna Insurance
- American Heart Association
- American School for the Deaf
- Asylum Hill Congregational Church
- Avon Senior Center
- Bob's Discount Furniture
- Bright Horizons Family Solutions
- Buckland Hills Mall
- Capewell Components Company
- Capitol Region Mental Health Center
- Charter Oak Community Health Center
- City of Hartford
- Community Health Center of New Britain
- Community Health Services
- CT Chapter of the PKD Foundation
- CT Natural Gas Company
- DST Output
- East Hampton Senior Center
- East Hartford Community Healthcare
- East Hartford Employee Health Fair
- El Gitanu Supermarket
- Faith Congregational Church
- First Church of the Nazarene
- First Korean Church - Manchester
- Hamilton Sundstrand
- Hartford Gay and Lesbian Health Collective
- Hartford’s Camp Courant
- Hispanic Health Council
- Hispanic Senior Center
- Holo-Krome Company
- Hope Seventh Day Adventist Health Fair
- House of Bread
- House of Restoration Church
- ING, Inc.
- Keney Park Family Day Enterprises
- Latino Community Services
- Legislative Office Building
- Luther Ridge Senior Housing
- Malta House of Care
- Marlborough Senior Center
- Mothers Against Drunk Driving
- Mount Olive Church
- NBC 30 Health Fair
- Newington Health Care Center
- North End Senior Center – Hartford
- Northeast Utilities
- Nutmeg State Games
- Oak Hill/NEAT
- Parkville Senior Center
- Pentacostal Church – West Hartford
- Phillips CME Church
- Portland Senior Center
- Pratt & Whitney
- Pro Health, Inc.
- Rushford
- St. Augustine Church
- St. Joseph’s College
- St. Rose Church
- St. Rose School
- Salvation Army Senior Center
- Senator Mary Ann Handley Senior Fair
- Shaw’s Supermarket
- Southwest Church of Christ
- Spanish American Merchant’s Association
- Stanley Works World Headquarters
- The First Cathedral
- The Hartford Courant
- Town of East Hartford
- Travelers Insurance Co.
- Weston Solutions
- Windham Hospital
- Windsor Fitness Center
- Windsor Locks Senior Center
- Wiremondi/Legrand

*Partial List
OUR MISSION IS TO PROMOTE, RESTORE AND MAINTAIN THE HEALTH OF ALL THE PEOPLE WE SERVE.

OUR VALUES

Patient-Centered Care
In all our endeavors, we are guided by the needs of the patient, creating a partnership that is effective and personal across the continuum of care.

Continuous Learning
We actively support outstanding programs of education and research designed to encourage the acquisition of knowledge and skills that are of value to the organization and the community.

Community
We actively develop partnerships that will improve our community and, as stewards of a public trust, we ensure informed and dignified care for all patients regardless of their ability to pay.

Communication
We strive to acquire and understand information, and share it clearly and effectively.

Relationships
We develop and strengthen collaborative relationships with all of our customers, including our patients, their families, our employees, volunteers, Medical Staff, and our business partners.

Diversity
We recognize, respect and actively support differences among individuals and demonstrate this philosophy through our words and actions.

Human Resources
We support the professional and personal growth of employees in their pursuit of the hospital’s mission.

Service Excellence
In every interaction we have with patients, visitors, physicians, co-workers and other employees throughout the hospital, we demonstrate our commitment to anticipating, meeting and exceeding their expectations.

Organizational Ethics
We are guided by ethical values that emphasize honesty, fairness, dignity, and respect for the individual.

Superior Performance
We strive for superior performance in all that we do, to preserve the hospital’s clinical, organizational and financial strength.
LOCATIONS

Hartford
Hartford Hospital
80 Seymour Street, Hartford, CT 06102

Avon
Hartford Hospital Avon Wellness Center
100 Simsbury Road, Avon, CT 06001

Glastonbury
Hartford Hospital Health Care Center – Glastonbury
704 Hebron Avenue, Glastonbury, CT 06033

West Hartford
West Hartford Surgery Center
Blue Back Square

Wethersfield
Hartford Hospital Health Care Center – Wethersfield
1260 Silas Deane Highway, Wethersfield, CT 06109

Windsor
Hartford Hospital Health Care Center – Windsor
1060 Day Hill Road, Windsor, CT 06095